



CITY OF
MONASH

Draft Budget 2021/22



Monash City Council

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Monash Language Assist

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廣東話	9321 5481
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Italiano	9321 5483
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Mayor Brian Little's message



I am pleased to present Monash Council's 2021/22 draft Budget for the community's consideration and feedback.

A year ago in 2020, we drafted our most challenging Budget as the COVID-19 pandemic began and we considered what impact it would have, and how we could mitigate the fallout for our community.

Our package of support at that time included a deferral of rate payments and charges, without any penalty interest charged up to 30 June 2021, for those who applied under the COVID-19 hardship policy.

As we consider the Budget for 2021/22, many in our community are still feeling the effects of the pandemic and the financial impact of job losses or business closures. To that end, we are proposing to extend the rate deferral option until 30 June 2022 to help support those in our community who are struggling. To qualify, ratepayers only need to make an application declaring how COVID-19 has impacted their ability to pay their rates and/or other charges. Those who applied last year in the first package of support will be automatically eligible for the extension and need not apply again.

As we move forward, what many of us have taken from the experience of the past year is a greater appreciation for the times we can come together and enjoy simple things like a meal with friends, family gatherings and the joy of listening to live music. The in-person events and citizenship ceremonies we have finally been able to hold have demonstrated to me how much we value the human connection.

What you have told us, and what has clearly resonated with you from the long periods in lockdown, is the importance of local neighbourhoods. It's the freedom to get out and into green spaces, to enjoy activity centres and playspaces, and stretch the legs on walking and bike paths. It's being able to spend time in local community spaces. To this end we are making infrastructure improvements that cater for our diverse community and continue the growth, prosperity and sustainability of Monash.

This has framed our thinking for this Budget which outlines details of proposed capital expenditure to improve and renew our valued facilities, reserves, play and leisure spaces, footpaths, roads and drains.

Critical to the process of getting it right is for you to have your say and provide feedback. COVID has limited our ability to meet with you face to face as we have previously done, but many of you have shared your priorities through letters, emails and phone calls and in online meetings.

With the release of the draft Budget, you have a further opportunity to tell us what you think about our priorities for the next year and to help us shape the future Monash.

Council has developed the 2021/22 proposed budget in line with the rate cap of 1.5 per cent as declared by the Minister for Local Government.

The recycling and waste levy, a service charge introduced to meet increased costs in recycling and in the State Government's landfill levy, will increase from \$27 to \$42. This increase also reflects the need to secure e-waste processing contracts following the State Government's ban on any e-waste going to landfill, triggering increased costs.

Council continues to provide eligible pensioners with a \$50 rebate on their rates and they will be provided a full waiver of the Recycling and Waste charge.

This draft Budget includes:

- Design work is underway on a new \$26.7M 18-court public tennis centre in Glen Waverley, with \$21 million in funding from the State Government and a \$5.77M commitment from Council. It is planned to deliver this exciting project on an area zoned Public Park and Recreation that is adjacent to the Glen Waverley Golf Course, and includes the current limited distance golf driving range. The project will include a new pavilion, golf practice facilities and landscaping,
- Concept and schematic design of the Glen Waverley Civic Precinct Project, including a library, civic hall, work spaces and public plaza,
- Local Area Traffic Management Study for Hughesdale - to investigate both traffic management and parking issues in the Hughesdale area,
- An audit of local shopping strips in Monash to inform a priority list and general scope of works for future Budget programs,
- Developing a work model design to evaluate the way Monash Public Library Service will function, including the roles staff will play and the systems that will support them,
- A number of playspace upgrades,
- Sportsground lighting improvements,
- Carbon Zero project will see the implementation of the actions endorsed under the Zero Net Carbon Action Plan and progress Council to be carbon neutral by 2025.

Other highlights of the Capital Work Program include:

- \$15.8M for building works,
- \$11.8M for plant & equipment, including \$5.9M for computers and telecommunications, \$3.3M for plant and fleet renewal,
- \$9.3M for recreational, leisure and community facilities,
- \$10M for road works,
- \$6.1M for footpath and cycleways renewal,
- \$4.2M for parks, open spaces and streetscapes, and
- \$2.6M for drainage.

Have your say

We are looking forward to receiving community feedback on our draft Budget. Your feedback does have an impact. Our aim is to deliver a fair and financially responsible budget that responds to the needs of our community. We look forward to receiving your feedback during the community consultation period.



BRIAN LITTLE

MAYOR

EXECUTIVE SUMMARY

Under the *Local Government Act 2020* (the Act) and Local Government (Planning and Reporting) Regulations 2020 (the Regulations), Monash City Council (Council) is required to prepare and adopt a budget for the 2021/22 financial year and the subsequent three financial years.

In 2020 the world was faced with the coronavirus global pandemic, and like many other organisations, Council continues to operate in a very uncertain and volatile environment. As a gesture of support to the Monash community who were significantly impacted by the pandemic, Council made a decision to provide a one-off 10 per cent rate waiver on its 2020/21 rates and charges to all Monash ratepayers (on the grounds of financial hardship under section 171(1)(b) of the *Local Government Act 1989*). Council also immediately recognised support for those financially impacted by COVID-19 and provided a deferral of rate payments and charges, without any penalty interest charged up to 30 June 2021, for those who applied under the COVID-19 hardship policy.

The impacts of the extended lockdown restrictions resulted in greater losses than anticipated when the budget was adopted in late August 2020. Council's revenue from mostly fee paying clients, such as its aquatic and leisure centres, libraries, halls and golf courses took a significant reduction in revenues in the year. This also saw some savings in expenditure through reduced service delivery, which were able to partially offset some of the revenue losses.

In developing the 2021/22 annual budget, Council recognises a shift to a 'new' normal and is well prepared in the event of any further lockdown restrictions and closures of services if required. Council also recognises the global pandemic will continue to impact lives and businesses and has proposed to extend the rate deferral option until 30 June 2022. To qualify, ratepayers will need to make an application declaring how COVID-19 has impacted their ability to pay their rates and/or other charges. However, ratepayers who have already opted into the deferral scheme will be automatically eligible for the extension.

The State Government, through additional grant funding for COVID-19 support, has enabled Council to continue to support local businesses and to re-ignite activity centres to encourage the return of patrons. In addition, Council has been able to commit to a number of infrastructure projects through additional capital grant funding.

The delivery of a COVID-19 vaccination program will assist in business and community recovery as we live with the virus in a new 'COVID normal'. Council will work closely with the State Government agency to assist in the delivery of the COVID-19 vaccination program in addition to continuing to deliver its routine immunisation program.

Council has developed the 2021/22 proposed budget in line with the rate cap of 1.5 per cent as declared by the Minister of Local Government. The \$50 pension rebate to eligible pensioners will continue to be provided in addition to the rebate for recycling and waste levy, as Council recognises this can be a financial burden to pensioners due to the effect of rising costs. The recycling and waste levy, which is a service charge to meet the increase in recycling and State Government landfill levy, will increase from \$27 per rateable property to \$42. However, pensioners will also receive an additional \$42 rebate to offset the Recycling and Waste charge.

Operating Result

The budget returns a surplus of \$10.9M in 2021/22 (Forecast 2020/21 surplus \$3.8M) and an adjusted underlying surplus of \$0.99M. This is made up of total revenue projection of \$209.1M, which incorporates an average rate revenue increase of 1.5 per cent and total expenditure budget to be \$198.2M.

Total revenue is an increase of approximately 11 per cent compared to the 2020/21 forecast levels primarily based on projecting recovery of services impacted by COVID-19 lockdown restrictions and reinstatement of the one-off 10 per cent rate waiver on Council rates. Total operating expenditure is budgeted to increase by \$13.5M from \$184.7M to \$198.2M. This is a 7 per cent increase related to a number of new initiatives proposed in the budget and also assuming recovery of services due to closures of facilities during lockdown periods (full details in section 4).

New Initiatives

Council has proposed to include the following projects in the 2021/22 year. They are;

- Additional people resources:
 - Recreation Contracts and Performance Officer 1 Full Time Equivalent (FTE), to undertake the management of a large number of leases and licences to ensure these agreements are current as per industry standards, requirements and regulations;
 - Child & Young People Friendly City/Child Safe Standards Co-ordination Officer 1 FTE, to continue both the mandatory work of Child Safe Standards and the important work of continuing to be a Child Friendly City;
 - A Graphic Designer FTE position and Digital Communications FTE position to meet the growing demands for communications across diverse platforms and support Council as the source of truth in providing news and information to the Monash Community;
 - Gender Equity Project Officer is a 2 year position which will support the implementation of the new *Gender Equality Act 2020* and progress a number of initiatives including coordinating the establishment and ongoing running of the new LGBTQ Advisory Committee;

- Project Capability Lead 0.8 FTE, will play a key role in the Project Management Office team to influence and embed best practice project management into the Monash culture and implementing new initiatives;
 - Playspace Inspector 1 FTE, position will ensure playgrounds and other infrastructure like skateboard ramps and exercise equipment are maintained to the legislative and regulatory requirements;
 - HR System, Projects & Initiatives Officer 1 FTE, will support the People and Culture (P&C) department on a number of change initiatives without compromising delivery of business as usual services;
 - Economic Development Retail Liaison Officer 1 FTE, will help to engage and support traders across retail centres in the Monash area;
 - Waste Transfer Station Customer Service Officer 1 FTE, will support the increasing customer growth in conjunction with ongoing customer feedback as being the most important responsibility of Council; and
 - 2 positions under the Zero Net Carbon Project, will help implement the priorities of the Zero Net Carbon Action Plan to achieve carbon neutrality by 2025.
- Other budget initiatives include:
 - Local Area Traffic Management Study for Hughesdale to investigate both traffic management and parking issues in Hughesdale;
 - Keeping cool with solar savers to help low income and pension householders to invest in solar by providing an interest free loan issued against the property, with the capital paid back through rates. This will assist pensioners and eligible householders in Monash to generate their own power so that they can keep cool in summer and warm in winter and still be eligible for State Government rebates;
 - Audit of local shopping strips to inform a priority list and general scope of works for future budget programs;
 - Portman Station Street Public Realm & Haughton Road Feasibility study to further develop the design and provide analysis and scenario modelling in addition to the technical and financial viability to alter the road condition of Haughton Road, between Johnson St and Mill Road Oakleigh;
 - Monash Future Libraries, developing a work model design to evaluate the way Monash Public Library Service will function, including the roles staff will play and the systems that will support them;
 - Sports Club Framework education series (sport and rec development program), a new initiative which is driven by the newly endorsed Sports Club Development Framework that supports, encourages and develops clubs to become better clubs through the three priorities of Healthy and Resilient, Accountable, and Sustainable clubs;

- Carols by Candlelight Risk and Operating Requirements to address the risk and operational needs to provide an event that will service the community into the future;
- Introduction to water and water safety is a new safety initiative which aims to educate the community to consider any dangers that may be encountered before visiting a water environment as well in situations where there is danger and safety is compromised;
- Active Communities project aims to support Council's focus on improving the opportunities for physical activity. This will be achieved through targeted engagement with members of the community who would not typically participate in physical activity programs, providing them with a pathway towards better health outcomes;
- Monash Asset Technical Design Standards is a project that will provide the necessary resource required to properly undertake the full development of Technical Asset Standards Suite. The Technical design Standards are common in many councils and other large organisations as a way to manage their multiple assets and capital projects delivered by multiple different parties;
- Pop Up Council Engagement Trailer (lease) will provide ease of transport of materials and an inviting suite of engagement tools for when Council has engagement activities with listening posts and deliberative engagement on Council's key strategic documents, such as the Community Vision, Council Plan, Financial Plan and Asset Plan;
- Urban Forest Performance Monitoring with LiDAR will support the deployment of a Tree Ledger combined with Councils current asset data and aerial photography to build data that tracks and forecasts greening targets along with monitoring trees at an individual scale e.g. electrical line clearance; and
- Carbon Zero project will see the implementation of the actions endorsed under the Zero Net Carbon Action Plan and forge Council to be carbon neutral by 2025.

Capital Works Highlights

The Capital Works Program for 2021/22 totals \$61.2M with proposed funding for renewal capital works of \$50.2M. The total Capital Works budget has increased by \$14.5M compared to the 2020/21 forecast.

Highlights of the overall Capital Works program in 2021/22 (including carry forward works):

- \$15.8M for building works;
- \$11.8M for plant & equipment, including \$5.9M for computers and telecommunications, \$3.3M for plant and fleet renewal;

- \$9.3M for recreational, leisure and community facilities;
- \$10M for road work, \$6.1M for footpath and cycleways renewal;
- \$4.2M for parks, open spaces and streetscapes; and
- \$2.6M for drainage.

New Regional Tennis Facility

In December 2020 Council resolved to proceed with a new project - New Regional Tennis Facility. Design work is underway on a new \$26.7M 18-court public tennis centre in Glen Waverley, with \$21 million in funding from the State Government and a \$5.77M commitment from Council. It is planned to deliver this exciting project on an area zoned Public Park and Recreation that is adjacent to the Glen Waverley Golf Course, and includes the 3.4 hectare golf driving range.

The tennis centre will add another facility to this well-known sporting precinct, which already offers netball, softball and golf. The tennis centre is anticipated to be ready for play by early 2024. Detailed costings, including spending on design will be incorporated into the final Budget document proposed to be adopted in June.

Glen Waverley Civic Precinct Project

In April 2021, Council resolved to proceed with the concept and schematic design of the Glen Waverley Civic Precinct project. A definitive cost estimate of the concept and schematic design is not yet available, however may be known in the next few months.

The Project is consistent with Council's commitment to provide modern, accessible and fit for purpose community and civic services and forms part of the strategic vision for the Glen Waverley Activity Centre. The project provides an exciting new era of discovery for important community facilities and services to be redeveloped and be placed at the leading edge of contemporary public service provision. There are four functions to the Project being, a Library, Civic Hall, Workspaces and Public Plaza.

The concept and schematic design will include community consultation. Once completed, Council will consider the concept and schematic designs and determine whether to proceed with the next stage of the project, detailed design.

Continuation of COVID-19 Hardship Assistance

At a Special Meeting of the Council on 27 March 2020, it was resolved to provide additional assistance to any ratepayer impacted by COVID-19 and experiencing hardship and difficulty with paying rates and/or other charges. Council has recognised that residents, businesses and organisations will continue to experience these difficulties under these circumstances and therefore has proposed to continue to provide assistance under the hardship policy.

This covered any remaining balance of rates for 2019/20 and any continuing difficulty in meeting payment of rates in 2020/21. The assistance will be by way of a rates payment deferral, without any penalty interest being charged up to 30 June 2021. This assistance will now be extended until 30 June 2022. There will be no interest charged on approved rate and/or charge deferrals up until 30 June 2022. Up until 30 June 2022, Council will not require that the property which is the subject of a deferral application be the ratepayer's principal place of residence for an application.

To qualify, ratepayers will need to make an application declaring how COVID-19 has impacted their ability to pay their rates and/or other charges. However, ratepayers who are already opted into the deferral scheme will be automatically eligible for the extension.

Financial Sustainability

As we navigate through the recovery phase of a global pandemic, one of the major focuses of the 2021/22 budget is Council's continued commitment to long-term financial sustainability. Despite the losses and cuts made to the budget during 2020/21, Council has always had a focus on ensuring sound financial decisions are made to place Council in a strong financial position.

Council remains committed to continuing to support the community without incurring debt and will continue to maintain a working capital ratio (Current Assets/Current Liabilities) at above 150 per cent over the life of the long term financial plan.

BUDGET INFLUENCES

This section sets out the key budget influences arising from the internal and external environments within which Council operates.

External Influences

The four years represented within the budget are 2021/22 through to 2024/25. In preparing the 2021/22 budget a number of external influences have been taken into consideration.

Location - The City of Monash is a culturally diverse community, located 13 and 24 kilometres south-east of Melbourne's CBD. Our City covers 81.5 square kilometres which includes the following suburbs: Ashwood, Clayton, Glen Waverley, Hughesdale, Huntingdale, Mount Waverley, Mulgrave, Notting Hill, Oakleigh, Oakleigh East, and Wheelers Hill. Parts of Chadstone, Burwood and Oakleigh South are also included in Monash. Also home to one of Australia's most recognised innovation clusters within the Monash area. Research institutions such as the CSIRO and Monash University combined with major facilities such as the Australian Synchrotron to generate one of the largest hubs for Professional, Scientific and Technical Services in Melbourne.

Population growth – City of Monash is home to an estimated population of 202,847 residents, making us one of the most populous municipalities in Victoria. The projected growth between 2016 and 2031 is 11.0 per cent. It is anticipated that most of this growth will occur in the population of working age of 19.4 per cent, population of retirement age is estimated at 15 per cent and a 11 per cent increase in population under the working age.

Superannuation - Council has an ongoing obligation to fund any investment shortfalls in the Defined Benefits Scheme. The last call on Local Government was in the 2011/12 financial year where Council was required to pay \$12.3M to top up its share of the Defined Benefits Scheme. The amount and timing of any liability is dependent on the global investment market. At present the actuarial ratios are at a level that additional calls from Local Government are not expected in the next 12 months.

Federal Assistance Grants - The largest source of government funding to Council is through the annual Victorian Grants Commission allocation. The overall state allocation is determined by the Federal Financial Assistance Grant.

Capital Grant Funding - Capital grant opportunities arise continually and are forecasted throughout the year when grant applications are successful for various capital projects. Council receives Roads to Recovery (R2R) funding of \$0.8M each year to construct and maintain roads. The current R2R program runs from 2019/20 to 2023/24, with Council estimating to receive \$4.0M over this period.

Cost Shifting - This occurs where Local Government provides a service to the community on behalf of the state and federal Governments. Over time, the funds received by local government does not increase in line with real cost increases, such as school crossing or library services, resulting in a further reliance on rate revenue to meet service delivery expectations.

Enterprise Agreement (EA) – Council’s current EA will expire on 30 June 2022. Assumptions have been used in the budget for wage increases for 2022/23 and onwards. These assumptions will be adjusted as required following agreement and implementation.

Rate Capping – The State Government continues with a cap on rate increases. The cap for 2021/22 has been set at 1.5 per cent.

Supplementary Rates – Supplementary rates are additional rates received after the budget is adopted each year, for the part of the year when a property value increases in value (e.g. due to improvements made or change in land class), or new properties become assessable. Importantly, supplementary rates recognises that new residents require services on the day they move into the municipality and Council is committed to providing these. Supplementary rates income is based on historical and forecast data and is set at anticipated levels.

Waste Disposal Costs – The Environment Protection Agency (EPA) regulation has a sustained impact on Council with regards to compliance with existing and past landfill sites. Waste disposal costs are also impacted by industry changes such as increasing EPA landfill levies and negotiation of contracts e.g. recycling sorting and acceptance. The EPA levy was expected to increase from \$65.90 per tonne to \$85.90 per tonne from 1 January 2021. However, the State Government delayed the increase due to COVID-19 impacts and has announced it will increase it by \$40 to \$105.90 per tonne from 1 July 2021.

Consumer Price Index (CPI) – Council has applied an inflation rate of 1.5 per cent for 2021/22 which has been derived from the Victorian Department of Treasury and Finance (Victorian Budget Papers 2020/21).

Development Contributions – The rate of growth and flow of development contributions income depends on land sales and the desire of developers to construct new developments within the municipality.

Coronavirus (COVID-19) – COVID-19 has presented a fast-evolving significant challenge to businesses, households, and the economy worldwide. Council has acted in the interest of keeping our community, residents and workforce safe.

Council provided significant COVID-19 relief to the Monash community by way of a 10 per cent rate waiver on the 2020/21 municipal rates. Operational and capital expenditure were reduced to support the rate waiver, however did not anticipate lockdown restrictions to be extended further which resulted on a greater loss of income from user fees and charges.

CONSULTATION

Council invited the Monash Community to participate in a 2021/22 online Budget Survey, i.e. Participate in shaping our 2021/22 Monash Budget. For people that could not access the survey online they were given the option of telephoning the Co-ordinator Corporate Performance & Reporting. The Survey opened on line, i.e. Shape Monash, on the 9 November 2020 and closed on 18 December 2020. A total of 137 people contributed to the Survey and the results were presented to Council during their budget workshops. The results of the Budget Survey can be found on Council's website; www.monash.vic.gov.au

The proposed Annual Budget 2021/22 will be available for public inspection between 29 April and 28 May 2021 (both dates inclusive) at the following locations, during normal advertised business hours:

- Civic Centre 293 Springvale Road. Glen Waverley
- Oakleigh Service Centre, Atherton Road. Oakleigh
- Mount Waverley Library, 41 Miller Crescent. Mt Waverley
- Wheelers Hill Library, 860 Ferntree Gully Road. Wheelers Hill
- Oakleigh Library, Drummond Street. Oakleigh
- Clayton Library, Cooke Street. Clayton
- Glen Waverley Library, Kingsway. Glen Waverley
- Mulgrave Library, Mackie Road. Mulgrave
- on Have Your Say via Council's web site: www.monash.vic.gov.au. and
- on <https://shape.monash.vic.gov.au/budget-2021-2022>

BUDGET REPORTS

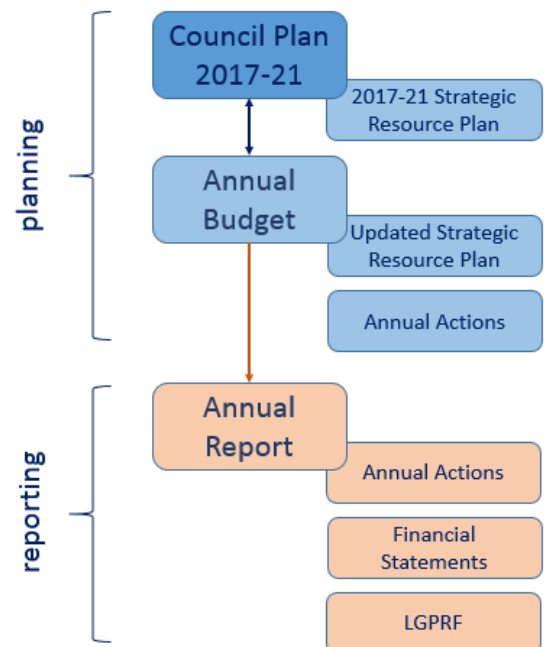
1. LINKAGE TO THE COUNCIL PLAN

1.1 COUNCIL PLAN – STRATEGIC FRAMEWORK

Council takes an integrated approach to planning, budgeting and reporting on its performance. There is an alignment of plans so Council can work towards long-term goals through its ongoing decision making, operations and budget allocation. The Council Plan provides key directions and principles and the Annual Budget focuses on major and other initiatives in the short term.

This approach also builds in opportunities for review and renewal to ensure Council is responding to what the community is saying and to shifts in the external environment.

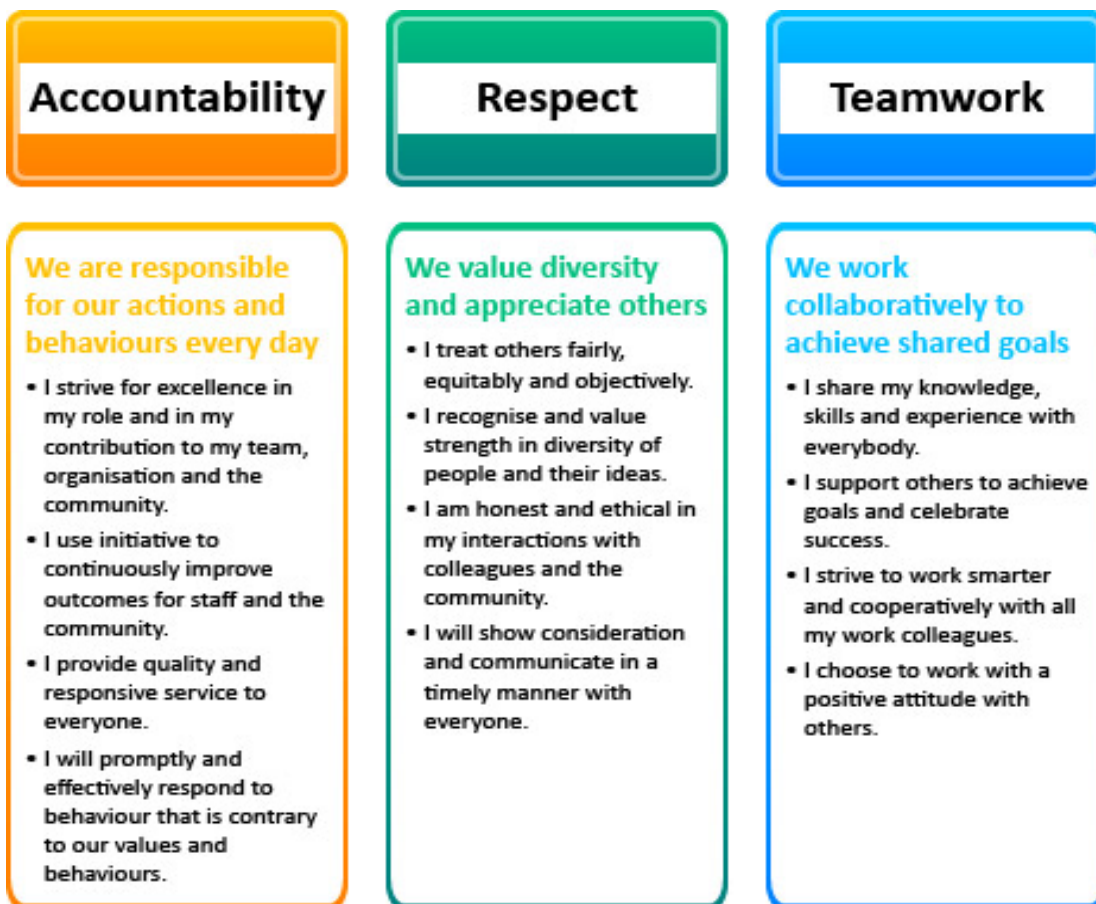
This diagram illustrates the relationship between Council's medium and short term planning activities and how we report to the community on our achievements.



1.2 OUR PURPOSE

Our Values

At all levels in our organisation people are expected to demonstrate the following three core values: **Accountability, Respect and Teamwork.**



1.3 STRATEGIC OBJECTIVES

Council is developing the 2021-25 Council Plan which is due to be adopted by the end of October 2021. For the 2021/22 Budget Council services, performance indicators and initiatives have been aligned to the Strategic Objectives of the 2017-21 Council Plan. The 2021-25 Council Plan will therefore be used for the 2022/23 Budget.

The 2017-21 Council Plan sets out four Strategic Objectives and their underpinning Strategies.

A series of Initiatives of how Council will deliver on these Strategic Objectives are outlined in Section 2.

Strategic Objectives & Strategies

1. A LIVEABLE & SUSTAINABLE CITY	2. INVITING OPEN & URBAN SPACES	3. AN INCLUSIVE COMMUNITY	4. RESPONSIVE & EFFICIENT SERVICES
Strengthening our strategic policy & local planning framework	Ensuring the 'walkability' of our City	Supporting families & children to create a 'Child-friendly City'	Keeping our community informed through provision of Council services & activities
Expanding our advocacy on sustainable residential development outcomes & integrated transport	Improving our green open spaces and linking up our bicycle trails	Enabling residents to live independently & safely in their own community	Enhancing community consultation & involvement in our decision-making
Increasing our community engagement & education about town planning, animal management & community laws	Enhancing our activity centres with an increased focus on the moveability & prioritisation of pedestrians	Facilitating more engaged, socially connected communities	Delivering leading customer service
Advocacy for enhancement of the National Employment Cluster	Committing to long term infrastructure & asset management planning	Strengthening Monash as an 'age-friendly' City	Investing in technology and information systems to enhance our services
Delivering responsive & sustainable waste management services	Renewing & maximising use of our community & sporting facilities	Fostering an equitable, just & inclusive Monash	Delivering responsive high quality services
Proactively managing risks from climate change & reducing Council's greenhouse emissions	Preserving & expanding our bushland & passive open spaces	Delivering integrated planning & community strengthening	Planning for Council's financial sustainability

2. SERVICES AND SERVICE PERFORMANCE INDICATORS

This section provides a description of the services and initiatives to be funded in the Budget for the 2021/22 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes a number of major initiatives, initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify initiatives, major initiatives and service performance outcome indicators in the Budget and report against them in its Annual Report, to support transparency and accountability.

2.1 Strategic Objective 1: A Liveable and Sustainable City

We value our natural environment and want to preserve and enhance the leafy green character of our city. Monash's desirability as a place to live, learn, work and play needs to be protected.

Services

Service area	Description of services provided		2019/20 Actual	2020/21 Forecast	2021/22 Budget
			\$'000	\$'000	\$'000
City Planning	The <i>City Planning Department</i> is the point of contact for residents enquiring about planning applications and building permits. The Department comprises Statutory Planning and Building Services and receives both applications for planning and building permits, as well as other applications for Council's 'consent' relating to planning and building regulations. The Department is also responsible for swimming pool and spa registration and compliance, inspecting buildings, structures and fences as part of Essential Safety Measures, as well as investigating potential breaches in planning and/or building control.	Income	3,657	3,347	3,551
		Expenditure	5,377	5,782	5,932
		Deficit	(1,720)	(2,435)	(2,381)
Strategic Planning and Economic Development	The <i>Strategic Planning and Economic Development Department</i> is responsible for facilitating and guiding the strategic directions of Monash to foster sustainable economic development, growth and prosperity throughout the municipality. This includes: <ul style="list-style-type: none"> Structure Planning work in and around Activity Centres; Responding to State and Federal government policy proposals; 	Income	49	11	46
		Expenditure	1,456	1,818	1,891
		Deficit	(1,407)	(1,807)	(1,845)

	<ul style="list-style-type: none">• Advocacy for Monash on urban issues, infrastructure , employment, liveability at a local and regional level;• Development of housing policy to provide greater certainty about where different types of development may be appropriate;• Development of urban policy on open space, landscape, built form and housing;• Facilitating training and support services to business and encouraging environmental sustainability practices;• Supporting a cluster of “high technology enterprises”;• Facilitating new business investment;• Encouraging further growth in Activity Centres; and• Advocating for the framework to encourage ongoing infrastructure development and management.																
Community Amenity	<p>The <i>Community Amenity Department</i> consists of two teams: Community Laws and Public Health. The primary role of these teams is to ensure that regulatory controls are complied with to help Monash residents enjoy amenity, maintain a safe environment, and manage issues that may cause a nuisance. The units’ specific roles include:</p> <ul style="list-style-type: none">• <u>Community Laws Team</u>- responsible for parking control; animal management; administering and enforcing Council’s local laws and a range of State government statutes such as the Environment Protection Act; and providing school crossing supervision; and• <u>Public Health Team</u> –delivers a range of support services designed to maintain and improve public health, food safety and wellbeing of the local community using health and food protection mechanisms of education, prevention, monitoring and enforcement, health program development, and promotion of health awareness.	<table><tr><td>Income</td><td>10,640</td><td>5,687</td><td>8,557</td></tr><tr><td>Expenditure</td><td>8,826</td><td>8,663</td><td>9,233</td></tr><tr><td>Surplus/ (Deficit)</td><td>1,814</td><td>(2,976)</td><td>(676)</td></tr></table>	Income	10,640	5,687	8,557	Expenditure	8,826	8,663	9,233	Surplus/ (Deficit)	1,814	(2,976)	(676)			
Income	10,640	5,687	8,557														
Expenditure	8,826	8,663	9,233														
Surplus/ (Deficit)	1,814	(2,976)	(676)														
Sustainable Monash	<p>The <i>Sustainable Monash Department</i> provides a range of community services which are integral to maintaining a healthy and clean municipality. Sustainable Monash covers services and projects including:</p> <ul style="list-style-type: none">• <u>Waste Management</u> - Kerbside residential and commercial collection of waste, recyclables, greens, annual hard rubbish, At call hard waste collection and landfill management;• <u>Waste Transfer Station</u> - A facility for the community to dispose of recyclables and waste;• <u>Cleansing Operations</u> - Scheduled/unscheduled road and precinct;• <u>Sweeping</u>, public space cleansing, and Monash Pride;	<table><tr><td>Income</td><td>5,502</td><td>5,748</td><td>6,952</td></tr><tr><td>Expenditure</td><td>25,594</td><td>26,830</td><td>31,869</td></tr><tr><td>Deficit</td><td>(20,092)</td><td>(21,082)</td><td>(24,917)</td></tr></table>	Income	5,502	5,748	6,952	Expenditure	25,594	26,830	31,869	Deficit	(20,092)	(21,082)	(24,917)			
Income	5,502	5,748	6,952														
Expenditure	25,594	26,830	31,869														
Deficit	(20,092)	(21,082)	(24,917)														

	<ul style="list-style-type: none"> • <u>Waste Projects</u> - Implementation of Litter Action Plan, Fogo, waste education and management of charity bins; and • <u>Sustainability Unit</u> delivers on the seven key priorities of the Environmental Sustainability Strategy which include enhancing our Urban Ecology, reducing waste, improving water efficiency and addressing Climate Change, including the Zero Net Carbon Action Plan. We do this through partnerships with key stakeholders, education and engagement of staff, businesses and community, and report on our achievements. 				
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Major Initiatives

- Implement the following initiatives from the Zero Net Carbon Action Plan:
 - ❖ Replace the pool water heating boiler at Monash Aquatic & Recreation Centre (MARC);
 - ❖ Install a solar system at MARC;
 - ❖ Install a solar system at Clayton Aquatic & Health Club (CAHC);
 - ❖ Install a solar system at Monash Operations Centre;
 - ❖ Install a boiler and heat pump at Oakleigh Recreation Centre (ORC);
 - ❖ Building tuning to optimise energy savings; and
 - ❖ Analyse and report to verify financial and Green House Gas (GHG) saving.

Initiatives

- Implement the 2021/22 funded priorities in the Waste Management Strategy.
- Implement the 2021/22 funded priorities in the Environmental Sustainability Strategy.
- Enhance engagement with, and support for local trader groups, across Monash.
- Continue with implementation of the Affordable Housing Strategy.
- Develop an implementation plan for the Mount Waverley Structure Plan.
- Progress with the implementation of the Monash Urban Landscape and Canopy Vegetation Strategy.
- Progress the review of the Monash Planning Scheme.

Service Performance Outcome Indicators

Service	Indicator	2019/20 Actual	2020/21 Forecast	2021/22 Budget
Statutory Planning	Decision Making	51.43%	55%	55%
Animal Management	Health and safety	100%	100%	100%
Food safety	Health and safety	100%	100%	100%
Waste collection	Waste diversion	52.33%	55%	57%

Service Performance Indicators

Service	Indicator	Service Measure	Computation
Statutory Planning	Decision Making	<i>Council planning decisions upheld at VCAT</i> (Percentage of planning application decisions subject to review by VCAT and that were not set aside).	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100.
Animal Management	Health and safety	<i>Animal management prosecutions</i> (Percentage of successful animal management prosecutions).	[Number of successful animal management prosecutions/ Total number of animal management prosecutions] x100.
Food safety	Health and safety	<i>Critical and major non-compliance outcome notifications</i> (Percentage of critical and major non-compliance outcome notifications that are followed up by Council).	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100.
Waste collection	Waste diversion	<i>Kerbside collection waste diverted from landfill</i> (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill).	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100.

2.2 Strategic Objective 2: Inviting Open & Urban Spaces

We will continue to invest in our public infrastructure, meeting places and open spaces, providing inclusive, safe and inviting places for community use.

Services

Service area	Description of services provided		2019/20 Actual	2020/21 Forecast	2021/22 Budget
			\$'000	\$'000	\$'000
Strategic Asset Management	<p>The <i>Strategic Asset Management Department</i> provides strategic asset planning to guide sustainable management of Council's assets to support services that will meet current and future community needs. Services include:</p> <ul style="list-style-type: none"> <u>Asset Management Information Systems</u> Delivery of systems setup, maintenance, reporting, documentation, training and support; <u>Asset Data Management</u> – Delivery of asset data collection and inspections, Asset valuations, Utilisation and Performance Reporting, Pavement Management System and Data Modelling; <u>Strategic Asset Planning</u> – Development of the Asset Management Policy, Strategy and Plans, Road Management Plan, Asset Plan, Asset Reporting and Development of Asset Renewal Programs; and <u>Infrastructure Planning and Compliance</u> – Provide support for Emergency Management, State Emergency Services Unit Liaison, management of Council's Utilities, and divisional responsibilities of OHS, Business Improvements, Quality Management System development and Long Term Capital Works. 	Income	0	52	84
		Expenditure	1,209	4,297	4,619
		Deficit	(1,209)	(4,245)	(4,535)
Capital Works	<p>The <i>Capital Works Department</i> is responsible for: The delivery of Civil Infrastructure projects;</p> <ul style="list-style-type: none"> Delivery of Building and Reserves related projects; Key role in the development of Council's annual and long term Capital Works Program; Planning and delivery of road and footpath renewal and maintenance programs; 	Income	289	390	245
		Expenditure	3,258	3,212	3,202
		Deficit	(2,969)	(2,822)	(2,957)

Service area	Description of services provided		2019/20 Actual	2020/21 Forecast	2021/22 Budget
			\$'000	\$'000	\$'000
	<ul style="list-style-type: none"> • Certification of subdivision / major private development construction that create assets that will be handed over to Council once completed (e.g. Waverley Park); • Administration of contracts undertaken by the Infrastructure and Environment Division; • Utility Works - coordination of Council asset reinstatement; and • Project support services to the Infrastructure and Environment Division. 				
Engineering	<p>The <i>Engineering Department</i> assesses and improves Monash's infrastructure to create an efficient, effective and safe traffic environment and ensure best design outcomes for the community related to developments and utility works. This department is also responsible for ensuring that development and construction meet agreed statutory and /or permit conditions that developments have minimum impact on the safety and amenity of residents, businesses and Council infrastructure. The Department manages a diverse portfolio and is broken up into four main areas:</p> <ul style="list-style-type: none"> • <u>Transport Engineering;</u> • <u>Development Engineering;</u> • <u>Engineering Design;</u> and • <u>Asset Protection.</u> <p>Other customer service tasks that the Department is involved with are:</p> <ul style="list-style-type: none"> • Assessing and issuing permits to occupy Council land; • Asset protection permit applications and bond management; • Proactive inspections of all permits issued; • Management of utility consent notifications process; • Managing reactive requests received from the public in relation to building sites and non-compliant activities; • Advocacy for improved public transport services; • Investigating and delivering road safety initiatives for cyclists and pedestrians; • New Public Road Lighting - upgrades and requests; • Assessment of referred development applications; • Development engineering plan checking services; 	Income	1,115	1,187	1,159
		Expenditure	3,909	3,504	4,092
		Deficit	(2,794)	(2,317)	(2,933)

Service area	Description of services provided		2019/20 Actual	2020/21 Forecast	2021/22 Budget
			\$'000	\$'000	\$'000
	<ul style="list-style-type: none"> Assessing and issuing permits for new stormwater connections; and Assessing use of easement approvals. 				
Facility and Infrastructure Maintenance	<p>The <i>Facilities and Infrastructure Maintenance Department</i> provides a range of maintenance, support and essential services to the Community, the Division and the Monash Operations Centre (MOC). These are provided via a tiered arrangement of service level agreements including rapid response, reactive and scheduled programs. The Services include:</p> <ul style="list-style-type: none"> <u>Fleet & Operations Centre Management</u> – Light passenger, heavy vehicle and plant procurement, disposal, maintenance and repair, store control and facility management of the Monash Operations Centre; <u>Facility Maintenance</u> - Building and structures maintenance and renewal, facility programs and facility services including cleaning of Council's buildings, public toilets and BBQ's; <u>Infrastructure Support</u> - Administration related to works and correspondence management supporting the customer service activities of the Infrastructure and Environment Division; and <u>Infrastructure Maintenance</u> - Maintain Council's roads and road signs, footpaths, kerb and channels, drainage systems and street furniture, shared fencing, after hours call-out service; and coordinate emergency management support to Council's MEMO (Municipal Emergency Management Officer) 	Income	4,629	4,701	4,852
		Expenditure	16,232	12,614	13,182)
		Deficit	(11,603)	(7,913)	(8,330)
Property	<p>The <i>Property Department</i> is responsible for the contractual management, sale and facilitation of development of Council-owned or managed properties. This includes:</p> <ul style="list-style-type: none"> Facilitating private and public development on Council land to enhance the economic viability of the area; Conducting feasibilities for potential development of major facilities such as car parks within activity centres or sports pavilions in reserves; Management of the purchase or sale of land required for or surplus to Council needs; and Management of leases, licences and agreements associated with Council properties. 	Income	356	387	374
		Expenditure	686	787	846
		Deficit	(330)	(400)	(472)
Horticultural Services	<p>The <i>Horticultural Services Department</i> provides a range of services for the maintenance of horticulture and associated assets for Council managed public land. The department is made up of four service areas:</p>	Income	226	123	150
		Expenditure	15,568	15,219	15,395
		Deficit	(15,342)	(15,096)	(15,245)

Service area	Description of services provided		2019/20 Actual	2020/21 Forecast	2021/22 Budget
			\$'000	\$'000	\$'000
	<ul style="list-style-type: none"> <u>Sports Ground and Golf Course Maintenance Services</u> – Responsible for the maintenance of council's sportsgrounds and golf courses. This includes proactive maintenance program and sports grounds & golf course capital works; <u>Parks and Gardens Maintenance Services</u> - Responsible for the maintenance of council's ornamental gardens and passive open space areas; <u>Heritage and Conservation Services</u> - Responsible for the maintenance of council's bushland reserves and play spaces. This includes; wetlands maintenance, seed collection and propagation, revegetation, minor landscaping works and play space inspections and maintenance works; and; <u>Arboricultural Services</u> Responsible for the management of council's valued tree population. This includes both proactive and reactive tree inspections and works and the delivery of street tree planting and establishment works. 				
City Design	<p>The <i>City Design Department's</i> role is to guide city design and assist Council in making the City of Monash a more liveable and sustainable city. This includes:</p> <ul style="list-style-type: none"> Providing a multi-disciplinary range of planning and design services, including environmental, heritage, civic, landscape and architecture to all Council departments; Working across council to assist in the development of current and future community needs in relation to facilities, public spaces and infrastructure; Enhancing the quality of all public spaces, streetscapes and civic/community architecture by addressing safety, amenity, access for all, permeability, aesthetic quality, cultural vitality, landscape character, context and ecologically sustainable design; and Developing and maintaining appropriate design standards for civic and community buildings, as well as natural and built environments. 	Income	0	0	0
		Expenditure	794	923	1,344
		Deficit	(794)	(923)	(1,344)
Active Monash	<p>The <i>Active Monash Department</i> comprises of Aquatics and Leisure Services, Recreation Services, and supports improved community health and wellbeing through active participation in sports and leisure activities. The Service Units include:</p> <ul style="list-style-type: none"> <u>The Aquatic and Leisure Services Business</u> - This Unit manages the following centres: <ul style="list-style-type: none"> ❖ Clayton Aquatics and Health Club (CAHC); 	Income	8,116	4,354	10,645
		Expenditure	12,671	11,921	16,280
		Deficit	(4,555)	(7,567)	(5,635)

Service area	Description of services provided		2019/20 Actual	2020/21 Forecast	2021/22 Budget
			\$'000	\$'000	\$'000
	<ul style="list-style-type: none"> ❖ Monash Aquatic and Recreation Centre (MARC); and ❖ Oakleigh Recreation Centre (ORC). • <u>Recreation Services</u> –This Unit has four responsibility areas including: strategy and policy development; capital works planning and development; facility management; and club development and support, and programs. Recreation delivers a large annual capital works program, upgrading playgrounds, sports pavilions and facilities and other associated works to support local grassroots sport and recreation. 				

Major Initiatives

N/A

Initiatives

- Deploy and commence implementation of a Light Detection and Ranging (LiDAR) for Urban Forest Performance Monitoring.
- Complete the construction of the Scotchmans Creek Trail from Waverley Road to Betty Court (Rear), Mount Waverley.
- Complete the Gardiners Creek Trail from Highbury Road to High Street Road, Ashwood.
- Complete Local Area Traffic Management Study in Hughesdale.
- Implementation of the Strategic Asset Management Module in Confirm to enable evidence based modelling of Asset Condition to produce long term funding requirements.
- Implement the actions from the Asset Management Strategy 2020-2025.
- Complete footpath priority works as identified in the Asset Renewal Program.
- Complete road resurfacing priority works as identified in the Asset Renewal Program.
- Implement the funded priorities of the Street Tree Strategy.
- Implement the 2021-22 funded priorities of the Avendon Estate Cypress Windrow Replacement Program.
- Commence and progress a feasibility study of Portman/Station Street Public Realm and Haughton Road.
- Commence the design for Kingsway Redevelopment.
- Implement the following initiatives from the Public Toilet Strategy:

- ❖ Complete the design of Galbally Reserve public toilet and commence construction; and
- ❖ Complete the design of Holmesglen Reserve public toilet and commence construction.
- Undertake a feasibility study for a new tennis centre in Monash located at the Glen Waverley Golf Course.
- Complete the construction of the Mulgrave Reserve Pavilion.
- Complete the redevelopment of the Tally Ho Reserve Sportsground.
- Renew Monash's Playspaces, including construction of:
 - ❖ Garnett Street, Huntingdale;
 - ❖ Carlson Reserve, Clayton;
 - ❖ Gardiners Reserve (Octavia Court), Burwood;
 - ❖ Botanic Drive, Glen Waverley;
 - ❖ Petronella Avenue, Wheelers Hill, and;
 - ❖ Westerfield Drive, Notting Hill.
- Undertake planning for the Pinewood Child and Family Hub.
- Working with our community to deliver community safety and crime prevention initiatives in and around the Oakleigh Activity Centre.
- Develop an Active Recreation strategy for open space areas across Monash.
- Upgrade and expand the open space at Cambridge Reserve to maximise community access.
- Upgrade the Progress Park Playground and link with the open space at Cameron Avenue Reserve through shared access across Pitt Street.
- Introduce a new flexible and low cost membership structure at Active Monash Aquatic and Leisure facilities.
- Introduce an education series for Monash Sports Clubs as part of the adopted Sports Club Framework.
- Commence the Introduction to Water and Water Safety community education program at Clayton Aquatics & Health Club.
- Deliver the Active Communities Program.

Service Performance Outcome Indicators

Service	Indicator	2019/20 Actual	2020/21 Forecast	2021/22 Budget
Roads	Satisfaction	76	76	76
Aquatic Facilities	Utilisation	5.13	4	8.25

Service Performance Indicators

Service	Indicator	Service Measure	Computation
Roads	Satisfaction	<i>Satisfaction with sealed local roads</i> (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads).	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Aquatic Facilities	Utilisation	<i>Utilisation of aquatic facilities</i> (Number of visits to aquatic facilities per head of municipal population).	Number of visits to aquatic facilities / Municipal population.

2.3 Strategic Objective 3: An Inclusive Community

Our people and our communities are healthy, connected and engaged.

Services

Service area	Description of services provided		2019/20 Actual	2020/21 Forecast	2021/22 Budget
			\$'000	\$'000	\$'000
Aged and Community Support	<p><i>The Aged and Community Support Department</i> is responsible for direct support and service planning for seniors across Monash.</p> <p>The Department provides a range of service delivery and service planning activities that directly support seniors to remain living independently in their own homes. Additionally, this department facilitates and supports seniors to remain active and celebrated participants in all aspects of community life. Key funding for in home support programs is delivered via the Commonwealth Home Support Programme and Council fund a range of additional activities focused on ensuring seniors throughout Monash have multiple opportunities to stay socially active and connected within their community.</p>	Income	9,569	9,405	9,592
		Expenditure	9,507	9,065	9,324
		Surplus	62	340	268

Service area	Description of services provided		2019/20 Actual	2020/21 Forecast	2021/22 Budget
			\$'000	\$'000	\$'000
Children, Youth and Family Services	<p>The <i>Children, Youth and Family Services Department</i> delivers a range of services for children and young people to have the best opportunities to grow, learn and thrive in a strong and supported community, where they are nurtured by capable, confident families from the time they are born until they reach adulthood. Services and activities delivered by this Department include:</p> <ul style="list-style-type: none"> • <u>Maternal and Child Health Service</u> provides support to families with infants and young children from a number of centres located across the municipality. Other services include an enhanced program for vulnerable families as well as an outreach program for families unable to attend a centre based service; • <u>Immunisation Service</u> provides infant vaccines across the municipality and an immunization program for secondary school students; • <u>Brine St Childcare and Kindergarten</u> is an early childhood education and care centre with a capacity of 67 places. The centre also offers a funded kindergarten program for four year olds; • <u>Monash Youth Services (MYS)</u> provides programs, events and services to young people and their families living and accessing the City of Monash. MYS provides generalist youth worker support for young people aged 10-25 years; programs for personal growth and leadership along with opportunities for peer support and social interaction. MYS also offers Teen and Youth Mental Health First Aid programs for the community and programs within schools through the School Focussed Youth Worker; • <u>Early Years & Integrated Family Support</u> provides support and planning to early years services across the municipality, including kindergartens, childcare centres, playgroups and toy libraries. It also offers family support to parents/carers of children aged 0-17 years and parenting support programs. EY&IFS also offers a number of community and supported playgroups across the municipality; and • Provision and administration of the Monash Central Enrolment System for <u>kindergartens</u>, most of which are operated from Council-owned buildings. 	Income	4,291	4,846	4,163
		Expenditure	7,990	7,748	7,937
		Deficit	(3,699)	(2,902)	(3,774)
Community Strengthening	<p><i>Community Strengthening</i> builds community capacity through community partnerships, planning and development initiatives, enabling Council and community partners to make informed, effective decisions. The team implements collaborative and integrated actions to</p>	Income	753	726	572
		Expenditure	4,110	4,107	4,703
		Deficit	(3,357)	(3,381)	(4,131)

Service area	Description of services provided		2019/20 Actual	2020/21 Forecast	2021/22 Budget
			\$'000	\$'000	\$'000
	<p>improve community health and wellbeing. This is achieved through the provision of Council's State-legislated Municipal Public Health and Wellbeing Plan and associated social policies and frameworks, and a range of other projects and programs as shown below.</p> <p>The <i>Community Strengthening Team</i> is responsible for the following areas:</p> <ul style="list-style-type: none"> • Community development and capacity building; • Monash community grants program; • Health Promotion and Community Partnerships • Social Policy, Research and Integrated Planning; • Community Wellbeing, Inclusion and Diversity; • Volunteering; • Gender Equity & Prevention of Violence Against Women & Children; • LGBTIQ+; • Place Making and Community Safety; • Community and social infrastructure projects and planning; and • Advocacy and state government partnerships 				
Arts and Libraries	<p>The <i>Arts and Libraries Department</i> is responsible for providing library services, cultural events and for the operation of the Monash Arts Gallery (MGA). The three service delivery units are:</p> <ul style="list-style-type: none"> • <u>The Monash Public Library Service</u> is the community living room. Located at six service points and online, it develops and delivers diverse library collections, provides activities, spaces and services to inform, inspire and build strong and resilient communities; • <u>The Cultural Development and Events Unit</u> works closely with community, cultural and arts groups to facilitate a vibrant and diverse cultural life in the City of Monash and deliver a range of community arts services and significant events such as Carols by Candlelight and the Live at Warrawee Music event; and • <u>The MGA</u>. MGA is the Australian home of photography. MGA champions Australian photography, and inspires audiences to embrace, explore and value photography through the delivery of high quality, thought provoking exhibitions, events and education and public programs. 	Income	1,786	1,915	1,826
		Expenditure	8,364	7,915	9,065
		Deficit	(6,578)	(6,000)	(7,239)

Major Initiatives

N/A

Initiatives

- Implement Council's decision regarding Aged Care Reform, giving consideration to the Royal Commission into Aged Care Quality and Safety.
- Monash Council to continue to lead and coordinate the Regional Local Government Homelessness & Social Housing Charter coalition of 13 East & South-East Councils to advocate for increased social housing in the region to prevent homelessness.
- Develop a Resilience and Recovery Framework.
- Strengthen the representation and inclusion of the Monash LGBTIQ+ community through the establishment of a LGBTIQ+ Advisory Committee, development of an action plan and undertaking the Rainbow Tick Accreditation.
- Coordinate the Gender Impact Assessment process when Council is developing or reviewing any policy, program or service that has a direct and significant impact on the community as part of the *Gender Equality Act 2020*.
- Undertake the expansion of the Mulgrave Library.
- Complete the construction of the Wellington Integrated Children & Family Hub
- Partner with other stakeholders to offer lifelong learning opportunities around climate change and sustainability.
- Implement Year 1 actions of the Municipal Public Health and Wellbeing Plan 2021-2025.
- Implement Year 3 of the Monash Gallery of Art Strategic Plan.
- Implement engagement strategies to expand the reach of the library service to the Monash community.

Service Performance Outcome Indicators

Service		Indicator	2019/20 Actual	2020/21 Forecast	2021/22 Budget
Maternal and Child Health	Participation in service		77.22%	77.22%	78%
	Participation by Aboriginal children		82.72%	82.72%	84%
Libraries	Participation		16.28%	16.00%	16.28%

Service Performance Indicators

Service	Indicator	Service Measure	Computation
Maternal and Child Health	Participation	<i>Participation in the MCH service</i> (Percentage of children enrolled who participate in the MCH service).	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100.
		<i>Participation in MCH service by Aboriginal children</i> (Percentage of Aboriginal children enrolled who participate in the MCH service).	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100.
Libraries	Participation	<i>Active library borrowers in municipality</i> (Percentage of the municipal population that are active library borrowers).	(The sum of the number of active library borrowers in the last 3 financial years/The sum of the population in the last 3 financial years) x 100.

2.5 Strategic Objective 4: Responsive & Efficient Services

People can have a say in, and are at the centre of, our decisions. We will deliver affordable, respectful, responsive, reliable and high quality services.

Services

Service area	Description of services provided		2019/20 Actual	2020/21 Forecast	2021/22 Budget
			\$'000	\$'000	\$'000
Executive Leadership	To lead the organisation in the achievement of outcomes and the provision of a wide range of customer focused services which are relevant, of high quality and accessible to all residents of Monash.	Income	1	505	505
		Expenditure	2,694	3,279	3,382
		Deficit	(2,693)	(2,774)	(2,877)
Corporate Administration and Customer Service	<p>The <i>Corporate Administration and Customer Service Executive Department</i> has six business and one Department that provide a range of services to the organisation and to the Monash community. The six business Units are:</p> <ul style="list-style-type: none"> <u>Customer Service</u> is at the forefront of service to the Monash community. The unit's focus is on delivering an efficient and effective customer service that meets the needs of the community; <u>Civic and Governance</u> provides support to the Mayor and the Councillors, including organising Mayoral functions, planning of civic events, management of civic functions, coordination of Council business, Council elections and provides statutory advice; <u>Civic Operations</u> provides a range of facility management services for the Civic Centre, as the Council's main civic building, and the office space occupied by the Council at 295 Springvale Road, Glen Waverley, which is immediately adjacent to the Civic Centre; <u>Halls Management</u> manages Council's facilities across the municipality that are available for hire by the public; both private hirers and community groups; <u>Information Management</u> is responsible for managing records to meet operational business needs, accountability requirements and community expectations; and <u>Legal Services</u> oversees the provision and coordination of legal services. 	Income	1,283	1,152	1,529
		Expenditure	9,518	8,981	9,016
		Deficit	(8,235)	(7,829)	(7,487)

Service area	Description of services provided		2019/20 Actual	2020/21 Forecast	2021/22 Budget
			\$'000	\$'000	\$'000
Corporate Administration and Customer Service - Business Technology Department	<p>The <i>Business Technology Department (BT)</i> is responsible for ensuring that the organisation has the technological and communication tools to enable the effective operation of Council business and community services. This includes:</p> <ul style="list-style-type: none"> BT Hardware procurement, maintenance and support; Maintenance of an effective IT Disaster Recovery system; and Applications support and development. 	Income	10	11	11
		Expenditure	6,926	6,830	7,357
		Deficit	(6,916)	(6,819)	(7,346)
Communications	<p>The <i>Communications Executive Department</i> is responsible for all internal and external communications. This includes:</p> <ul style="list-style-type: none"> <u>Media relations</u> - Handling media enquiries for the organisation/writing media releases to promote Council projects and services; <u>Digital/social media</u> - Managing Council's website, Twitter, Facebook and Instagram accounts; <u>Issues management</u> - Advising the organisation and Council on how issues could be managed; <u>Publications</u> - Production of the Monash Bulletin newsletter, annual and e-newsletters; <u>Engagement</u>: Facilitating high levels of community consultation and engagement across the organisation; <u>Graphic design</u> - Design of corporate documents including letterhead, business cards, posters and flyers; and Organising the annual Sir John Monash Awards for outstanding community service and leadership. 	Income	0	0	0
		Expenditure	1,411	1,511	1,730
		Deficit	(1,411)	(1,511)	(1,730)
People and Culture	<p>The <i>People and Culture Executive Department</i> is responsible to support the capability and engagement of the organisation's workforce, as well as, providing operational and strategic policies, procedures, programs and specialised advice and support to achieve organisational objectives and legislative compliance. This includes:</p> <ul style="list-style-type: none"> <u>People Services</u> – responsible for attraction, recruitment, on-boarding, payroll, reporting requirements (internal and external), data analytics, HR system management and the day-to-day management of other workforce processes such as, 	Income	0	0	0
		Expenditure	2,828	2,765	3,063
		Deficit	(2,828)	(2,765)	(3,063)

Service area	Description of services provided		2019/20 Actual	2020/21 Forecast	2021/22 Budget
			\$'000	\$'000	\$'000
	<p>probation and probity, remuneration benchmarking and position description management;</p> <ul style="list-style-type: none"> • <u>Workplace Relations</u> – responsible for the end-to-end industrial and employee relations, enterprise agreement management, contract management, case management, performance management and HR policy and procedure framework implementation ensuring legislative compliance; • <u>Organisational Development</u> – responsible for the development and implementation of strategies that support workforce development, including, induction, training, learning, performance development, succession and leadership capability. Underpinned by key values and behaviours that shape organisational wide cultural strategies to support diversity, inclusion, wellbeing and gender equity. The organisational development function also encompasses the management of employee related surveys to measure satisfaction, climate, engagement and culture change progression; and • <u>Occupational Health and Safety</u> – responsible to implement and manage processes to ensure legislative compliance, physical and psychological workforce safety, risk management, injury management, return to work program, safety audit requirements and provision of specialist advice and support to achieve a culture of safety. 				
Finance	<p>The <i>Finance Department</i> provides accounting information and advice necessary for the efficient financial operation of Council, specifically:</p> <ul style="list-style-type: none"> • Ensure the financial sustainability of the Council; • Ensuring compliance with relevant Legislations and Standards; • Provide meaningful analysis of results to ensure all users have an accurate understanding of their financial position and results in a timely manner; • Ensure Council's budget is compiled in accordance within statutory guidelines and the parameters of the Financial Plan; 	Income	17,282	18,415	13,600
		Expenditure	3,704	6,549	3,105
		Surplus	13,578	11,866	10,495

Service area	Description of services provided		2019/20 Actual	2020/21 Forecast	2021/22 Budget
			\$'000	\$'000	\$'000
	<ul style="list-style-type: none"> Providing accurate and timely financial transaction processing, financial information, advice, analysis and systems to achieve Council objectives; Maintain accurate and up-to-date accounting data and information on the financial system; Maximise returns on Council's financial investments; Ensure that financial relationships with customers and suppliers are maintained professionally and accurately; Management of the Property, Revenue and Valuation Services Unit (PRAVS) which provides property data management services for the organisation and manages the collection of Rate revenue; Ensuring that through effective processes within the Unit and with other property related units such as Valuations, Building and Town Planning, that Council's Corporate Property Database is updated in an accurate and timely manner; and The timely and accurate levying and reconciliation of Council's Rates and Charges Revenue, and the efficient collection of this revenue; 				
Strategic Procurement	<p>The <i>Strategic Procurement Department</i> is responsible for:</p> <ul style="list-style-type: none"> Purchasing Processes and Systems to support organisational requirements for goods and services; Compliance Auditing to ensure that procurement activities are compliant with Council Policies and best practice procurement; Business Continuity Systems and Support to assist Council with Business Continuity Risk Management; and Tendering and Contract Management Processes, Systems and Support including the provision of tendering and contract management advice, the administration of quotations and tenders and contract execution. 	Income	0	0	0
		Expenditure	552	557	673
		Deficit	(552)	(557)	(673)

Service area	Description of services provided		2019/20 Actual	2020/21 Forecast	2021/22 Budget
			\$'000	\$'000	\$'000
Corporate Performance	<p>The <i>Corporate Performance Department</i> is responsible for:</p> <ul style="list-style-type: none"> Coordinating Council's integrated planning including development of the Community Vision and Council Plan; Coordinating the Annual Planning Process; Corporate performance reporting including Council Plan Actions, Customer Service Guarantee measures and the Local Government Performance Reporting Framework (LGPRF), including the Performance Statement (Annual Report); Coordinating service planning and reviews; Monitoring, analysing and reporting on Council's efficiency and performance; Running the Project Management Office, supporting officers across the organisation successfully deliver projects Overseeing the Internal Audit contract, implementation of the Strategic Internal Audit Plan and administering the Audit and Risk Committee; Legislative Compliance including managing the monitoring and reporting on Council's legislative obligations; Implementation of the Fraud & Corruption Control Framework; and Risk management, overseeing Council's insurance portfolio and managing small claims against Council. 	Income	47	2	2
		Expenditure	2,974	3,273	3,736
		Deficit	(2,927)	(3,271)	(3,734)

Major Initiatives

- Minimum 90% of agreed Capital Works Program delivered annually.
- Deliver the following initiatives from the Digital Strategy:
 - ❖ Digital Experience Platform (DXP) - Website Refresh;
 - ❖ E-Services Implementation Program;
 - ❖ Digital - Data Analytics Program;
 - ❖ Digital - Integration Platform Commissioning (Middleware); and
 - ❖ Digital engagement platforms – Website.

Initiatives

- Enhance the promotion of Council activities and projects, particularly through the use of photography, video and graphic designed materials.
- Develop a digital newsroom on the Monash website creating well-crafted podcasts and content to promote Council services and engage the community.
- Analyse the results of the annual Community Satisfaction Survey and provide recommendations to the Executive Leadership Team for continual improvements to performance.
- Complete the upgrade of the Financial System.
- Implement strategic and operational actions outlined in the People, Safety and Culture Strategy including meeting the Gender Equity and Local Government Acts (2020) requirements, continue to focus on a culture of diversity, inclusion, safety and wellbeing and embed aligned values and behaviours underpinned by policies, processes and practices.
- Relocate Halcyon Day Centre Social Group.

Service Performance Outcome Indicators

Service	Indicator	2019/20 Actual	2020/21 Forecast	2021/22 Budget
Governance	Satisfaction	74	74	74

Service Performance Indicators

Service	Indicator	Service Measure	Computation
Governance	Satisfaction	<i>Satisfaction with council decisions</i> (Community satisfaction rating out 100 with how council has performed in making decisions in the interest of the community).	Community satisfaction rating out of 100 with the performance of council in making decisions in the interest of the community.

3. Performance Statement

The service performance indicators listed under the Directions above will be reported in the Performance Statement which is prepared at the end of the year as required by section 98 of the Act and included in the 2020/21 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (see Section 4) and sustainable capacity, which are not included in this budget.

The full set of prescribed performance indicators are audited each year by the Victorian Auditor-General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the report of operations

4. Reconciliation with budgeted operating result

	Surplus/ (Deficit) \$'000	Expenditure \$'000	Revenue \$'000
1. A Liveable and Sustainable City	(\$29,819)	\$48,924	\$19,106
2. Inviting Open & Urban Spaces	(\$41,451)	\$58,960	\$17,509
3. An Inclusive Community	(\$14,874)	\$31,028	\$16,153
4. Responsive & Efficient Services	(\$16,416)	\$32,062	\$15,647
Total	(\$102,559)	\$170,975	\$68,415

Expenses added in:

Depreciation	\$33,490
Finance costs	\$160
Others	\$700

Surplus/(Deficit) before funding sources (\$136,909)

Funding sources added in:

Rates and charges revenue	\$132,289
Non attributable revenue	\$12,027
Waste charge revenue	\$3,504

Total funding sources \$147,820

Operating surplus/(deficit) for the year \$10,910

3. FINANCIAL STATEMENTS

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the years 2021/22 to 2024/25 has been extracted from the Strategic Resource Plan.

This section includes the following financial statements in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

BUDGET 2021/22

Comprehensive Income Statement

For the four years ending 30 June 2025

		Forecast Actual 2020/21	Budget 2021/22	Projections		
	NOTES	\$ '000	\$ '000	2022/23 \$ '000	2023/24 \$ '000	2024/25 \$ '000
Income						
Rates & Charges	4.1.1	119,279	136,192	139,872	144,221	148,601
Statutory fees & fines	4.1.2	6,963	9,314	9,686	10,074	10,477
User fees	4.1.3	14,518	23,659	24,605	25,589	26,613
Grants - Operating	4.1.4	20,783	18,020	18,336	18,703	19,123
Grants - Capital	4.1.4	11,904	11,844	9,130	8,156	8,185
Contributions - monetary	4.1.5	13,329	8,965	13,120	16,368	13,539
Net Profit from Sale of Assets		287	-	-	-	-
Other Income	4.1.6	1,366	1,106	1,133	1,104	1,172
Total Income		188,428	209,100	215,882	224,214	227,711
Expenses						
Employee costs	4.1.7	82,690	87,721	90,547	93,452	96,429
Materials, services	4.1.8	67,918	76,009	80,067	81,761	85,651
Depreciation	4.1.9	29,863	29,680	30,089	30,504	30,925
Amortisation - Intangible assets	4.1.10	1,539	2,223	2,254	2,285	2,316
Amortisation - Right of use assets	4.1.11	1,670	1,588	1,100	902	814
Bad and doubtful debts		10	10	11	10	11
Borrowing costs		-	-	-	-	-
Finance Costs - Leases		193	160	126	104	82
Other Expenses	4.1.12	793	800	814	830	849
Total Expenses		184,675	198,190	205,007	209,847	217,078
Surplus/(deficit) for the year		3,753	10,910	10,875	14,366	10,633
Transfers to Reserve		-	-	-	-	-
Total Comprehensive Result		3,753	10,910	10,875	14,366	10,633

BUDGET 2021/22

Balance Sheet

For the four years ending 30 June 2025

		Forecast Actual 2020/21 \$ '000	Budget 2021/22 \$ '000	Projections		
	NOTES			2022/23 \$ '000	2023/24 \$ '000	2024/25 \$ '000
ASSETS						
Current Assets						
Cash and Cash equivalents		81,388	66,520	31,501	49,874	49,142
Trade and Other Receivables		13,266	15,467	15,817	16,248	16,430
Non-current assets classified as held for sale		4,635	4,660	33,285	126	151
Other Assets		1,435	1,435	1,435	1,435	1,435
Total Current Assets	4.2.1	100,725	88,082	82,039	67,683	67,158
Non-Current Assets						
Property, Plant & Equipment		3,227,188	3,255,759	3,278,815	3,305,067	3,315,597
Right-of-use assets	4.2.4	7,164	5,576	4,476	3,574	2,760
Intangibles		4,880	4,435	3,477	3,056	2,634
Other assets		478	478	478	478	478
Total Non-Current Assets	4.2.1	3,239,711	3,266,248	3,287,247	3,312,176	3,321,470
Total Assets		3,340,436	3,354,330	3,369,285	3,379,859	3,388,628
LIABILITIES						
Current Liabilities						
Trade and Other Payables		20,698	24,486	28,880	25,198	23,355
Trust Funds & Deposits		13,648	13,698	13,748	13,798	13,848
Provisions		16,714	19,048	19,714	20,396	21,093
Lease Liabilities	4.2.4	1,554	1,080	891	821	757
Total Current Liabilities	4.2.2	52,613	58,311	63,233	60,212	59,054
Non-Current Liabilities						
Provisions		3,376	1,742	1,791	1,841	1,892
Other Liabilities		1,896	1,896	1,896	1,896	1,896
Lease Liabilities	4.2.4	5,737	4,658	3,766	2,946	2,188
Total Non-Current Liabilities	4.2.2	11,009	8,296	7,453	6,683	5,976
Total Liabilities		63,622	66,607	70,687	66,895	65,030
Net Assets		3,276,813	3,287,723	3,298,598	3,312,964	3,323,597
EQUITY						
Accumulated surplus		1,014,120	1,028,404	1,038,959	1,056,023	1,064,320
Reserves		2,262,693	2,259,319	2,259,639	2,256,941	2,259,277
Total Equity		3,276,813	3,287,723	3,298,598	3,312,964	3,323,597

BUDGET 2021/22

Statement of Changes in Equity

For the four years ending 30 June 2025

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2021 Forecast Actual				
Balance at beginning of the financial year	3,269,652	1,010,367	2,232,282	27,003
Surplus/(deficit) for the year	3,753	3,753	-	-
Transfer to reserves	-	-	-	-
Transfer from reserves	3,408	-	-	3,408
Balance at end of the financial year	3,276,813	1,014,120	2,232,282	30,411
2022 Budget				
Balance at beginning of the financial year	3,276,813	1,014,120	2,232,282	30,411
Surplus/(deficit) for the year	10,910	10,910	-	-
Transfer to reserves 4.3.1	-	(10,943)	-	10,943
Transfer from reserves 4.3.1	-	14,317	-	(14,317)
Balance at end of the financial year 4.3.2	3,287,723	1,028,404	2,232,282	27,037
2023				
Balance at beginning of the financial year	3,287,723	1,028,404	2,232,282	27,037
Surplus/(deficit) for the year	10,875	10,875	-	-
Transfer to reserves	-	(13,120)	-	13,120
Transfer from reserves	-	12,800	-	(12,800)
Balance at end of the financial year	3,298,598	1,038,959	2,232,282	27,357
2024				
Balance at beginning of the financial year	3,298,598	1,038,959	2,232,282	27,357
Surplus/(deficit) for the year	14,366	14,366	-	-
Transfer to reserves	-	(16,368)	-	16,368
Transfer from reserves	-	19,066	-	(19,066)
Balance at end of the financial year	3,312,964	1,056,023	2,232,282	24,659
2025				
Balance at beginning of the financial year	3,312,964	1,056,023	2,232,282	24,659
Surplus/(deficit) for the year	10,633	10,633	-	-
Transfer to reserves	-	(13,539)	-	13,539
Transfer from reserves	-	11,203	-	(11,203)
Balance at end of the financial year	3,323,597	1,064,320	2,232,282	26,995

BUDGET 2021/22

Statement of Cash Flows

For the four years ending 30 June 2025

		Forecast Actual 2020/21 \$ '000	Budget 2021/22 \$ '000	Projections		
	NOTES			2022/23 \$ '000	2023/24 \$ '000	2024/25 \$ '000
Cash flow from operating activities						
Receipts						
Rates & Charges		119,279	136,192	139,872	144,221	148,601
Statutory Fees & Fines		6,963	9,314	9,686	10,074	10,477
User Fees		15,534	25,315	26,328	27,381	28,476
Grants - Operating		20,783	18,020	18,336	18,703	19,123
Grants - Capital		11,904	11,844	9,130	8,156	8,184
Contributions - monetary		13,329	8,965	13,120	16,368	13,539
Interest Revenue		655	263	277	230	279
GST Reimbursement		10,384	12,421	14,860	12,819	11,798
Other Receipts		1,860	(1,309)	556	493	762
Total Receipts		200,691	221,026	232,165	238,443	241,241
Payments						
Employee Costs		(82,005)	(87,021)	(89,831)	(92,720)	(95,681)
Materials and Services		(79,092)	(79,132)	(82,951)	(92,877)	(95,278)
GST Paid to Government		(1,016)	(1,656)	(1,722)	(1,791)	(1,863)
Other Payments		(803)	(810)	(825)	(841)	(860)
Total Payments		(162,916)	(168,619)	(175,329)	(188,229)	(193,681)
Net cash provided by/(used in) operating activities	4.4.1	37,775	52,406	56,836	50,214	47,559
Cash flows from investing activities						
Payment for Property, Plant & Equipment		(50,873)	(66,709)	(91,817)	(65,223)	(48,607)
Proceeds from Sale of Property, Plant & Equipment		6,419	1,149	1,169	34,376	1,219
Net cash provided by/(used in) investing activities	4.4.2	(44,454)	(65,560)	(90,649)	(30,846)	(47,388)
Cash flows from financing activities						
Repayment of Current Borrowings/Leases		0	0	0	0	0
Receipt from Redraw/New Borrowings		0	0	0	0	0
Interest paid - lease liability		(193)	(160)	(126)	(104)	(82)
Repayment of lease liabilities		(1,599)	(1,554)	(1,080)	(891)	(821)
Net cash provided by/(used in) financing activities	4.4.3	(1,792)	(1,713)	(1,206)	(995)	(903)
Net increase/(decrease) in cash & cash equivalents		(8,471)	(14,868)	(35,019)	18,373	(732)
Cash and cash equivalents at the beginning of the financial year		89,860	81,388	66,520	31,501	49,874
Cash and cash equivalents at the end of the financial year		81,388	66,520	31,501	49,874	49,142

BUDGET 2021/22

Statement of Capital Works

For the four years ending 30 June 2025

	Forecast Actual 2020/21 \$ '000	Budget 2021/22 \$ '000	Projections		
			2022/23 \$ '000	2023/24 \$ '000	2024/25 \$ '000
Property					
Land	-	-	-	-	-
Land Improvements	115	563	449	446	453
Total land	115	563	449	446	453
Buildings and Building Improvements	16,017	15,821	47,723	23,502	7,668
Total buildings and building Improvements	16,017	15,821	47,723	23,502	7,668
Total property	16,132	16,384	48,172	23,948	8,121
Plant & Equipment					
Plant, machinery and equipment	3,748	3,296	4,664	4,636	4,713
Fixtures, fittings and furniture	207	1,266	535	531	540
Computers and telecommunications	4,389	5,925	3,704	3,727	3,789
Library books	558	1,336	1,585	1,575	1,602
Total plant and equipment	8,902	11,823	10,488	10,468	10,644
Infrastructure					
Roads	5,784	9,997	8,547	7,495	7,621
Bridges	138	45	318	816	821
Footpaths and cycleways	5,268	6,081	5,939	5,903	6,001
Drainage	1,734	2,567	3,834	3,811	3,874
Recreational, leisure and community facilities	5,413	9,316	4,183	4,157	4,227
Waste management	284	286	292	290	295
Parks, open space and streetscapes	2,396	4,172	2,111	2,598	2,633
Off street car parks	405.00	470	352	350	356
Other infrastructure	219	60	-	-	-
Total Infrastructure	21,641	32,994	25,576	25,421	25,829
Total capital works expenditure	46,675	61,201	84,236	59,837	44,594
Expenditure types represented by:					
Asset renewal expenditure	38,239	50,225	38,151	40,816	41,145
New asset expenditure	171	4,346	353	579	135
Asset expansion expenditure	2,508	2,386	40,683	17,009	1,052
Asset upgrade expenditure	5,757	4,245	5,049	1,433	2,262
Total capital works expenditure	46,675	61,201	84,236	59,837	44,594
Funding sources represented by:					
Grants	11,904	11,844	9,130	8,156	8,185
Contributions	1,209	183	-	-	-
Council cash	33,562	49,174	75,106	51,681	36,409
Borrowings	-	-	-	-	-
Total capital works expenditure	46,675	61,201	84,236	59,837	44,594

BUDGET 2021/22

Statement of Human Resources

For the four years ending 30 June 2025

	Forecast	Budget	Projections		
	2020/21	2021/22	2022/23	2023/24	2024/25
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
Staff Expenditure					
Employee Costs - Operating	82,690	87,721	90,547	93,452	96,429
Employee Costs - Capital	3,921	3,563	3,678	3,796	3,917
Total Staff Expenditure	86,611	91,284	94,225	97,248	100,346
	EFT	EFT	EFT	EFT	EFT
Staff Numbers					
Employees	837.7	851.7	851.7	851.7	851.7
Total Staff Numbers	837.7	851.7	851.7	851.7	851.7

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Division	Comprises			
	Budget	Permanent	Permanent	Casual
	2021/22	Full time	Part time	
	\$'000	\$'000	\$'000	\$'000
Chief Executive Office	10,851	9,259	1,375	217
Corporate Services	4,706	3,799	907	0
Community Services	36,587	14,471	8,539	13,577
City Development	11,746	11,142	604	0
Infrastructure & Environment	23,831	22,938	740	153
Total permanent staff expenditure	87,721	61,609	12,165	13,947
Capitalised Labour costs	3,563			
Total Expenditure	91,284			

BUDGET 2021/22

A summary of the number of equivalent full time (EFT) Council staff in relation to the above expenditure is included below:

Division	Budget EFT 2021/22	Comprises		Casual
		Permanent Full time	Permanent Part time	
Chief Executive Office	83.3	71.0	10.6	1.7
Corporate Services	37.2	30.0	7.2	0.0
Community Services	375.0	148.3	87.5	139.2
City Development	96.6	91.6	5.0	0.0
Infrastructure & Environment	231.4	222.7	7.2	1.5
Total permanent staff	823.4	563.7	117.4	142.3
Capitalised EFT	28.3			
Total staff	851.7			

BUDGET 2021/22

Summary of Planned Human Resources Expenditure

For the four years ending 30 June 2025

	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Chief Executive Office				
Permanent - Full time	9,259	9,557	9,864	10,178
Female	6,183	6,382	6,587	6,797
Male	3,076	3,175	3,277	3,381
Self-described gender	0	0	0	0
Permanent - Part time	1,375	1,419	1,465	1,512
Female	976	1,007	1,039	1,072
Male	399	412	425	439
Self-described gender	0	0	0	0
Casual	217	224	231	238
Total Chief Executive Office	10,851	11,200	11,560	11,928
Corporate Services				
Permanent - Full time	3,799	3,921	4,047	4,176
Female	2,922	3,016	3,113	3,212
Male	877	905	934	964
Self-described gender	0	0	0	0
Permanent - Part time	907	936	966	997
Female	907	936	966	997
Male	0	0	0	0
Self-described gender	0	0	0	0
Casual	0	0	0	0
Total Corporate Services	4,706	4,857	5,013	5,173
Community Services				
Permanent - Full time	14,471	14,937	15,416	15,907
Female	10,736	11,082	11,438	11,802
Male	3,735	3,855	3,979	4,106
Self-described gender	0	0	0	0
Permanent - Part time	8,539	8,814	9,097	9,387
Female	7,399	7,637	7,882	8,133
Male	1,111	1,147	1,184	1,222
Self-described gender	28	29	30	31
Casual	13,577	14,014	14,464	14,925
Total Community Services	36,587	37,765	38,977	40,219
City Development				
Permanent - Full time	11,142	11,501	11,870	12,248
Female	5,660	5,842	6,029	6,221
Male	5,240	5,409	5,583	5,761
Self-described gender	0	0	0	0
Permanent - Part time	604	623	643	663
Female	492	508	524	541
Male	113	117	121	125
Self-described gender	0	0	0	0
Casual	0	0	0	0
Total City Development	11,746	12,124	12,513	12,911

BUDGET 2021/22

	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Infrastructure & Environment				
Permanent - Full time	22,938	23,677	24,437	25,215
Female	5,117	5,282	5,451	5,625
Male	17,821	18,396	18,986	19,591
Self-described gender	0	0	0	0
Permanent - Part time	740	762	785	810
Female	494	508	524	541
Male	246	252	260	268
Self-described gender	0	0	0	0
Casual	153	158	163	168
Total Infrastructure & Environment	23,831	24,597	25,389	26,198
Capitalised labour costs	3,563	3,678	3,796	3,917
Total staff expenditure	87,721	90,547	93,452	96,429

	2021/22 FTE	2022/23 FTE	2023/24 FTE	2024/25 FTE
Chief Executive Office				
Permanent - Full time	71.0	71.0	71.0	71.0
Female	47.4	47.4	47.4	47.4
Male	23.6	23.6	23.6	23.6
Self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	10.6	10.6	10.6	10.6
Female	7.5	7.5	7.5	7.5
Male	3.1	3.1	3.1	3.1
Self-described gender	0.0	0.0	0.0	0.0
Casual	1.7	1.7	1.7	1.7
Total Chief Executive Office	83.3	83.3	83.3	83.3
Corporate Services				
Permanent - Full time	30.0	30.0	30.0	30.0
Female	23.1	23.1	23.1	23.1
Male	6.9	6.9	6.9	6.9
Self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	7.2	7.2	7.2	7.2
Female	7.2	7.2	7.2	7.2
Male	0.0	0.0	0.0	0.0
Self-described gender	0.0	0.0	0.0	0.0
Casual	0.0	0.0	0.0	0.0
Total Corporate Services	37.2	37.2	37.2	37.2

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	2021/22 FTE	2022/23 FTE	2023/24 FTE	2024/25 FTE
Community Services				
Permanent - Full time	148.3	148.3	148.3	148.3
Female	110.1	110.1	110.1	110.1
Male	38.3	38.3	38.3	38.3
Self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	87.5	87.5	87.5	87.5
Female	75.8	75.8	75.8	75.8
Male	11.4	11.4	11.4	11.4
Self-described gender	0.3	0.3	0.3	0.3
Casual	139.2	139.2	139.2	139.2
Total Community Services	375.0	375.0	375.0	375.0
City Development				
Permanent - Full time	91.6	91.6	91.6	91.6
Female	46.5	46.5	46.5	46.5
Male	43.1	43.1	43.1	43.1
Self-described gender	2.0	2.0	2.0	2.0
Permanent - Part time	5.0	5.0	5.0	5.0
Female	4.0	4.0	4.0	4.0
Male	0.9	0.9	0.9	0.9
Self-described gender	0.0	0.0	0.0	0.0
Casual	0.0	0.0	0.0	0.0
Total City Development	96.6	96.6	96.6	96.6
Infrastructure & Environment				
Permanent - Full time	222.7	222.7	222.7	222.7
Female	49.7	49.7	49.7	49.7
Male	173.0	173.0	173.0	173.0
Self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	7.2	7.2	7.2	7.2
Female	4.8	4.8	4.8	4.8
Male	2.4	2.4	2.4	2.4
Self-described gender	0.0	0.0	0.0	0.0
Casual	1.5	1.5	1.5	1.5
Total Infrastructure & Environment	231.4	231.4	231.4	231.4
Capitalised labour	28.3	28.3	28.3	28.3
Total staff numbers	851.7	851.7	851.7	851.7

NOTES TO THE FINANCIAL STATEMENTS

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

This section presents information about rates and charges which the Act and the Regulations require to be disclosed in the Council's annual budget.

In developing the Financial Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the long term financial planning process.

The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2021/22 the FGRS cap has been set at 1.5% (2020/21 2.0%). The cap applies to both general rates and municipal charges (although Monash does not levy a Municipal Charge) and is calculated on the basis of council's average rates and charges.

Table 1 Rates for 2021/22

Rateable Properties		83,433
Annualised Rate Income 2020/21	\$	129,956,193
Plus 1.5% Rate Cap	\$	1,949,343
Total Rates for 2021/22		131,905,536
Rates		
Residential	86%	0.00150660
Commercial & Industrial	14%	0.00175070
Residential		113,438,761
Commercial & Industrial		18,466,775
		131,905,536

Differential Rating

Council will continue to utilise/apply Differential Rating with the main objective that differential rating will contribute to the equitable and efficient carrying out of council functions and will, amongst other reasons,¹ raise funds across all property categories to ensure the rate burden is equitably spread across different property types.

¹ Refer Differential Rating Section 4.1.1

Table 1 above shows that differential rates are set to ensure there is a consistent level of rating between Residential (86%) and “Other” classes (14% e.g. Commercial & Industrial). Differential rating was introduced in the 2015/16 budget year to realign Council’s revenue from rates to the rating year of 2010/11; the year Council converted to Capital Improved Values (CIV) from Site Value (SV) rating.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community. To achieve these objectives while maintaining service levels and a strong capital expenditure program, the annualised rate income will increase by 1.5% in line with the rate cap.

Recycling & Waste Charge

For 2021/22 Council will again apply a service charge under Section 162 of the *Local Government Act 1989* to recover the additional costs of recycling and increases to the State’s Waste Levy. Monash Council has secured its household recycling service with Visy, despite the volatility of the recycling industry in the wake of the global crisis triggered by China’s ban on recycling. However, this has come at a significant cost. For 2021/22 Council will continue to charge a “Recycling & Waste Levy” which is a service charge to meet those increased costs and also cover the increase to the State’s Waste levy.

The current contract with Visy Recycling is in place until April 2023. It is expected that the levy and offsetting pensioner rebate will cover the costs for the remainder of the contract. Monash Council has been able to ensure recyclable kerbside collections have not ended up as landfill and will work to ensure that continues. The Recycling & Waste Levy has been set at \$42 per rateable property with provision to provide a waiver (\$42) for every eligible pensioner ratepayer.

Recycling & Waste Charge – Pensioner waiver

Council acknowledges that some ratepayers may experience difficulty from time to time in meeting the Recycling & Waste Levy due to the effect of rising costs, cost of Council services and personal circumstance. Council further understands that relief measures have a cost to Council which must be borne by other ratepayers either short or long term. It is for this reason that Council provides limited assistance, rates waivers and rebates to assist persons or classes of person in accordance with *Local Government Act 1989* Section 169 or 171.

For 2021/22 Council will again provide a waiver under Section 171 of the *Local Government Act 1989* to all eligible pensioner ratepayers from paying the Recycling & Waste Levy which has been applied to all ratepayers to recover the additional costs of recycling & the State’s Waste Levy.

Pensioner Rebate

Council declares a rebate under Section 169 of the Local Government Act 1989. Council will provide a \$50 subsidy to eligible pensioners on their Council rates in 2021/22 to ease some of the household budget pressures.

Fair Go Rates System (FGRS) Compliance

The Annual Budget 2021/22 has been prepared in accordance with the State Government's FGRS. The proposed Budget incorporates an average rate increase of 1.5% for the 2021/22 year as determined by the Minister for Local Government in December 2020 to apply to all Councils. This rate is a forecast movement of 1.5% in the Consumer Price Index (CPI), as determined by the Department of Treasury & Finance (that is the guide the Minister has used since the Rate Cap introduction).

Covid-19 New Hardship Assistance

Monash Council is working to help ratepayers who are experiencing difficulties due to the Coronavirus / COVID-19 pandemic as it impacts lives and businesses. Council has introduced changes to its hardship policy to support our community at this time.

At a Special Meeting of the Council on 27 March 2020, it was resolved to provide additional assistance to any ratepayer impacted by Covid-19 and experiencing hardship and difficulty with paying rates and/or other charges.

This covers any remaining balance of rates this year (2020/21) and any continuing difficulty in meeting payment of rates in 2020/21. The assistance will be by way of a rates payment deferral, without any penalty interest being charged. This has now been extended to 30 June 2022.

Examples of a charge where this applies includes fees paid for Council's Home Care service, Meals on Wheels or pet registrations.

The assistance will be by way of a rates or other charges payment deferral, without any penalty interest being charged. This assistance applies to all residents and ratepayers (including residential, business and investment property ratepayers).

To qualify, ratepayers will need to make an application declaring how they have been impacted by COVID-19 and how that is impacting on their ability to pay their rates or a charge.

Council recognised that during the Coronavirus pandemic:

- every member of our community will be impacted;
- every business in the municipality will be impacted; and
- Council's usual operations and staff will be impacted.

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In response to the expected consequences of Australia's response to the coronavirus:

- There will be no interest charged on approved rate and/or charge deferrals up until 30 June 2022.
- Up until 30 June 2022, Council will not require that the property which is the subject of a deferral application be the ratepayer's principal place of residence for an application.

To qualify, ratepayers will need to make an application declaring how Covid-19 has impacted their ability to pay their rates and/or other charges. <https://www.monash.vic.gov.au/About-Us/Rates/Hardship-Policy>.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2019/20 Actual \$'000	2020/21 Forecast Actual \$'000	2021/22 Budget \$'000	Change		Projections			Trend +/o/-
				\$'000	%	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	
General Rates*	122,927	113,981	130,893	16,912	14.8%	134,333	138,186	142,478	+
Waste management charge*	-	-	-	-	-	-	-	-	+
Service rates and charges (recycling and waste levy)	1,505	2,196	3,504	1,309	59.6%	3,721	4,193	4,256	+
Special rates and charges	-	-	-	-	-	-	-	-	+
Supplementary rates and rate adjustments	896	2,368	1,122	- 1,246	-52.6%	1,133	1,145	1,156	+
Interest on rates and charges	398	476	400	- 76	-16.0%	407	414	421	+
Revenue in lieu of rates	266	258	273	15	5.9%	278	283	290	+
Total rates and charges	125,992	119,279	136,192	16,913	14.2%	139,872	144,221	148,601	+

* items are subject to a rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	2020/21 cents/\$CIV*	2021/22 cents/\$CIV*	Change
General rate for rateable residential properties	0.00151350	0.00150660	-0.5%
General rate for rateable commercial properties	0.00174115	0.00175070	0.5%
General rate for rateable industrial properties	0.00174115	0.00175070	0.5%
General rate for rateable primary production properties	0.00174115	0.00175070	0.5%

(*CIV is the valuation basis used by the Council)

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4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2020/21 \$'000	2021/22 \$'000	Change \$'000	%
Residential	109,725	113,439	3,714	3.4%
Commercial	10,335	10,654	319	3.1%
Industrial	7,503	7,789	286	3.8%
Primary Production	24	24	(0)	-0.3%
Total amount to be raised by general rates	127,587	131,905	4,318	3.4%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2020/21 Number	2021/22 Number	Change Number	%
Residential	74,588	76,607	2,019	2.7%
Commercial	4,046	4,140	94	2.3%
Industrial	2,679	2,680	1	0.0%
Primary Production	6	6	-	0.0%
Total number of assessments	81,319	83,433	2,114	2.6%

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2020/21 \$'000	2021/22 \$'000	Change \$'000	%
Residential	72,497,451	75,294,990	2,797,539	3.9%
Commercial	5,935,867	6,085,745	149,878	2.5%
Industrial	4,309,193	4,448,776	139,583	3.2%
Primary Production	13,770	13,650	-120	-0.9%
Total value of land	82,756,281	85,843,161	3,086,880	3.7%

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2020/21 \$	Per Rateable Property 2021/22 \$	Change \$	%
Municipal	-	-	-	-

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4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2020/21 \$	2021/22 \$	Change \$	%
Municipal	-	-	-	-

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2020/21 \$	Per Rateable Property 2021/22 \$	Change \$	%
Recycling & Waste Levy	27	42	15	55.6%
Total	27	42	15	55.6%

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2020/21 \$	2021/22 \$	Change \$	%
Recycling & Waste Levy	2,196	3,504	1,309	59.6%
Total	2,196	3,504	1,309	59.6%

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2020/21 \$'000	2021/22 \$'000	Change \$'000	%
General Rates	127,587	131,905	4,318	3.4%
Municipal charge	-	-	-	-
Supplementary rates and charges	2,368	1,122	1,246	-52.6%
Service Charge - Recycling & Waste Levy	2,196	3,504	1,309	59.6%
Total Rates and charges	132,151	136,532	4,381	3.3%

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4.1.1(l) Fair Go Rates System Compliance

Monash City Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2020/21	2021/22	2022/23	2023/24	2024/25	Trend '+/o/-
Total Rates	\$ 127,587,043	\$ 131,905,491	\$ 135,355,472	\$ 139,218,466	\$ 143,521,186	+
Number of rateable properties	81,319	83,433	84,708	86,002	87,316	+
Base Average Rate	\$1,569	\$1,581	\$1,598	\$1,619	\$1,644	+
Maximum Rate Increase (set by the State Government)	2.00%	1.5%	1.75%	2.00%	2.25%	+
Capped Average Rate	\$1,569	\$1,593	\$1,598	\$1,619	\$1,644	+
Maximum General Rates and Municipal Charges Revenue	\$ 127,587,043	\$ 131,905,491	\$ 134,213,837	\$ 136,898,114	\$ 139,978,321	+
Budgeted General Rates and Municipal Charges Revenue	\$ 127,587,043	\$ 131,905,491	\$ 134,213,837	\$ 136,898,114	\$ 139,978,321	+
Budgeted Supplementary Rates	\$1,100,000	\$ 1,122,000	\$1,133,220	\$1,144,552	\$1,155,998	+
Budgeted Total Rates and Municipal Charges Revenue	\$ 128,687,043	\$ 133,027,491	\$ 135,347,057	\$ 138,042,666	\$ 141,134,319	+

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2021/22: estimated \$1.1M and 2020/21 forecast: \$2.37M)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.1(n) Differential rates

Rates to be levied

For 2021/22 Council has adopted two differential rates:

1. Residential rate; and
2. Non-Residential rate.

The rate and amount of rates payable in relation to land in each category of differential are:

- A Residential rate of 0.150660% (0.00150660 cents in the dollar of CIV) for all rateable residential properties; and

- A Non-Residential rate of 0.175070% (0.00175070 cents in the dollar of CIV) for all non-residential rateable properties.

For the purposes of identifying the types/classes of land applicable to each rate, the properties are grouped in accordance with the Australian Valuation Property Classification Code (AVPCC) Categories, as adopted by the Valuer-General Victoria (VGV) for the 2021 Revaluation.

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

Residential rate land

Residential land is any land, which is:

- Occupied for the principal purpose of physically accommodating persons; or
- Unoccupied but zoned residential under the Monash Planning Scheme and which is not commercial or industrial land.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is where it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land.

The characteristics of planning scheme zoning are applicable to the determination of vacant land which will be subject to the rate applicable to residential land. The vacant land affected by this rate is that which is zoned residential under the Monash Planning Scheme. The classification of land which is improved will be determined by the occupation of that land, and have reference to the planning scheme zoning.

The types of buildings on the land within this differential rate are all buildings already on the land or which will be constructed prior to the expiry of the 2021/22 financial year.

Non-Residential Rate Land

Non-Residential land is any land, which is:

- Classified under the AVPCC Categories as being either Commercial, Industrial, Primary Production; or
- Occupied for the principal purpose of carrying out the manufacture or production of, or trade in, goods or services.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the municipal district, without reference to ward boundaries.

Properties rated under the Cultural & Recreational Lands Act 1963

The properties listed in the table below include six properties on private land and the rest on Council land that are eligible to be rated under the *Cultural and Recreational Lands Act 1963* (CRLA). The Council has considered the service utilised by the lands and the benefit these lands provide to the community by consideration of their cultural or recreational land use, as required under the CRLA.

CULTURAL AND RECREATIONAL LANDS ACT 1964		
NAME	2020/21 CHARGE	2021/22 CHARGE
Riversdale Golf Club Ltd	\$77,655	\$95,659
Glen Iris Valley Recreation Club Inc	\$3,482	\$4,832
Huntingdale Golf Club Incorporated	\$49,588	\$55,112
Hawthorn Football Club Ltd	\$4,778	\$4,804
Hawthorn Football Club Ltd	\$2,375	\$2,157
The Metropolitan Golf Club Inc	\$64,144	\$56,443
Bayview Tennis Club (Chadstone)	\$1,832	\$1,548
Glen Waverley Tennis Club	\$1,031	\$1,071
Glen Waverley Bowls Club Inc	\$1,971	\$3,102
Glenvale Tennis Club Inc	\$230	\$242
North Oakleigh Tennis Club Inc	\$2,570	\$2,465
Oakleigh Bowling Club	\$5,781	\$4,426
Oakleigh South Bowling Club	\$5,182	\$4,244
Notting Hill Pinewood Tennis Club	\$4,576	\$4,083
Glenburn Tennis Club Inc	\$3,308	\$3,501
Mount Waverley Bowling Club	\$1,727	\$1,709
Tally Ho Tennis Club Incorporated	\$1,699	\$1,667
Mount Waverley Tennis Club	\$1,873	\$1,744
Waverley Night Netball Association Inc	\$8,218	\$8,824
Whites Lane Tennis Club	\$982	\$966
Lum Reserve Tennis Club Inc	\$2,020	\$2,010
Wellington Tennis Club Inc	\$1,581	\$1,562
Essex Heights Tennis Club Inc	\$2,918	\$2,892
Waverley Hockey Club Inc	\$2,236	\$1,975
Wheelers Hill Tennis Club Inc	\$1,288	\$1,282
Legend Park Tennis Club Inc	\$2,591	\$2,570
Mayfield Park Tennis Club Inc	\$815	\$833
Gladeswood Reserve Tennis Club Inc	\$1,372	\$1,345
Total Cultural and Recreational Land Charges	\$257,822	\$273,065

Note: Outdoor Recreation/ Sporting Clubs on Council Owned Land

Council resolved in August 2018 that some Council owned leased properties, used exclusively for outdoor recreation (23 bowls, tennis and sporting clubs with leases providing exclusive use over Council land) are rated (a charge in lieu of rates) under the CRLA with Council paying the CRLA charge.

Lease of Land

Under the *Local Government Act 2020* (the Act), Council is required to include any proposal to lease land in a financial year in the budget, where the lease is for

- a) one year or more and
 - i. the rent for any period of the lease is \$100 000 or more a year; or
 - ii. the current market rental value of the land is \$100 000 or more a year; or
- b) for 10 years or more.

Council has a number of leases due to expire in the financial year 2021/22 and intends to enter into new lease agreements. The tenants listed below have been informed about the proposed new lease arrangements. Subject to mutual agreement, the new tenancy arrangements will be in place for the financial year 2021/22.

Tenant	Street No.	Street	Suburb	Use of Property	Proposed Term
Fioretto Fencing Club Inc	2B	Highland Avenue	Oakleigh East	Fencing	10 Years
Waverley Hockey Club Inc	106	High Street Road	Ashwood	Hockey	10 Years
Whites Lane Tennis Club	58A	Watsons Road	Glen Waverley	Tennis	10 Years
Bayview Tennis Club (Chadstone) Inc	313	Huntingdale Road	Chadstone	Tennis	10 Years
Essex Heights Tennis Club Inc	2	Federal Street	Mount Waverley	Tennis	10 Years
Gladeswood Reserve Tennis Club Inc	24-56	Maygrove Way	Mulgrave	Tennis	10 Years
Glenburn Tennis Club Inc	5	Mulgrave Street	Glen Waverley	Tennis	10 Years
Legend Park Tennis Club Inc	85-95	Capital Avenue	Glen Waverley	Tennis	10 Years
Lum Reserve Tennis Club Inc	231-259	Lum Road	Wheelers Hill	Tennis	10 Years
M.P. Tennis Club Inc (Mayfield Park Tennis Club)	34-38	Mayfield Drive	Mount Waverley	Tennis	10 Years
Notting Hill / Pinewood Tennis Club Inc	1 - 9	Baker Avenue	Glen Waverley	Tennis	10 Years
Tally Ho Tennis Club Inc	42	Bennet Avenue	Mount Waverley	Tennis	10 Years
Wellington Tennis Club Inc	161 - 181	Police Road	Mulgrave	Tennis	10 Years
Wheelers Hill Tennis Club Inc	65 - 73	Jells Road	Wheelers Hill	Tennis	10 Years
Wellington Pre school Centre Inc	53	Shaftsbury Drive	Mulgrave	Kindergarten	10 Years

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4.1.2 Statutory fees and fines

	Forecast			Change		Projections			Trend
	Actual	Actual	Budget			2022/23	2023/24	2024/25	
	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	\$'000	%	\$'000	\$'000	\$'000	+/-
Infringements and costs	6,262	2,553	5,053	2,500	97.9%	5,255	5,465	5,684	+
Court recoveries	1,588	889	643	(246)	(27.7%)	669	695	723	+
Town planning fees	3,130	2,561	2,563	2	0.1%	2,666	2,772	2,883	+
Land Information Certificates	147	150	150	0	0.0%	156	162	169	+
Permits	686	810	905	95	11.7%	940	979	1,018	+
Total statutory fees and fines	11,813	6,963	9,314	2,351	33.8%	9,686	10,074	10,477	+

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations and parking fines. Increases in statutory fees are made in accordance with legislative requirements as determined by the Victorian State Government.

Statutory Fees and Fines are budgeted to increase by \$2.35M compared to the 2020/21 forecast. Income from parking infringements is expected to increase by \$2.50M. This is partly due to the previous year impacts of the COVID-19 restrictions. A more detailed listing of statutory fees is included in Appendix A.

4.1.3 User fees

	Forecast			Change		Projections			Trend
	Actual	Actual	Budget			2022/23	2023/24	2024/25	
	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	\$'000	%	\$'000	\$'000	\$'000	+/-
Aged, health services	1,152	969	1,035	66	6.8%	1,076	1,119	1,164	+
Leisure centre and recreation	7,717	4,134	10,240	6,106	147.7%	10,650	11,076	11,519	+
Child care/children's programs	824	660	1,057	397	60.2%	1,099	1,143	1,189	+
Library fees and fines	126	14	42	28	200.0%	44	45	47	+
Registration and other permits	541	480	480	0	0.0%	499	519	540	+
Building services	1,686	1,683	2,249	566	33.6%	2,339	2,433	2,530	+
Waste management services	2,553	2,250	3,969	1,719	76.4%	4,128	4,293	4,465	+
Bin Charges	1,754	2,007	1,844	(163)	(8.1%)	1,918	1,994	2,074	+
Hire and rental charges	564	456	780	324	71.1%	811	844	877	+
Lease charges	493	329	399	70	21.3%	415	432	449	+
Other fees and charges	1,753	1,537	1,564	27	1.8%	1,627	1,692	1,759	+
Total user fees	19,162	14,518	23,659	9,140	63.0%	24,605	25,589	26,613	+

User fees relates mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure, entertainment and other community facilities and the provision of human services such as family day care and home care services.

BUDGET 2021/22

Total income from User fees is budgeted to increase by 63% (\$9.1M) over the 2020/21 levels. The Oakleigh Recreation Centre reopened in February 2021 and leisure and aquatic facilities are expected to return to capacity during 2021/22 which will generate an increase in income by \$6.1M compared to the 2020/21 forecast. A significant increase on the Environment Protection Levy (EPA) from 1 January 2021 will see an increase of \$20 per tonne (2019/20 \$65.90 and 2020/21 \$85.90) and in accordance, fees and charges at the Waste Transfer Station has increased to recover operational costs. Building approvals such as swimming pool compliance and inspections and private developer fees have been introduced which will contribute to additional income (\$0.57M) in 2021/22.

A more detailed listing of fees is included in Appendix A.

BUDGET 2021/22

4.1.4 Grants

Grant Funding Types & Source	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000	%
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	16,632	22,295	5,663	34%
State funded grants	16,055	7,570	(8,486)	(53%)
Total grants received	32,687	29,864	(2,823)	(9%)
(a) Operating Grants				
Recurrent - Commonwealth Government				
Financial Assistance Grants	2,221	4,396	2,176	98%
Aged & Community Services	8,416	8,542	126	1%
Early Years & Integrated Family Services	370	289	(81)	(22%)
Monash Gallery of Art	75	75	0	0%
Children's Services	1,180	1,037	(144)	(12%)
Recurrent - State Government				
Children's Services	282	274	(7)	(3%)
Maternal and Child health	1,642	1,235	(407)	(25%)
Early Years & Integrated Family Services	294	130	(164)	(56%)
Libraries	1,273	1,248	(25)	(2%)
Youth	95	33	(62)	(65%)
Community Health	25	25	-	0%
School Crossings	575	575	-	0%
Total recurrent grants	16,447	17,858	1,412	9%
Non-recurrent - State Government				
COVID-19 Grant Relief	3,158	0	(3,158)	(100%)
Early Years & Integrated Family Services	94	0	(94)	(100%)
Community Programs	154	0	(154)	(100%)
Monash Gallery of Art	272	0	(272)	(100%)
Arts & Culture	21	0	(21)	(100%)
Recreation Services	27	0	(27)	(100%)
Strategic Planning & Development	197	30	(167)	(85%)
Sustainability & Environmental	184	26	(158)	(86%)
Youth - School Focussed	230	106	(124)	(54%)
Total non-recurrent grants	4,336	162	(4,174)	(96%)
Total operating grants	20,783	18,020	(2,764)	(13%)

BUDGET 2021/22

Grant Funding Types & Source	Forecast			
	Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000	%
(b) Capital Grants				
<i>Recurrent - Commonwealth Government</i>				
Roads to Recovery	1,115	807	(308)	(28%)
Victorian Grants Commission	667	1,280	613	92%
<i>Recurrent - State Government</i>				
Libraries	22	22	0	0%
Total recurrent grants	1,804	2,109	305	17%
<i>Non-recurrent - Commonwealth Government</i>				
Buildings	2,038	150	(1,888)	(93%)
Offstreet Car Park	0	300	300	0%
Footpaths and cycleways	0	1,076	1,076	0%
Parks, open space and streetscapes	0	2,700	2,700	0%
Roads	806	450	(356)	(44%)
Recreation Leisure & Community Facilities	0	1,194	1,194	0%
<i>Non-recurrent - State Government</i>				
Buildings	2,400	2,618	218	9%
Footpaths and cycleways	490	0	(490)	(100%)
Roads	19	0	(19)	(100%)
Parks, open space and streetscapes	854	400	(454)	(53%)
Recreation Leisure & Community Facilities	2,984	848	(2,136)	(72%)
Computers and telecommunications	148	0	(148)	(100%)
Offstreet Car Park	300	0	(300)	(100%)
Other projects	61	0	(61)	(100%)
Total non-recurrent grants	10,100	9,735	(365)	(4%)
Total capital grants	11,904	11,844	(60)	(1%)
Total Grants	32,687	29,864	(2,823)	(9%)

Operating grants include all monies received from state and federal government sources for the purpose of funding the delivery of Council's services to ratepayers. The decrease in Grants-Operating is 13% or \$2.8M compared to the 2020/21 forecast. The main reason for the decrease in operating grants relates to non-recurrent State Government 'one-off' grants, including the Covid-19 grant relief initiative – Working for Victoria, which is not expected during 2021/22.

Capital grants include all monies received from state and federal governments, and community sources for the purposes of funding the capital works program. Overall the level of capital grants will only decrease by 1% or \$0.06M compared to 2020/21 forecast. The main cause for this unfavourable variance is completion of key projects at the Waverley Netball Centre and Outdoor Court redevelopment (\$2M) and the Oakleigh Recreation Centre Redevelopment project (\$1.6M).

4.1.5 Contributions

	Forecast		Budget 2021/22 \$'000	Change		Projections			Trend +/o/-
	Actual 2019/20 \$'000	Actual 2020/21 \$'000				2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	
Monetary	11,241	13,329	8,965	(4,364)	(32.7%)	13,120	16,368	13,539	-
Non-monetary	295	-	-	-	-	-	-	-	0
Total contribution	11,536	13,329	8,965	(4,364)	(32.7%)	13,120	16,368	13,539	-

Contributions are expected to decrease compared to forecast levels. It is expected that income from public open space contributions will be lower than the 2020/21 forecast. In addition to a reduction in contributions received from sporting clubs and other organisations to fund various capital projects (\$0.18M).

4.1.6 Other income

	Forecast		Budget 2021/22 \$'000	Change		Projections			Trend +/o/-
	Actual 2019/20 \$'000	Actual 2020/21 \$'000				2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	
Interest	1,517	655	263	(392)	(59.8%)	277	230	279	+
Other	982	711	843	132	18.6%	856	874	893	+
Total other income	2,499	1,366	1,106	(260)	(19.0%)	1,133	1,104	1,172	+

Other income is expected to reduce by \$0.26M mainly due to investment interest (\$0.39M) as the cash investment rate is lower than the forecast levels.

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4.1.7 Employee costs

	Forecast					Projections			Trend
	Actual	Actual	Budget						
	2019/20	2020/21	2021/22	Change		2022/23	2023/24	2024/25	
	\$'000	\$'000	\$'000	\$'000	%	\$'000	\$'000	\$'000	
Wages and salaries	69,951	71,057	75,378	(4,321)	(6.1%)	77,806	80,302	82,861	+
Workcover	1,780	1,228	1,276	(48)	(3.9%)	1,317	1,359	1,403	+
Superannuation	6,236	6,918	7,541	(623)	(9.0%)	7,784	8,034	8,290	+
Long Service Leave	1,247	2,038	2,110	(72)	(3.5%)	2,178	2,248	2,319	+
Fringe benefit tax	276	275	275	-	-	284	293	302	+
Other	922	1,174	1,141	33	2.8%	1,178	1,216	1,254	+
Total employee costs	80,412	82,690	87,721	(5,031)	(6.1%)	90,547	93,452	96,429	+

Employee Costs include all labour related expenditure for wages and salaries and on-cost allowances (for leave entitlements, employer superannuation etc), temporary and agency staff expenditure. The total employee costs are forecast to increase by 6.1% or \$5.0M compared to the 2020/21 forecast levels. The increase is mainly due to new budget initiatives and temporary appointment of staffing resources.

In addition closure of council facilities due to the pandemic situation has had a significant impact on employee costs for 2020/21. As the facilities have progressively resumed full operations heading into the new financial year, the employee cost budgets for 2021/22 are restored as per normal therefore resulting in a higher variance from forecast to budget.

The 2021/22 budget also includes an additional 11.8 FTE positions approved through the new budget initiative process, these include:

- Recreation Contracts and Performance Officer 1 FTE,
- Child & Young People Friendly City/Child Safe Standards Co-ordination Officer 1 FTE,
- A Graphic Designer position and Digital Communications position – 2 FTE;
- Gender Equity Project Officer (2 year position);
- Project Capability Lead 0.8 FTE
- Playspace Inspector 1 FTE;
- HR System, Projects & Initiatives Officer 1 FTE;
- Economic Development Retail Liaison Officer 1 FTE;
- Waste Transfer Station Customer Service Officer 1 FTE; and
- 2 positions under the Zero Net Carbon Project.

Along with Council's Enterprise Bargaining agreement conditions, budget costs include an increase in the Superannuation Guarantee Levy (SGL) from a mandatory 9.5% to 10.0% applicable 1 July 2021.

4.1.8 Materials and services

	Forecast			Change		Projections			Trend
	Actual	Actual	Budget			2022/23	2023/24	2024/25	
	2019/20	2020/21	2021/22	\$'000	%	\$'000	\$'000	\$'000	+/-
Building maintenance	7,173	4,994	5,513	(519)	(10.4%)	5,807	5,930	6,297	+
General maintenance	10,939	12,352	12,652	(299)	(2.4%)	13,327	13,609	15,577	+
Waste Management Services	18,721	19,383	23,944	(4,561)	(23.5%)	25,222	25,756	24,444	+
Local Law Services	4,958	5,005	5,555	(550)	(11.0%)	5,852	5,976	6,312	+
Fleet Management	821	700	840	(140)	(20.0%)	885	904	883	+
Utilities	4,200	4,320	4,979	(659)	(15.3%)	5,245	5,356	5,448	+
General Administration	9,918	9,676	10,818	(1,143)	(11.8%)	11,396	11,637	12,202	+
Information Technology	5,008	4,734	5,018	(284)	(6.0%)	5,286	5,398	5,970	+
Legal costs	1,341	923	980	(57)	(6.2%)	1,032	1,054	1,164	+
Insurance	1,914	2,143	2,517	(374)	(17.5%)	2,651	2,707	2,703	+
Consultants	1,564	1,907	2,022	(115)	(6.0%)	2,130	2,175	2,405	+
Council elections	-	801	0	801	1.00	-	-	1,010	+
Other	3,369	980	1,171	(191)	(19.5%)	1,234	1,260	1,236	+
Total materials and services	69,925	67,918	76,009	(8,091)	(11.9%)	80,067	81,761	85,651	+

Materials and services includes the purchases of consumables and payments to contractors for the provision of services and utility costs. This is forecasted to increase by 11.9% or \$8.1M compared to the 2020/21 forecast, primarily due to the following significant variances:

- Waste management costs are expected to increase by \$4.6M over the 2020/21 forecast. This is mainly due to higher garbage disposal costs (\$1.0M) related to anticipated increases in contract rates and tonnages and the significant increase on the Environment Protection Levy (EPA) from 1 January 2021 which will impact operational costs ;
- Building maintenance costs are expected to increase by \$0.5M over the 2020/21 forecast. Closure of council facilities during 2020/21 has impacted the general maintenance spend and the budgets are restored to accommodate routine and reactive works that may arise post pandemic restrictions;
- Utilities costs are budgeted higher than 2020/21 forecast by \$0.66M. All facilities are resuming normal operations and budgets are restored back as per normal. The reopening of the Oakleigh Recreation Centre and all centres resuming full operations will also contribute to the increase in utilities;
- The increase in budget within the Local law services (\$0.55M) is mainly attributable to increases in contractor costs (\$0.31M); and
- General Administration is budgeted higher than the 2020/21 forecast by \$1.1M mostly due to increased program costs as services resume full activity.

4.1.9 Depreciation

	Forecast					Projections			Trend
	Actual	Actual	Budget						
	2019/20	2020/21	2021/22	Change		2022/23	2023/24	2024/25	
	\$'000	\$'000	\$'000	\$'000	%	\$'000	\$'000	\$'000	+/-
Property	7,473	7,560	7,514	46	0.6%	7,617	7,723	7,829	+
Plant & equipment	6,125	6,196	6,158	38	0.6%	6,243	6,330	6,417	+
Infrastructure	15,921	16,107	16,008	99	0.6%	16,229	16,452	16,679	+
Total depreciation and	29,519	29,863	29,680	183	0.6%	30,089	30,504	30,925	+

Depreciation relates to the usage of Council's property, plant and equipment and infrastructure assets including roads and drains. The increase of \$0.18M is due to the full year effect of depreciation on the 2020/21 capital works program and the impact of depreciation on the capital works completed for 2021/22; also some infrastructure assets have reached full life which will reduce depreciation.

Refer to Section 4.5 Capital Works program for a more detailed analysis of Council's Capital Works program for the 2020/21 year.

4.1.10 Amortisation – Intangible assets

	Forecast			Projections					Trend
	Actual	Actual	Budget	Change		2022/23	2023/24	2024/25	
	2019/20	2020/21	2021/22	\$'000	%	\$'000	\$'000	\$'000	+ / o / -
Intangible assets	1,101	1,539	2,223	(684)	(44.5%)	2,254	2,285	2,316	+
Total amortisation - intangible assets	1,101	1,539	2,223	(684)	(44.5%)	2,254	2,285	2,316	+

Amortisation is an accounting measure which attempts to allocate the value of an intangible asset over its useful life such as software.

4.1.11 Amortisation – Right of use assets

	Forecast		Budget 2021/22 \$'000	Change \$'000 %		Projections			Trend +/o/-
	Actual 2019/20 \$'000	Actual 2020/21 \$'000				2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	
Buildings	468	468	468	-	-	156	-	-	-
Gym equipment	184	736	736	-	-	736	736	736	o
Waste contract - vehicles	221	271	270	1	0.3%	208	165	78	o
Printers	196	196	114	82	41.7%	-	-	-	o
Total amortisation-right of use assets	1,069	1,670	1,588	82	4.9%	1,100	902	814	-

The implementation of the accounting standard *AASB 16 Leases* requires most operating leases to be recognised in the balance sheet including right of use assets, such as leased printers, gym equipment and building assets. It is an accounting measure which attempts to allocate the value of an asset over its useful life.

4.1.12 Other expenses

	Forecast		Budget 2021/22 \$'000	Change \$'000 %		Projections			Trend +/o/-
	Actual 2019/20 \$'000	Actual 2020/21 \$'000				2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	
Auditor Remuneration-VAGO	71	80	80	-	-	81	83	85	+
Auditor Remunerations-Internal	133	230	225	5	2.2%	229	234	239	+
Councillor Allowances	453	463	475	(12)	(0.03)	483	493	504	+
Other	0	20	20	0	0.0%	20	21	21	+
Total other expenses	657	793	800	(7)	(0.9%)	814	830	849	+

Other Expenses relates to a range of items including audit fees and councillor allowances. The increase in other expenses is predominantly due to higher internal auditor remunerations to ensure greater compliance and mitigation of risk exposure to Council.

4.2 Balance Sheet

This section analyses the movements in assets, liabilities and equity between 2020/21 and 2021/22. It also considers a number of key performance indicators.

	Forecast Actual 2021 \$'000	Budget 2022 \$'000	Variance \$'000
Current Assets			
Cash and cash equivalents	81,388	66,520	(14,868)
Trade and other receivables	13,266	15,467	2,201
Non-current assets classified as held for sale	4,635	4,660	25
Other Assets	1,435	1,435	-
Total Current Assets	100,725	88,082	(12,642)
Non-Current Assets			
Property, Plant & Equipment	3,227,188	3,255,759	28,570
Right-of-use assets	7,164	5,576	(1,588)
Intangibles	4,880	4,435	(446)
Other assets	478	478	-
Total Non-Current Assets	3,239,711	3,266,248	26,537
Total Assets	3,340,436	3,354,330	13,894
Current Liabilities			
Trade and Other Payables	20,698	24,486	(3,788)
Trust Funds & Deposits	13,648	13,698	(50)
Provisions	16,714	19,048	(2,334)
Lease Liabilities	1,554	1,080	474
Total Current Liabilities	52,613	58,311	(5,698)
Non-Current Liabilities			
Provisions	3,376	1,742	1,634
Other Liabilities	1,896	1,896	-
Lease Liabilities	5,737	4,658	1,080
Total Non-Current Liabilities	11,009	8,296	2,713
Total Liabilities	63,622	66,607	(2,984)
Net Assets	3,276,813	3,287,723	10,908
Equity			
Accumulated surplus	1,014,120	1,028,404	14,284
Reserves	2,262,693	2,259,319	(3,374)
Total equity	3,276,813	3,287,723	10,910

Source: Section 3 Financial Statements

4.2.1 Assets

Cash and Cash Equivalents includes items such as short term deposits of three months or less, cash held in the bank, and petty cash. Trade and other receivables are monies owed to Council by ratepayers and others. Current assets also includes land held for resale, the proceeds of which Council has resolved to use in the refurbishment of other infrastructure assets in the 2021/22 financial year.

Current assets are projected to decrease by \$12.6M during the year mainly due to a higher capital investment in the capital works program for 2021/22. Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery and other revenues due to be received in the next 12 months.

Plant, Property and Equipment is the largest component of Council's net worth and represents the value of all the land, buildings, roads, vehicles and equipment which has been built up by Council over many years. The increase in this balance is attributable to the net result of the capital works program, contribution of non-monetary assets, depreciation of assets and through the sale of property, plant and equipment.

The implementation of *AASB 16 Leases* requires the recognition of right of use assets in the balance sheet. Such assets include building leases, gym equipment, waste contract trucks and printers.

4.2.2 Liabilities

Trade and Other Payables represents amounts owed by Council at 30 June. The current liabilities are budgeted to increase over 2020/21 levels by \$5.7M. The increase in Current Liabilities relates to timing of cash payments and its effect on Trade Creditors and the recognition of the current lease liability requirement.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are expected to increase only marginally due to more active management of entitlements despite factoring in an increase for Enterprise Bargaining Agreement outcomes.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Actual 2019/20 \$'000	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Budget 2022/23 \$'000	Budget 2023/24 \$'000	Budget 2024/25 \$'000
Amount borrowed as at 30 June of the prior year	-	-	-	-	-	-
Amount proposed to be borrowed	-	-	-	-	-	-
Amount projected to be redeemed	-	-	-	-	-	-
Amount of borrowings as at 30 June	-	-	-	-	-	-

4.2.4 Leases by category

As a result of the introduction of *AASB 16 Leases*, right of use assets and lease liabilities have been recognised as outlined in the table below.

	Actual 2019/20 \$'000	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Budget 2022/23 \$'000	Budget 2023/24 %	Budget 2024/25 \$'000
Right of use assets						
Buildings	1,091	624	156	-	-	-
Gym equipment	308	5,705	4,969	4,233	3,497	2,760
Waste contract - vehicles	6,441	722	452	243	78	0
Other	310	114	-	-	-	-
Total right of use assets	8,150	7,164	5,576	4,476	3,574	2,760
Leases liabilities						
Current lease liabilities						
Buildings	465	482	166	-	-	-
Gym equipment	670	687	704	721	739	757
Waste contract - vehicles	155	268	210	170	82	-
Other	197	117	-	-	-	-
Total current lease liabilities	1,488	1,554	1,080	891	821	757
Non-current leases liabilities						
Current lease liabilities						
Buildings	647	166	-	-	-	-
Gym equipment	5,789	5,102	4,398	3,677	2,938	2,181
Waste contract - vehicles	156	469	259	89	8	8
Other	117	-	-	-	-	-
Total non-current lease liabilities	6,710	5,737	4,658	3,767	2,946	2,188
Total lease liabilities	8,198	7,291	5,737	4,658	3,767	2,946

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 2.44%.

4.3 Statement of changes in Equity

4.3.1 Reserves

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Variance \$'000
Total cash and investments	81,388	66,520	(14,868)
Restricted cash and investments			
- Statutory reserves	(18,207)	(18,333)	(126)
- Trust funds and deposits	(13,648)	(13,698)	(50)
Unrestricted cash and investments	49,533	34,489	(15,044)
- Discretionary reserves	(9,204)	(8,704)	500
Unrestricted cash adjusted for discretionary reserves	40,329	25,785	(14,544)

1. Statutory Reserves

These funds must be applied for specified statutory purposes in accordance with various legislative requirements. While these funds earn interest revenue for Council, they are not available for other purposes. At 30 June 2022, statutory reserves are expected to increase to \$18.3M after transfers from Drainage, Parking and Public Open Space Reserves for capital works projects.

Statutory Reserves comprise:

1.1. Drainage Reserve

New property developments are required to make a contribution towards Council's strategic drainage system where the development impacts on the current system. These funds are maintained by a catchment area and when any strategic drainage projects are undertaken, funds in that catchment area's account are utilised to fund the works. In 2021/22, \$1.03M will be drawn from this Reserve to fund drainage works listed in the Capital Works Program in Section 4.5.

1.2. Parking Reserve

When a development will increase the parking requirements for a centre, the developer has been required to pay a predetermined amount per additional parking space needed. It is anticipated to receive \$0.1M in 2021/22.

1.3. Public Open Space Reserve (POS)

The Monash Planning Scheme states that a person who proposes to subdivide land must make a contribution to Council for public open space (being a percentage of the land intended to be used for residential, industrial or commercial purposes, or a percentage of the site value of such land, or a combination of both). If no amount is specified, a contribution for public open space may still be required under section 18 of the Subdivision Act 1988.

These funds are then used to either upgrade recreational facilities in existing open space areas or provide additional open space in the municipality. Funds budgeted to be received in 2021/22 (\$7.2M) will be allocated to eligible projects.

Unrestricted cash and investments

These funds are shown as unrestricted cash and not restricted by a statutory purpose.

2. Discretionary Reserves

Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes. The decisions about future use of these funds have been reflected in Council's Strategic Resource Plan and any changes in future use of the funds will be made in the context of the future funding requirements set out in the plan.

Discretionary Reserves comprise:

2.1. Development Reserve

This Reserve (formerly named the Aged Residential Care Facilities Upgrade Reserve) provided for future capital upgrades and refurbishment at Council's Aged Care facilities. Following the divestment of Council's Aged Care facilities in 2013/14 the Reserve was renamed to reflect Council's desire to utilise the funds for wider municipal development.

2.2. Superannuation

Council decided, as part of the Budget for 2016/17, to create a Reserve and set aside funds in the event of there being another superannuation call. A call to top-up the Defined Benefits Superannuation Fund could arise if the Fund's performance was well below the targeted – Vested Benefits Index (VBI) of 100% set by the Australian Prudential Regulation Authority (APRA). As at the December 2020 update, the VBI was at 109.6%, reported quarterly, was satisfactory and Council were advised that the fund had sufficient resources to support Council's superannuation obligations.

2.3. Unexpended Grants Reserve

Council created a reserve to quarantine funds related to grants received from state and federal government agencies to fund the Capital Works projects. Any funds unexpended at the end of the financial year will be held in a discretionary reserve.

Unrestricted cash adjusted for Discretionary Reserves

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants and contributions. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due, without borrowing further funds.

4.4 Statement of Cash Flows

	Forecast Actual 2020/21 \$ '000	Budget 2021/22 \$'000	Variance \$'000
Cash Flows from Operating Activities			
Receipts			
Rates & Charges	119,279	136,192	16,913
User fees & fines	22,497	34,629	12,132
Grants - Operating	20,783	18,020	(2,762)
Grants - Capital	11,904	11,844	(60)
Contributions - monetary	13,329	8,965	(4,364)
Interest Revenue	655	263	(392)
Other receipts	1,860	(1,309)	(3,169)
GST reimbursed by Australian Tax Office	10,384	12,421	2,036
	200,691	221,025	20,335
Payments			
Employee Costs	(82,005)	(87,021)	(5,016)
Materials, Services and Contracts	(79,092)	(79,132)	(40)
Other Payments	(803)	(810)	(7)
GST paid to Australian Tax Office	(1,016)	(1,656)	(640)
	(162,916)	(168,619)	(5,703)
Net Cash provided by/(used in) operating activities	37,775	52,406	14,632
Cash from Investing Activities			
Payment for Property, Plant and Equipment	(50,873)	(66,709)	(15,836)
Proceeds from Sale of Property, Plant and Equipment	6,419	1,149	(5,270)
Net Cash provided by/(used in) investing activities	(44,454)	(65,560)	(21,106)
Cash Flows from Financing Activities			
Interest paid - lease liability	(193)	(160)	33
Repayment of lease liabilities	(1,599)	(1,554)	45
Net Cash provided by/(used in) Financing Activities	(1,792)	(1,713)	78
Net increase/(decrease) in cash and cash equivalents	(8,471)	(14,868)	(6,397)
Cash and cash equivalents at the beginning of the financial year	89,860	81,388	(8,472)
Cash and cash equivalents at the end of the financial year	81,388	66,520	(14,868)

Source: Section 3

4.4.1 Net cash flows provided by / (used in) operating activities

The net cash from operating activities is a \$14.6M increase compared to the 2020/21 forecast, which is made up of higher cash receipts of \$20.3M offsetting additional cash payments of \$5.7M. The increase in net cash compared to the 2020/21 forecast is largely due to increased receipts expected from rates and charges due to reinstatement of the 10% rate waiver, and user fees and fines as services return to capacity in 2021/22. Additional payments mainly relate to positions approved as part of the New Budget Initiatives process for specific service level provision.

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Variance \$'000
Surplus (deficit) for the year	3,753	10,910	7,156
Depreciation	33,072	33,490	419
Net movement in current assets and liabilities	950	8,006	7,056
Cash flows available from operating activities	37,775	52,406	14,632

4.4.2 Net cash flows provided by / (used in) investing activities

The increase in net cash used in investing activities of \$21.1M is primarily due to the increase in capital works expenditure.

4.4.3 Net cash flows provided by / (used in) financing activities

During the year Council implemented the reporting requirements under the accounting standard *AASB 16 Leases* which recognises the financial obligation of the right of use assets. Council has not budgeted for any loan facilities in 2021/22.

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4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2021/22 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

4.5.1 Summary

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000	%
Property	16,132	16,384	(252)	-1.6%
Plant and equipment	8,902	11,823	(2,921)	-32.8%
Infrastructure	21,641	32,994	(11,353)	-52.5%
Total	46,675	61,201	(14,526)	-31.1%

	Total Project cost \$'000	Asset expenditure types				Summary of funding sources				
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Property	16,384	1,357	12,846	408	1,773	16,384	2,768	-	13,617	-
Plant and equipment	11,823	1,852	8,213	1,698	60	11,823	22	-	11,801	-
Infrastructure	32,994	1,138	29,165	2,138	553	32,994	9,054	183	23,757	-
Total	61,201	4,346	50,225	4,245	2,386	61,201	11,844	183	49,175	-

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NEW WORKS

PROPERTY \$11.76M

Property comprises land improvements, buildings and building improvements including community facilities, municipal offices and sporting pavilions.

Projects in 2021/22 include:

- \$2.00M for completion of the Mulgrave Reserve Pavilion, funding has been sourced through the Victoria Government – Sport and Recreation Victoria;
- \$1.50M to complete construction of the Integrated Child & Family Hub at Wellington Kindergarten, including \$0.5M funded from the Victoria Government – Department of Education and Training;
- Zero Net Carbon Action Plan \$1.19M;
- Various Buildings Service/Structure Renewal program \$6.54M and Site Remediation and Sale at 333 Waverley Road, Mt Waverley \$0.53M; and
- Expanded Space at Mulgrave Library \$0.27M which includes grants funding of \$0.12M under the Living Libraries Infrastructure Program.

PLANT AND EQUIPMENT \$11.38M

Plant and Equipment includes plant, machinery and equipment, business technology, fixtures fittings and furniture and library books.

Projects in 2021/22 include:

- \$3.15M to maintain and replace Council's plant and fleet and \$0.15M Equipment Replacement Program for the recreation centres;
- \$5.48M for renewal and upgrade of computer software, data , telephones including implantation the new digital stationary and \$1.26M for fixtures, fittings, furniture and equipment replacement; and

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- \$1.34M to continue renewal of library books and resources, including \$0.02M from Premier reading challenge.

INFRASTRUCTURE \$31.39M

Infrastructure includes roads, bridges, footpath and shared paths, drainage, recreation, leisure and community facilities, parks, open space and streetscapes, car parks and other structures.

Road Projects \$9.88M in 2021/22 include:

- \$4.50M for Road Resurfacing Program, inclusive of \$1.28M grant funding from Victorian Local Government Grants Commission;
- \$2.00M Road Reconstruction at Normanby Street, Hughesdale, Between Dallas Avenue and Kangaroo Road including \$0.81M Roads to Recovery Program Funding and \$2.10M for Kerb and Channel Renewal Program; and
- Various road reconstruction projects totaling \$1.28M.

Other Infrastructure projects in 2021/22 include:

- \$8.30M for Recreational, Leisure and Community Facilities projects, including \$1.19M grant funding from LRCI and the State Government's Local Parks Program;
- \$5.97M for the Footpath and Cycleway Renewal Programs, including \$1.53M grant funding from LRCI;
- \$2.54M for the local drainage projects, which includes \$1.03M funded by developer contributions through the Drainage Contribution Program;
- \$2.70M of LRCI grant funding has been committed towards Renewal of Public Lighting \$2.20M, New Street Furniture Works \$0.30M, and Glen Waverley Forecourt Activation \$0.20M and \$0.40M from the State Government's Local Parks Program funding that has been allocated to Westerfield Drive Playspace Construction; \$1.37M budget has also been allocated to other parks, open space and streetscapes of projects; and
- \$0.63M for Bridges, Off-Street Carparks, and Waste Management projects.

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CARRIED FORWARD WORKS \$6.68M

At the end of each financial year, some projects are left incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2020/21 year, it is forecast that \$6.68M of capital works will be incomplete and be carried forward into the 2021/22 year including:

- \$1.74M for the construction of a multi-level car park at Montclair Avenue Glen Waverley, the progress of this project is subject to the Suburban Railway Loop Authority confirming the preferred site at the Glen Waverley station;
- \$1.61M for the construction of Mulgrave Reserve Pavilion;
- Various other building construction works totalling \$1.27M including the Building Service Renewal Program \$0.42M, Building Fit-Out Program \$0.18M, and Waste Transfer Station Barrier Walls Construction \$0.15M;
- \$0.45M for Computers and Telecommunications;
- \$0.97M for Recreational, Leisure and Community Facilities; and
- \$0.06M for Other Infrastructure.

ASSET EXPENDITURE

New \$4.35M, Renewal \$50.23M, Upgrade \$4.25M and Expansion \$2.39M

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. In 2021/22 Council will undertake significant expenditure on the renewal and upgrade of existing assets.

Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset, that returns the service of the asset to its original capability.

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Projects for 2021/22 that will be new Council assets include Property \$1.36M, Plant and Equipment \$1.85M and Infrastructure projects \$1.14M.

Major projects that constitute expenditure on renewal of assets in 2021/22 include Footpath Renewal Program \$4.72M, the Road Resurfacing Program \$4.50M, Mulgrave Reserve Pavilion \$3.61M, Fleet and Plant Renewal Program \$3.15M, Major Category Public Lighting Renewal \$2.20M, Kerb & Channel Renewal Program \$2.1M and Road Reconstruction at Normanby Street, Hughesdale, Between Dallas Avenue and Kangaroo Road \$2.0M.

Projects for 2021/22 that will upgrade Council assets include Property \$0.41M, Plant and Equipment \$1.70M and Infrastructure projects \$2.14M.

Projects for 2021/22 that will expand Council assets include Property \$1.77M, Plant and Equipment \$0.06M and Infrastructure projects \$0.55M.

Funding Sources

Grants \$11.84M

Capital grants include all monies received from State and Federal Government sources for the purposes of funding the capital works program. Significant grants are budgeted to be received from LRCI Program \$5.87M. Victoria Government – Sport and Recreation Victoria will provide \$2.00M support for the Mulgrave Reserve Pavilion project. The State Government's Local Park Program is funding \$1.25M for both Cameron Avenue Reserve and Pitt Street Works \$0.85M and Westerfield Drive Playspace Construction \$0.40M.

Contributions \$0.18M

In 2021-2022 Council will receive external contributions towards the Sportsground Lighting Renewal Program - Mulgrave \$0.11M, Sportsground Lighting Conversion to LED - Notting Hill Pinewood Tennis Club \$0.05M and Bushland Reserves Revegetation Program \$0.03M.

Council Cash - Operations \$49.18M

Council generates cash from its operating activities, which is used as funding for the capital works program. It is forecast that \$49.18M will be required to fund the 2021/22 program.

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4.5.2 Current Budget

Capital Works Area	Total Project cost \$'000	Asset expenditure type				Total \$'000	Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000		Grants \$'000	Contri. \$'000	Council cash \$'000	Borrowings \$'000
PROPERTY										
Land Improvements										
2021-2022 Oakleigh Heritage Precinct Conservation	36	0	36	0	0	36	0	0	36	0
Site remediation and sale - 333 Waverley Road, Mt Waverley	527	0	527	0	0	527	0	0	527	0
Total Land Improvements	563	0	563	0	0	563	0	0	563	0
Buildings and Building Improvements										
2021-2022 Building Fit Out Program - Building Refurbishments	900	0	900	0	0	900	0	0	900	0
2021-2022 Building Services Program	1,245	0	1,245	0	0	1,245	0	0	1,245	0
2021-2022 Building Structures Renewal Program - Building Structural Elements	405	0	405	0	0	405	0	0	405	0
2021-2022 Building Structures Renewal Program - Roof Renewal	670	0	670	0	0	670	0	0	670	0
2021-2022 Early Years Reactive Projects	80	0	56	24	0	80	0	0	80	0
2021-2022 Libraries Internal Signage Upgrade	32	0	22	10	0	32	0	0	32	0
2021-2022 Major Civic Buildings	250	0	250	0	0	250	0	0	250	0
2021-2022 Monash Operations Center – Compliance and Renewal Program	360	0	360	0	0	360	0	0	360	0
2021-2022 Waste Transfer Station Essential Works	640	0	640	0	0	640	0	0	640	0
Building Service Renewal Program - MARC Pool Water Heating Boiler replacement	782	0	782	0	0	782	0	0	782	0
Ecosave Watch - BMS & Analytics Tuning for Zero Net Carbon Action Plan - Energy Performance Contracts project	223	223	0	0	0	223	0	0	223	0
Galbally Reserve Public Toilet Design & Installation	200	0	200	0	0	200	0	0	200	0
Holmesglen Reserve Public Toilet Design & Installation	200	200	0	0	0	200	0	0	200	0
Hughesdale Kindergarten Refurbishment	150	0	53	68	30	150	150	0	0	0
Installation of Solar at CAHC - part of the Zero Net Carbon Action Plan - Energy Performance Contracts project	307	0	0	307	0	307	0	0	307	0
Installation of solar at MARC - part of the Zero Net Carbon Action Plan - Energy Performance Contracts project	317	317	0	0	0	317	0	0	317	0
Installation of Solar at Monash Operations Centre - part of the Zero Net Carbon Action Plan - Energy Performance Contracts project	122	122	0	0	0	122	0	0	122	0
Monitoring, Measurement and Verification for Guaranteed Savings under for Zero Net Carbon Action Plan - Energy Performance Contracts project.	225	225	0	0	0	225	0	0	225	0
Mt Waverley Library Toilets Refurbishment -Year 1 Design	21	0	21	0	0	21	0	0	21	0
Mulgrave Library Expanded Space (Construct)	270	270	0	0	0	270	118	0	153	0
Mulgrave Reserve Pavilion	2,000	0	2,000	0	0	2,000	2,000	0	0	0
Pinewood Child and Family Hub	300	0	300	0	0	300	0	0	300	0
Wellington Integrated Children & Family Hub	1,499	0	1,499	0	0	1,499	500	0	999	0
Total Buildings and Building Improvements	11,198	1,357	9,404	408	30	11,198	2,768	0	8,431	0
TOTAL PROPERTY	11,761	1,357	9,966	408	30	11,761	2,768	0	8,993	0

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Capital Works Area	Total Project cost \$'000	Asset expenditure type				Total \$'000	Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000		Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
PLANT AND EQUIPMENT										
Plant, Machinery and Equipment										
2021-2022 Equipment Replacement for MARC / CAHC/ ORC Program	150	0	15	135	0	150	0	0	150	0
2021-2022 Fleet and Plant Renewal Program	3,146	0	3,146	0	0	3,146	0	0	3,146	0
Total Plant, Machinery and Equipment	3,296	0	3,161	135	0	3,296	0	0	3,296	0
Fixtures, Fittings and Furniture										
2021-2022 Building Fit Out Program -Electronic Security Access across various locations	190	0	190	0	0	190	0	0	190	0
2021-2022 Building Fit Out Program - Closed Circuit Television System (CCTV) Program	33	0	33	0	0	33	0	0	33	0
2021-2022 Libraries and Gallery Furniture and Equipment Maintenance	120	120	0	0	0	120	0	0	120	0
2021-2022 Monash Gallery of Art Collection Development and Acquisitions	57	0	57	0	0	57	0	0	57	0
2021-2022 Office Equipment Renewal Program	100	100	0	0	0	100	0	0	100	0
Christmas decorations	60	0	60	0	0	60	0	0	60	0
Installation of Boiler and Heat pump at Oakleigh Recreation Centre - part of the Zero Net Carbon Action Plan - Energy Performance Contracts project	427	427	0	0	0	427	0	0	427	0
MARC Pool Accessibility	150	0	30	60	60	150	0	0	150	0
Monash Gallery of Art Retail and Community spaces renewal	15	0	15	0	0	15	0	0	15	0
Sports Lighting - Electronic Swipe Access Implementation	15	0	0	15	0	15	0	0	15	0
Technological enhancements to Council Chamber, Function Room & live streaming of Council mtgs	100	0	100	0	0	100	0	0	100	0
Total Fixtures, Fittings and Furniture	1,266	647	485	75	60	1,266	0	0	1,266	0
Computers and Telecommunications										
2021-2022 Aurion Self Service & Application Upgrades	25	0	25	0	0	25	0	0	25	0
2021-2022 Azure Platform Transition	150	0	150	0	0	150	0	0	150	0
2021-2022 BT Server and Storage Hardware Renewal	104	0	42	62	0	104	0	0	104	0
2021-2022 BT Infrastructure and Security Renewal	250	250	0	0	0	250	0	0	250	0
2021-2022 BT Location Information Improvement Program	75	0	75	0	0	75	0	0	75	0
2021-2022 BT PC & Laptop Renewal	260	0	260	0	0	260	0	0	260	0
2021-2022 BT Windows Packaging Standard Operating Environment (SOE) Renewal	50	0	50	0	0	50	0	0	50	0
2021-2022 Digital - Data Analytics Program	365	0	146	219	0	365	0	0	365	0

BUDGET 2021/22

Capital Works Area	Total Project cost \$'000	Asset expenditure type				Total \$'000	Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000		Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
2021-2022 Digital - Integration Platform Commissioning (Middleware)	340	0	204	136	0	340	0	0	340	0
2021-2022 Digital - Smart City Transition Program	505	505	0	0	0	505	0	0	505	0
2021-2022 Digital Experience Platform (DXP) - Website Refresh	300	300	0	0	0	300	0	0	300	0
2021-2022 E-Services Implementation Program	550	0	220	330	0	550	0	0	550	0
2021-2022 BT- Mobile Devices Renewal Program	175	0	175	0	0	175	0	0	175	0
BT 2021/22 Corporate Reporting Renewal Program	50	0	0	50	0	50	0	0	50	0
BT 2021/22 Lease & Licence Management System	60	0	60	0	0	60	0	0	60	0
BT 2021/22 Pathway Application & Database Upgrade	80	0	80	0	0	80	0	0	80	0
BT 2021/22 Pathway Mobility & ePathway	79	0	0	79	0	79	0	0	79	0
BT 2021/22 Pathway Software Renewal Program	250	0	0	250	0	250	0	0	250	0
BT 2021/22 Timetarget Upgrade & Renewal	55	0	55	0	0	55	0	0	55	0
Business Continuity Management System and Support	70	0	70	0	0	70	0	0	70	0
Confirm AMIS – Implementation of the Strategic Asset Management (SAM) Module	167	0	0	167	0	167	0	0	167	0
Digital engagement platforms - Website	150	0	75	75	0	150	0	0	150	0
Electronic Document Management System Replacement Project	40	0	40	0	0	40	0	0	40	0
Financial Upgrade	1,282	0	1,282	0	0	1,282	0	0	1,282	0
Our Project Place - Financial Upgrade and System Enhancements	45	0	45	0	0	45	0	0	45	0
Total Computers and Telecommunications	5,477	1,055	3,054	1,368	0	5,477	0	0	5,477	0
Library Books										
2021/22 Library Collection Renewal Program	1,336	0	1,336	0	0	1,336	22	0	1,314	0
Total Library Books	1,336	0	1,336	0	0	1,336	22	0	1,314	0
TOTAL PLANT AND EQUIPMENT	11,376	1,702	8,036	1,578	60	11,376	22	0	11,354	0

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Capital Works Area	Asset expenditure type						Summary of funding sources			
	Total Project cost	New	Renewal	Upgrade	Expansion	Total	Grants	Contributions	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
INFRASTRUCTURE										
Roads										
2021-2022- Major Activity Centres Renewal Program	570	0	570	0	0	570	0	0	570	0
2021-2022 Kerb & Channel Renewal Program	2,100	0	2,100	0	0	2,100	0	0	2,100	
2021-2022 Road Hump Renewal Program	115	0	115	0	0	115	0	0	115	0
2021-2022 Road Resurfacing Program	4,500	0	4,500	0	0	4,500	1,280	0	3,220	
Gardiner Road, Clayton - Road Reconstruction Program(design)	67	0	67	0	0	67	0	0	67	0
Jingella Avenue, Ashwood - Road Reconstruction Program(design)	96	0	96	0	0	96	0	0	96	0
Josephine Avenue, Mount Waverley - Road Reconstruction Program(design)	89	0	89	0	0	89	0	0	89	0
Kingsway Redevelopment Consultation and Design	223	0	0	223	0	223	0	0	223	0
Road Reconstruction, Normanby Street, Hughesdale, Between Dallas Avenue and Kangaroo Road (Construction)	2,000	0	2,000	0	0	2,000	807	0	1,193	0
Traffic Management Treatments - Windsor Avenue, Mount Waverley	110	0	110	0	0	110	0	0	110	0
Vision Street, Chadstone - Road Reconstruction Program(design)	11	0	11	0	0	11	0	0	11	0
Total Roads	9,881	0	9,658	223	0	9,881	2,087	0	7,794	0
Bridges										
Drummies Bridge Underpass Works	45	0	0	0	45	45	0	0	45	0
Total Bridges	45	0	0	0	45	45	0	0	45	0
Footpaths and Cycleways										
2021-2022 Footpath Renewal Program	4,716	0	4,716	0	0	4,716	576	0	4,140	0
Gardiners Creek Trail from Highbury Road to High Street Road, Ashwood - shared path renewal Year 2	450	302	104	45	0	450	450	0	0	0
Hughesdale Activity Centre - Additional Streetscape Enhancement Works	75	0	75	0	0	75	0	0	75	0
New Footpath Freda Street Hughesdale (Construction)	35	0	35	0	0	35	0	0	35	0
New Footpath Jingella Reserve Ashwood (Design and Construct)	70	0	70	0	0	70	0	0	70	0
New Footpath Larpent Reserve Glen Waverley (Design)	25	0	25	0	0	25	0	0	25	0
Scotchmans Creek Trail in Mount Waverley - Stanley Avenue Road Narrowing & Trail Widening - Design Only	20	10	10	0	0	20	0	0	20	0
Scotchmans Creek Trail - Waverley Road to Betty Court (Rear), Mount Waverley - Year 2 (Construction)	500	0	500	0	0	500	500	0	0	0
Scotchmans Creek Trail Widening - Blackburn Road to Waverley Road - Design Only	50	0	50	0	0	50	0	0	50	0
Shared Path Feasibility Study - Huntingdale Road to Mayfield Drive, Mount Waverley	30	0	0	30	0	30	0	0	30	0
Total Footpaths and Cycleways	5,971	312	5,584	75	0	5,971	1,526	0	4,445	

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Capital Works Area	Total Project cost \$'000	Asset expenditure type					Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
Drainage										
2021-2022 Outfall Creeks to Drains Program	90	36	36	18	0	90	0	0	90	0
2021-2022 Pit throat widening program	263	26	236	0	0	263	0	0	263	0
21 Lennox Avenue, Glen Waverley - Rehabilitation Drainage Program(design)	42	0	42	0	0	42	0	0	42	0
29-32 Banksia Street, Clayton - DCP (construction)	110	0	39	50	22	110	0	0	110	0
3 Yarrinup Avenue, Chadstone - Development Contribution Plan (DCP) Program(design)	26	26	0	0	0	26	0	0	26	0
30 Cypress Avenue, Glen Waverley - Development Contribution Plan (DCP) Program(design)	27	0	0	27	0	27	0	0	27	0
4-7 Darvell Close , Wheelers Hill - Rehabilitation Drainage Program (design)	42	0	42	0	0	42	0	0	42	0
DCP - 4 Layton court, Glen Waverley Construction	210	0	105	105	0	210	0	0	210	0
Doubell Close, Glen Waverley - Development Contribution Plan (DCP) Program (construction)	570	0	570	0	0	570	0	0	570	0
Drainage Rehabilitation, View Street, Clayton(construction)	260	0	260	0	0	260	0	0	260	0
Highland Avenue, Oakleigh East - DCP (construction)	335	0	335	0	0	335	0	0	335	0
Inverell Avenue, Mount Waverley - Rehabilitation Drainage Program(design)	68	0	51	17	0	68	0	0	68	0
Kalonga Court, Glen Waverley - Development Contribution Plan (DCP) Program(design)	32	0	10	22	0	32	0	0	32	0
Local Drainage Improvements 42-50 Morton Road, Burwood (construction)	40	0	40	0	0	40	0	0	40	0
Maureen Street, Kathleen Avenue, Mount Waverley – Development Contribution Program (construction)	285	0	0	29	257	285	0	0	285	0
Minor Miscellaneous Drainage Improvements	70	0	70	0	0	70	0	0	70	0
Sienna Falls Pumps Renewal	75	75	0	0	0	75	0	0	75	0
Total Drainage	2,545	163	1,835	267	279	2,545	0	0	2,545	0
Recreational, Leisure and Community Facilities										
2021-2022 Cricket Net Renewal Designs	41	0	41	0	0	41	0	0	41	0
2021-2022 Golf Course Renewal Projects	110	0	110	0	0	110	0	0	110	0
2021-2022 Reactive Playground Improvements	75	0	75	0	0	75	0	0	75	0
2021-2022 Sports Field Playing Surface Improvements	300	0	300	0	0	300	0	0	300	0
2021-2022 Sports Reserve Infrastructure Program	207	0	207	0	0	207	0	0	207	0

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Capital Works Area	Total Project cost \$'000	Asset expenditure type				Total \$'000	Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000		Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
27 Danien Street Retaining Wall Reconstruction	87	9	79	0	0	87	0	0	87	0
42 Ashwood Dr Retaining Wall Reconstruction	172	0	172	0	0	172	0	0	172	0
Atheldene Drive Reserve Playspace Upgrade Design	24	5	19	0	0	24	0	0	24	0
Bogong Reserve Playspace Upgrade	56	0	56	0	0	56	0	0	56	0
Botanic Drive Playspace Upgrade Construct	103	0	103	0	0	103	0	0	103	0
Burnett Reserve Playground (aka Rivett Crescent), Mulgrave – Design 2021-22	75	0	38	37	0	75	0	0	75	0
Caloola Reserve Cricket Net Renewal	250	0	250	0	0	250	0	0	250	0
Cambridge Street Reserve & Playground Upgrade	35	0	35	0	0	35	0	0	35	0
Cameron Avenue Reserve and Pitt Street Works	879	0	879	0	0	879	848	0	31	0
Carlson Reserve Playspace Upgrade Construction	432	432	0	0	0	432	0	0	432	0
Central Reserve Scout Hall Demolition	100	0	100	0	0	100	0	0	100	0
Centre Road West Landscape and Stage 2 Playspace Works	72	0	72	0	0	72	0	0	72	0
Davies Reserve Athletic Track Redevelopment	1,064	0	1,064	0	0	1,064	910	0	154	0
England Road Reserve Playspace Upgrade Design	39	12	27	0	0	39	0	0	39	0
Flora Road Reserve Playspace Upgrade Design	39	0	39	0	0	39	0	0	39	0
Gardiners Reserve (Octavia Court) Playspace Upgrade Construct	243	0	243	0	0	243	0	0	243	0
Garnett Street Playspace Upgrade Construction	243	0	146	97	0	243	0	0	243	0
Meade Reserve Sportground Lighting Upgrade	340	0	340	0	0	340	0	0	340	0
Open Space Reserve Infrastructure	75	0	75	0	0	75	0	0	75	0
Petronella Avenue Playspace Upgrade Construct	383	0	383	0	0	383	0	0	383	0
Progress Park Playspace Upgrade Construct	243	0	243	0	0	243	0	0	243	0
Samada Street Reserve Improvements	110	0	110	0	0	110	0	0	110	0
Sportsground Lighting Conversion to LED - Nottingham Pinewood Tennis Club	104	0	104	0	0	104	0	52	52	0
Sportsground Lighting Renewal Program Mulgrave	264	0	92	119	53	264	0	106	158	0
Sportsground Lighting Renewal Program Pinewood	307	0	178	129	0	307	0	0	307	0
Talbot Park Playspace Upgrade	113	0	113	0	0	113	0	0	113	0
Tally Ho Reserve Sportsground Redevelopment	961	0	961	0	0	961	0	0	961	0
Wellington Reserve Sportsground Boundary Fence Renewal	349	0	185	164	0	349	284	0	65	0
Westerfield Drive Playspace Construction	400	0	400	0	0	400	400	0	0	0
Total Recreational, Leisure and Community Facilities	8,295	458	7,239	546	53	8,295	2,442	158	5,695	0

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Capital Works Area	Total Project cost \$'000	Asset expenditure type				Total \$'000	Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000		Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
Waste Management										
2021-2022 Post Closure Landfill Management	286	0	0	286	0	286	0	0	286	0
Total Waste Management	286	0	0	286	0	286	0	0	286	0
Parks, Open Space and Streetscapes										
2021-2022 Avendon Estate Cypress Windrow Replacement Program	196	0	196	0	0	196	0	0	196	0
2021-2022 Bushland Reserves Revegetation Program	125	0	0	125	0	125	0	25	100	0
2021-2022 Irrigation System Improvement Program	124	0	124	0	0	124	0	0	124	0
2021-2022 Park & Gardens Irrigation System Improvement Program	100	0	100	0	0	100	0	0	100	0
2021-2022 Public Lighting Renewal Program	42	0	42	0	0	42	0	0	42	0
2021-2022 Public Litter Bin Replacement Program	125	46	79	0	0	125	0	0	125	0
2021-2022 Reserve Improvement Program	180	0	180	0	0	180	0	0	180	0
2021-2022 Road Reserve Landscaping Improvement Program	115	0	115	0	0	115	0	0	115	0
2021-2022 Street Tree Strategy Implementation	300	30	270	0	0	300	0	0	300	0
2021-2022 Swale Drain Identification and Minor Works Program	60	6	54	0	0	60	0	0	60	0
Glen Waverley Forecourt Activation	200	0	100	100	0	200	200	0	0	0
Major Category Public Lighting Renewal	2,200	0	2,200	0	0	2,200	2,200	0	0	0
New Street Furniture Works	300	0	0	300	0	300	300	0	0	0
Total Parks, Open Space and Streetscapes	4,067	82	3,460	525	0	4,067	2,700	25	1,342	0
Off Street Car Parks										
Lever Street Car Park & Brick Makers Park Improvements	300	0	150	150	0	300	300	0	0	0
Total Off Street Car Parks	300	0	150	150	0	300	300	0	0	0
TOTAL INFRASTRUCTURE	31,389	1,015	27,926	2,072	376	31,389	9,054	183	22,152	0
TOTAL NEW CAPITAL WORKS 2021-2022	54,526	4,073	45,928	4,058	466	54,526	11,844	183	42,499	0

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4.5.3 Works carried forward from the 2020/21 year

Capital Works Area	Total Project cost \$'000	Asset expenditure type				Total \$'000	Summary of funding sources			
		New	Renewal	Upgrade	Expansion		Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000		\$'000	\$'000	\$'000	\$'000
PROPERTY										
Buildings and Building Improvements										
2020-2021 Building Fit-Out Program - Ward Avenue Preschool	175	0	175	0	0	175	0	0	175	0
2019-2020 Building Services Renewal Program - MARC Heating Water Boilers	323	0	323	0	0	323	0	0	323	0
2020-2021 Building Services Renewal Program – HVAC & Mechanical Renewal – Glen Waverley Library	100	0	100	0	0	100	0	0	100	0
2020-2021 Waste Transfer Station Barrier Walls Construction	154	0	154	0	0	154	0	0	154	0
Mulgrave Reserve Pavilion	1,608	0	1,608	0	0	1,608	0	0	1,608	0
Multi Level Car park – Montclair Avenue, Glen Waverley	1,742	0	0	0	1,742	1,742	0	0	1,742	0
Wellington Integrated Children & Family Hub	521	0	521	0	0	521	0	0	521	0
Total Buildings	4,623	0	2,880	0	1,742	4,623	0	0	4,623	0
TOTAL PROPERTY	4,623	0	2,880	0	1,742	4,623	0	0	4,623	0
PLANT AND EQUIPMENT										
Computers and Telecommunications										
Corporate Performance Reporting System	98	0	98	0	0	98	0	0	98	0
Digital - E-Services Implementation Program	100	0	40	60	0	100	0	0	100	0
Digital - Experience Platform (DXP) - Website Refresh	150	150	0	0	0	150	0	0	150	0
Digital - Data and Analytics Program	100	0	40	60	0	100	0	0	100	0
Total Computers and Telecommunications	448	150	178	120	0	448	0	0	448	0
TOTAL PLANT AND EQUIPMENT	448	150	178	120	0	448	0	0	448	0

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Capital Works Area	Asset expenditure type					Summary of funding sources				
	Total Project	New	Renewal	Upgrade	Expansion	Total	Grants	Contribution	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
INFRASTRUCTURE										
Drainage										
Simpson Drive, Mount Waverley	21	0	0	21	0	21	0	0	21	0
Total Drainage	21	0	0	21	0	21	0	0	21	0
Footpaths and Cycleways										
Hughesdale Activity Centre	110	0	110	0	0	110	0	0	110	0
Total Footpaths and Cycleways	110	0	110	0	0	110	0	0	110	0
Recreational, Leisure and Community Facilities										
Cameron Avenue Reserve and Pitt Street Works	80	0	80	0	0	80	0	0	80	0
Davies Reserve Athletic Track Redevelopment	891	0	891	0	0	891	0	0	891	0
Total Rec, Leisure and Community Facilities	971	0	971	0	0	971	0	0	971	0
Roads										
Road Reconstruction Program - Coleman Parade, Blackburn Road to Myrtle Street, Glen Waverley.	70	0	70	0	0	70	0	0	70	0
O'Sullivan Road, Glen Waverley	47	2	37	0	7	47	0	0	47	0
Total Roads	116	2	107	0	7	116	0	0	116	0
Other Infrastructure										
Stan Riley Erosion Control & Pedestrian Link - Investigation.	60	15	0	45	0	60	0	0	60	0
Total Other Infrastructure	60	15	0	45	0	60	0	0	60	0
Off Street Car Park										
Extension of Bogong Multi Level Carpark	170	0	0	0	170	170	0	0	170	0
Total Off Street Car Park	170	0	0	0	170	170	0	0	170	0
Parks, Open Space and Streetscapes										
LXRA Centre Road West Community Playspace	106	106	0	0	0	106	0	0	106	0
Cambridge Street Reserve & Playground upgrade	50	0	50	0	0	50	0	0	50	0
Total Parks, Open Space and Streetscapes	156	106	50	0	0	156	0	0	156	0
TOTAL INFRASTRUCTURE	1,605	123	1,238	66	177	1,605	0	0	1,605	0
TOTAL CARRIED FORWARD WORKS 2021-2022	6,676	273	4,297	186	1,919	6,676	0	0	6,676	0
TOTAL CAPITAL WORKS	61,201	4,346	50,225	4,245	2,386	61,201	11,844	183	49,175	0

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4.6 Summary of Planned Capital Works Expenditure

For the four years ended 30 June 2025

2022/23	Asset Expenditure Types					Funding Sources				
	Total	New	Renewal	Expansion	Upgrade	Total	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	282	0	282	0	0	282	0	0	282	0
Total Land	282	0	282	0	0	282	0	0	282	0
Buildings	0	0	0	0	0	0	0	0	0	0
Heritage Buildings	0	0	0	0	0	0	0	0	0	0
Building improvements	47,723	0	7,100	40,623	0	47,723	2,174	0	45,549	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Total Buildings	47,723	0	7,100	40,623	0	47,723	2,174	0	45,549	0
Total Property	48,005	0	7,382	40,623	0	48,005	2,174	0	45,831	0
Plant and Equipment										
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Plant, machinery and equipment	3,260	0	3,260	0	0	3,260	0	0	3,260	0
Fixtures, fittings and furniture	2,739	253	435	19	2,032	2,739	0	0	2,739	0
Computers and telecommunications	2,360	100	2,200	42	18	2,360	0	0	2,360	0
Library books	1,310	0	1,310	0	0	1,310	20	0	1,290	0
Total Plant and Equipment	9,668	353	7,205	61	2,050	9,668	20	0	9,648	0
Infrastructure										
Roads	8,015	0	8,015	0	0	8,015	2,110	0	5,904	0
Bridges	3,783	0	1,179	0	2,604	3,783	0	0	3,783	0
Footpaths and cycleways	4,262	0	4,262	0	0	4,262	1,215	0	3,047	0
Drainage	2,879	0	2,879	0	0	2,879	0	0	2,879	0
Recreational, leisure and community facilities	3,599	0	3,599	0	0	3,599	2,562	0	1,037	0
Waste management	395	0	0	0	395	395	0	0	395	0
Parks, open space and streetscapes	2,544	0	2,544	0	0	2,544	1,049	0	1,495	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	436	0	436	0	0	436	0	0	436	0
Other infrastructure	650	0	650	0	0	650	0	0	650	0
Total Infrastructure	26,563	0	23,564	0	2,999	26,563	6,936	0	19,626	0
Total Capital Works Expenditure	84,236	353	38,151	40,684	5,049	84,236	9,130	0	75,106	0

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2023/24	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	282	0	282	0	0	282	0	0	282	0
Total Land	282	0	282	0	0	282	0	0	282	0
Buildings	8,500	0	8,500	0	0	8,500	0	0	8,500	0
Heritage Buildings	0	0	0	0	0	0	0	0	0	0
Building improvements	15,202	0	0	15,002	200	15,202	2,190	0	13,012	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Total Buildings	23,702	0	8,500	15,002	200	23,702	2,190	0	21,512	0
Total Property	23,984	0	8,782	15,002	200	23,984	2,190	0	21,794	0
Plant and Equipment										
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Plant, machinery and equipment	2,965	0	2,965	0	0	2,965	0	0	2,965	0
Fixtures, fittings and furniture	851	0	435	0	416	851	0	0	851	0
Computers and telecommunications	2,666	419	2,047	0	200	2,666	0	0	2,666	0
Library books	1,310	0	1,310	0	0	1,310	20	0	1,290	0
Total Plant and Equipment	7,792	419	6,757	0	616	7,792	20	0	7,772	0
Infrastructure										
Roads	9,624	0	9,624	0	0	9,624	2,135	0	7,489	0
Bridges	649	0	649	0	0	649	0	0	649	0
Footpaths and cycleways	4,262	0	4,262	0	0	4,262	1,227	0	3,035	0
Drainage	4,646	0	3,027	1,619	0	4,646	0	0	4,646	0
Recreational, leisure and community facilities	3,581	0	3,581	0	0	3,581	1,535	0	2,046	0
Waste management	563	0	0	388	175	563	0	0	563	0
Parks, open space and streetscapes	3,255	160	2,653	0	442	3,255	1,049	0	2,206	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	645	0	645	0	0	645	0	0	645	0
Other infrastructure	836	0	836	0	0	836	0	0	836	0
Total Infrastructure	28,061	160	25,277	2,007	617	28,061	5,946	0	22,115	0
Total Capital Works Expenditure	59,837	579	40,816	17,009	1,433	59,837	8,156	0	51,681	0

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2024/25	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	282	0	282	0	0	282	0	0	282	0
Total Land	282	0	282	0	0	282	0	0	282	0
Buildings	0	0	0	0	0	0	0	0	0	0
Heritage Buildings	0	0	0	0	0	0	0	0	0	0
Building improvements	9,583	0	8,744	385	454	9,583	2,208	0	7,375	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Total Buildings	9,583	0	8,744	385	454	9,583	2,208	0	7,375	0
Total Property	9,865	0	9,026	385	454	9,865	2,208	0	7,657	0
Plant and Equipment										
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Plant, machinery and equipment	2,994	0	2,994	0	0	2,994	0	0	2,994	0
Fixtures, fittings and furniture	493	0	434	59	0	493	0	0	493	0
Computers and telecommunications	2,879	0	1,756	50	1,073	2,879	0	0	2,879	0
Library books	1,310	0	1,310	0	0	1,310	20	0	1,290	0
Total Plant and Equipment	7,676	0	6,494	109	1,073	7,676	20	0	7,656	0
Infrastructure										
Roads	10,422	0	10,422	0	0	10,422	2,164	0	8,258	0
Bridges	120	0	120	0	0	120	0	0	120	0
Footpaths and cycleways	4,262	0	4,262	0	0	4,262	1,238	0	3,024	0
Drainage	3,333	0	2,687	0	646	3,333	0	0	3,333	0
Recreational, leisure and community facilities	4,156	135	3,546	385	89	4,156	1,506	0	2,650	0
Waste management	173	0	0	173	0	173	0	0	173	0
Parks, open space and streetscapes	3,107	0	3,107	0	0	3,107	1,049	0	2,058	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	696	0	696	0	0	696	0	0	696	0
Other infrastructure	785	0	785	0	0	785	0	0	785	0
Total Infrastructure	27,053	135	25,625	558	736	27,053	5,957	0	21,096	0
Total Capital Works Expenditure	44,594	135	41,145	1,052	2,262	44,594	8,185	0	36,409	0

5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Actual 2019/20	Forecast 2020/21	Budget 2021/22	Projections 2022/23	2023/24	2024/25	Trend +/o/-
Operating position									
Adjusted Underlying result	Adjusted underlying surplus (deficit) / Adjusted	1	4.68%	-4.5%	0.5%	1.9%	3.8%	2.1%	o
Liquidity									
Working Capital	Current assets / current liabilities	2	189.7%	191.4%	151.1%	129.7%	112.4%	113.7%	-
Unrestricted cash	Unrestricted cash / current liabilities	3	24.8%	106.0%	69.8%	8.4%	43.8%	39.3%	-
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	4	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	o
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	o
Indebtedness	Non-current liabilities / own source revenue		7.2%	7.7%	4.9%	4.3%	3.7%	3.2%	o
Asset renewal	Asset renewal and upgrade expense / Asset depreciation	5	178.2%	128.0%	169.2%	126.8%	133.8%	133.0%	o
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	6	65.5%	68.0%	68.4%	67.0%	66.1%	67.0%	+
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.16%	0.16%	0.2%	0.2%	0.2%	0.2%	o

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Indicator	Measure	Notes	Actual 2019/20	Forecast 0	Budget 0	Projections 000			Trend +/-o/-
Efficiency									
Expenditure level	Total expenses / Number of property assessments	\$	2,256	\$ 2,305	\$ 2,437	\$ 2,521	\$ 2,581	\$ 2,669	+
Revenue level	Residential rate revenue/ Number of residential assessments	\$	1,529	\$ 1,444	\$ 1,471	\$ 1,501	\$ 1,531	\$ 1,561	+
Workforce turnover	Number of permanent staff resignations & terminations / Average number of permanent staff for the financial year		9.3%	8.7%	11.0%	11.0%	11.0%	11.0%	o
Sustainability Capacity									
Population	Total expenses/ Municipal population	\$	901	\$ 910	\$ 977	\$ 1,011	\$ 1,035	\$ 1,070	+
Population	Value of infrastructure / Municipal population	\$	4,580	\$ 4,589	\$ 4,730	\$ 4,844	\$ 4,973	\$ 5,025	+
Population	Municipal population / Kilometres of local roads	\$	268	\$ 268	\$ 268	\$ 268	\$ 268	\$ 268	o
Own-source revenue	Own source revenue / Municipal population	\$	787	\$ 701	\$ 839	\$ 864	\$ 892	\$ 921	+
Recurrent grants	Recurrent grants / Municipal population	\$	99	\$ 96	\$ 101	\$ 103	\$ 105	\$ 107	+

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

1 Adjusted underlying result – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Continued surpluses means Council is less reliant on cash reserves or increased debt to maintain services.

2 Working Capital – The proportion of current liabilities represented by current assets. Working capital is forecast to decrease from the 2020/21 forecast position due to reductions in cash which will be invested into the capital works program in 2021/22. The aim is to restore the working capital ratio toward 150%.

3 Unrestricted cash – cash without restriction compared to liabilities, shows a trend that is lowering levels of unrestricted cash particularly over the projected years as significant investments in capital works program is planned.

4 Debt compared to rates - Trend indicates Council's non- reliance on debt against its annual rate revenue. Council has been debt free since 30 June 2015.

5 Asset renewal - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets. The trend reflects the Council's aim to bridge the asset renewal gap by funding more renewal capital works to upgrade the City's infrastructure.

6 Rates concentration - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become slightly more reliant on rate revenue compared to all other revenue sources.

Fees and Charges Schedule 2021/22

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charges in respect to various goods and services provided during the 2021/22 year.

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl. (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
RATES							
Personal Service - Section 177 LGA Rent Demands/Urgent Response Letters	Statutory	Each	GST	\$65.00	\$70.00	\$5.00	8%
Personal Service / Field Call - Section 177 LGA	Statutory	Each	GST	\$65.00	\$70.00	\$5.00	8%
Debt Recovery Administration Monash Pac	Non-Statutory	Each	GST	\$25.00	\$30.00	\$5.00	20%
Arrangement	Non-Statutory	Each	GST	\$0.00	\$22.00	\$22.00	0%
Deferment/hardship (COVID19 Management)	Non-Statutory	Each	GST	\$0.00	\$11.00	\$11.00	0%
Solicitor's Letter	Non-Statutory	Each	GST	\$25.00	\$30.00	\$5.00	20%
Adminstrative Cost-Investigation/Search Fee/Internal skip tracing fee	Non-Statutory	Each	GST	\$10.00	\$45.00	\$35.00	350%
Debt Recovery Search Fee (title searches, company searches etc)	Non-Statutory	Each	GST	\$25.00	\$30.00	\$5.00	20%
Attempted Service Fee	Non-Statutory	Each	GST	\$49.00	\$85.00	\$36.00	73%
Debt Recovery Admin Skip Tracing Unsuccessful	Non-Statutory	Each	GST	\$99.00	\$150.00	\$51.00	52%
Debt Recovery Admin Skip Tracing Successful	Non-Statutory	Each	GST	\$198.00	\$270.00	\$72.00	36%
Land Information Certificates							
Land Information Certificates	Statutory	Each	Non-GST	\$27.00	\$27.00	\$0.00	0%
MONASH SEMINAR & TRAINING CENTRE							
Community Use							
Community Hourly Rate Board Room	Non-Statutory	Per Hour	GST	\$16.80	\$16.80	\$0.00	0%
Community Hourly Rate Mtg Room 1	Non-Statutory	Per Hour	GST	\$16.80	\$16.80	\$0.00	0%
Community Hourly Rate Mtg Room 2	Non-Statutory	Per Hour	GST	\$22.20	\$22.20	\$0.00	0%
Community Hourly Rate Training Room	Non-Statutory	Per Hour	GST	\$22.20	\$22.20	\$0.00	0%
Commercial Use							
Commercial Hourly Rate Boardroom	Non-Statutory	Per Hour	GST	\$28.60	\$28.60	\$0.00	0%
Commercial Hourly Rate Mtg Room 1	Non-Statutory	Per Hour	GST	\$28.60	\$28.60	\$0.00	0%
Commercial Hourly Rate Mtg Room 2	Non-Statutory	Per Hour	GST	\$38.30	\$38.30	\$0.00	0%
Commercial Hourly Rate Training Room	Non-Statutory	Per Hour	GST	\$38.30	\$38.30	\$0.00	0%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl. (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
MONASH HALLS							
Community Use							
Small Hall - Mon to Fri	Non-Statutory	Per Hour	GST	\$20.30	\$20.30	\$0.00	0%
Small Hall - Saturday/Sunday/Public Holidays	Non-Statutory	Per Hire	GST	\$286.00	\$286.00	\$0.00	0%
Small Hall - New Year's Eve	Non-Statutory	Per Hire	GST	\$371.80	\$371.80	\$0.00	0%
Small Meeting Room - Mon to Fri	Non-Statutory	Per Hour	GST	\$11.20	\$11.20	\$0.00	0%
Small Meeting Room - Saturday/Sunday/Public Holidays	Non-Statutory	Per Hire	GST	\$102.85	\$102.85	\$0.00	0%
Small Meeting Room - New Year's Eve	Non-Statutory	Per Hire	GST	\$133.65	\$133.65	\$0.00	0%
Medium Hall - Mon to Fri	Non-Statutory	Per Hour	GST	\$28.00	\$28.00	\$0.00	0%
Medium Hall - Saturday/Sunday/Public Holidays	Non-Statutory	Per Hire	GST	\$525.80	\$525.80	\$0.00	0%
Medium Hall - New Year's Eve	Non-Statutory	Per Hire	GST	\$684.20	\$684.20	\$0.00	0%
Medium Meeting Room - Mon to Fri	Non-Statutory	Per Hour	GST	\$16.80	\$16.80	\$0.00	0%
Medium Meeting Room - Saturday/Sunday/Public Holidays	Non-Statutory	Per Hire	GST	\$114.40	\$114.40	\$0.00	0%
Medium Meeting Room - New Year's Eve	Non-Statutory	Per Hire	GST	\$148.50	\$148.50	\$0.00	0%
Large Hall - Mon to Fri	Non-Statutory	Per Hour	GST	\$33.70	\$33.70	\$0.00	0%
Large Hall - Saturday/Sunday/Public Holidays	Non-Statutory	Per Hire	GST	\$753.50	\$753.50	\$0.00	0%
Large Hall - New Year's Eve	Non-Statutory	Per Hire	GST	\$981.20	\$981.20	\$0.00	0%
Large Meeting Room - Mon to Fri	Non-Statutory	Per Hour	GST	\$22.20	\$22.20	\$0.00	0%
Large Meeting Room - Saturday/Sunday/Public Holidays	Non-Statutory	Per Hire	GST	\$119.90	\$119.90	\$0.00	0%
Large Meeting Room - New Year's Eve	Non-Statutory	Per Hire	GST	\$156.20	\$156.20	\$0.00	0%
Commercial Use							
Small Hall - Mon to Fri	Non-Statutory	Per Hour	GST	\$34.00	\$34.00	\$0.00	0%
Small Hall - Saturday/Sunday/Public Holidays	Non-Statutory	Per Hire	GST	\$480.50	\$480.50	\$0.00	0%
Small Hall - New Year's Eve	Non-Statutory	Per Hire	GST	\$626.90	\$626.90	\$0.00	0%
Small Meeting Room - Mon to Fri	Non-Statutory	Per Hour	GST	\$19.00	\$19.00	\$0.00	0%
Small Meeting Room - Saturday/Sunday/Public Holidays	Non-Statutory	Per Hire	GST	\$169.30	\$169.30	\$0.00	0%
Small Meeting Room - New Year's Eve	Non-Statutory	Per Hire	GST	\$220.50	\$220.50	\$0.00	0%
Medium Hall - Mon to Fri	Non-Statutory	Per Hour	GST	\$47.60	\$47.60	\$0.00	0%
Medium Hall - Saturday/Sunday/Public Holidays	Non-Statutory	Per Hire	GST	\$883.20	\$883.20	\$0.00	0%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl. (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Medium Hall - New Year's Eve	Non-Statutory	Per Hire	GST	\$1,151.70	\$1,151.70	\$0.00	0%
Medium Meeting Room - Mon to Fri	Non-Statutory	Per Hour	GST	\$28.60	\$28.60	\$0.00	0%
Medium Meeting Room - Saturday/Sunday/Public Holidays	Non-Statutory	Per Hire	GST	\$184.20	\$184.20	\$0.00	0%
Medium Meeting Room - New Year's Eve	Non-Statutory	Per Hire	GST	\$239.80	\$239.80	\$0.00	0%
Large Hall - Mon to Fri	Non-Statutory	Per Hour	GST	\$57.20	\$57.20	\$0.00	0%
Large Hall - Saturday/Sunday/Public Holidays	Non-Statutory	Per Hire	GST	\$1,276.70	\$1,276.70	\$0.00	0%
Large Hall - New Year's Eve	Non-Statutory	Per Hire	GST	\$1,657.30	\$1,657.30	\$0.00	0%
Large Meeting Room - Mon to Fri	Non-Statutory	Per Hour	GST	\$38.30	\$38.30	\$0.00	0%
Large Meeting Room - Saturday/Sunday/Public Holidays	Non-Statutory	Per Hire	GST	\$199.10	\$199.10	\$0.00	0%
Large Meeting Room - New Year's Eve	Non-Statutory	Per Hire	GST	\$258.10	\$258.10	\$0.00	0%
BATESFORD HUB							
Facility/Room Hire							
Meeting Room 1 Community	Non-Statutory	Per Hour	GST	\$11.20	\$11.20	\$0.00	0%
Meeting Room 2 Community	Non-Statutory	Per Hour	GST	\$16.80	\$16.80	\$0.00	0%
Meeting Room 3 Community	Non-Statutory	Per Hour	GST	\$16.80	\$16.80	\$0.00	0%
Multi purpose room Community	Non-Statutory	Per Hour	GST	\$28.00	\$28.00	\$0.00	0%
Jordanville Centre Hire - Community	Non-Statutory	Per Hour	GST	\$20.30	\$20.30	\$0.00	0%
Meeting Room 1 Commercial	Non-Statutory	Per Hour	GST	\$19.00	\$19.00	\$0.00	0%
Meeting Room 2 Commercial	Non-Statutory	Per Hour	GST	\$28.60	\$28.60	\$0.00	0%
Meeting Room 3 Commercial	Non-Statutory	Per Hour	GST	\$28.60	\$28.60	\$0.00	0%
Multi purpose room Commercial	Non-Statutory	Per Hour	GST	\$47.60	\$47.60	\$0.00	0%
Jordanville Centre Hire	Non-Statutory	Per Hour	GST	\$34.00	\$34.00	\$0.00	0%
CLAYTON COMMUNITY CENTRE							
Facility/Room Hire							
Additional Cleaning	Non-Statutory	Per Hour	GST	\$71.10	\$71.10	\$0.00	0%
Bump In/Out & Rehearsal Community	Non-Statutory	Per Week	GST	\$64.90	\$64.90	\$0.00	0%
Bump In/Out Rehearsal Commercial	Non-Statutory	Per Week	GST	\$107.10	\$107.10	\$0.00	0%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Meeting Room Community	Non-Statutory	Per Hour	GST	\$21.60	\$21.60	\$0.00	0%
Meeting Room Commercial	Non-Statutory	Per Hour	GST	\$42.50	\$42.50	\$0.00	0%
Security Mon-Friday	Non-Statutory	Per Hour	GST	\$46.20	\$46.20	\$0.00	0%
Security Public Holiday	Non-Statutory	Per Hour	GST	\$82.90	\$82.90	\$0.00	0%
Security Saturday	Non-Statutory	Per Hour	GST	\$56.90	\$56.90	\$0.00	0%
Security Sunday	Non-Statutory	Per Hour	GST	\$71.10	\$71.10	\$0.00	0%
Supervising Technician	Non-Statutory	Per Hour	GST	\$63.40	\$63.40	\$0.00	0%
Theatrette Community	Non-Statutory	Per day	GST	\$427.20	\$427.20	\$0.00	0%
Theatrette Community	Non-Statutory	Per Hour	GST	\$64.90	\$64.90	\$0.00	0%
Theatrette Community	Non-Statutory	Per Week	GST	\$1,416.90	\$1,416.90	\$0.00	0%
Theatrette Commercial	Non-Statutory	Per day	GST	\$693.10	\$693.10	\$0.00	0%
Theatrette Commercial	Non-Statutory	Per Hour	GST	\$106.90	\$106.90	\$0.00	0%
Theatrette Commercial	Non-Statutory	Per Week	GST	\$2,589.60	\$2,589.60	\$0.00	0%
RESIDENTIAL CARE							
Elizabeth Gardens- 2 bedrooms	Non-Statutory	Per Week	Non GST	\$115.50	\$117.45	\$1.95	2%
Elizabeth Gardens - New Residents	Non-Statutory	Per Week	Non GST	\$43.95	\$44.70	\$0.75	2%
HOME AND COMMUNITY CARE							
Planned Activity Groups - Halcyon							
Day	Non-Statutory	Per session	Non GST	\$17.10	\$17.80	\$0.70	4%
Full Cost Recovery including Social, Meal & Transport	Non-Statutory	Per session	GST	\$101.70	\$105.80	\$4.10	4%
Full Cost Recovery including Social and Meal	Non-Statutory	Per session	GST	\$79.00	\$82.20	\$3.20	4%
Positive Ageing Activity Centre (PAAC)							
Seniors Hub Social	Non-Statutory	Per Session	Non GST	\$5.50	\$5.70	\$0.20	4%
Full Cost Recovery	Non-Statutory	Per session	GST	\$28.00	\$29.20	\$1.20	4%
Home Maintenance including Garden Safety							
Low	Non-Statutory	Per hour plus materials	Non GST	\$15.80	\$16.50	\$0.70	4%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Medium	Non-Statutory	Per hour plus materials	Non GST	\$21.00	\$21.90	\$0.90	4%
High	Non-Statutory	Per hour plus materials	Non GST	\$26.80	\$27.90	\$1.10	4%
Full Cost Recovery	Non-Statutory	Per hour plus materials	GST	\$70.00	\$72.80	\$2.80	4%
Home Maintenance - Gutter Cleaning							
Low	Non-Statutory	Per staff hour (minimum 2 hours)	Non GST	\$24.40	\$25.40	\$1.00	4%
Medium	Non-Statutory	Per staff hour (minimum 2 hours)	Non GST	\$28.00	\$29.20	\$1.20	4%
High	Non-Statutory	Per staff hour (minimum 2 hours)	Non GST	\$38.90	\$40.50	\$1.60	4%
Full Cost Recovery	Non-Statutory	Per staff hour (minimum 2 hours)	GST	\$77.40	\$80.50	\$3.10	4%
General Home Care							
Low	Non-Statutory	Per hour	Non GST	\$7.40	\$7.70	\$0.30	4%
Medium	Non-Statutory	Per hour	Non GST	\$18.20	\$19.00	\$0.80	4%
High	Non-Statutory	Per hour	Non GST	\$38.50	\$40.10	\$1.60	4%
Full Cost Recovery	Non-Statutory	Per Hour	GST	\$58.40	\$60.80	\$2.40	4%
Delivered Meals							
Low	Non-Statutory	Per Meal	Non GST	\$10.60	\$11.10	\$0.50	5%
Medium	Non-Statutory	Per Meal	Non GST	\$10.60	\$11.10	\$0.50	5%
High	Non-Statutory	Per Meal	Non GST	\$15.10	\$15.80	\$0.70	5%
Full Cost Recovery	Non-Statutory	Per Meal	GST	\$17.50	\$18.20	\$0.70	4%
Personal Care							
Low	Non-Statutory	Per hour	Non GST	\$5.40	\$5.65	\$0.25	5%
Medium	Non-Statutory	Per hour	Non GST	\$10.70	\$11.20	\$0.50	5%
High	Non-Statutory	Per hour	Non GST	\$25.80	\$26.90	\$1.10	4%
Full Cost Recovery	Non-Statutory	Per Hour	GST	\$58.50	\$61.00	\$2.50	4%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl. (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Respite Care							
Low	Non-Statutory	Per hour	Non GST	\$3.75	\$3.90	\$0.15	4%
Medium	Non-Statutory	Per hour	Non GST	\$5.80	\$6.00	\$0.20	3%
High	Non-Statutory	Per hour	Non GST	\$16.20	\$16.90	\$0.70	4%
Full Cost Recovery	Non-Statutory	Per Hour	GST	\$58.50	\$61.00	\$2.50	4%
Community Bus							
Assisted Transport Charge	Non-Statutory	Per return trip	GST	\$3.10	\$3.20	\$0.10	3%
Community Bus Hire -11 seater + Driver	Non-Statutory	Per hour	GST	\$7.90	\$8.30	\$0.40	5%
Community Bus Hire - 11 Seater + Driver	Non-Statutory	Per km	GST	\$2.20	\$2.30	\$0.10	5%
Community Bus Per Day Max - 11 Seater + Driver	Non-Statutory	Per day	GST	\$79.00	\$82.20	\$3.20	4%
Positive Ageing Community Grants Group Community Bus Hire	Non-Statutory	Per day	GST	\$32.00	\$32.00	\$0.00	0%
Child Care							
Brine Street - Daily	Statutory	Per day	Non GST	\$127.00	\$132.00	\$5.00	4%
Brine Street - Weekly	Statutory	Per week	Non GST	\$575.00	\$594.00	\$19.00	3%
Late Fee	Statutory	Per minute	Non GST	\$2.60	\$2.70	\$0.10	4%
Preschools							
Enrolment Fee	Non-Statutory	Per Child	Non GST	\$14.10	\$14.35	\$0.25	2%
Immunisation							
Vaccines							
Chicken Pox (Varicella) Vaccine	Statutory	Each	Non GST	\$69.40	\$71.00	\$1.60	2%
Boostrix Vaccine	Statutory	Each	Non GST	\$48.00	\$49.00	\$1.00	2%
Flu Vaccine	Statutory	Each	Non GST	\$15.00	\$15.00	\$0.00	0%
LIBRARIES							
Photocopy/Printing Charges							
B&W (A4 only)	Non-Statutory	Per page	GST	\$0.20	\$0.20	\$0.00	0%
B&W (A3)	Non-Statutory	Per page	GST	\$0.30	\$0.30	\$0.00	0%
Colour A4	Non-Statutory	Per page	GST	\$1.00	\$1.00	\$0.00	0%
Colour A3	Non-Statutory	Per page	GST	\$1.50	\$1.50	\$0.00	0%
Fax (1st page)	Non-Statutory	Per page	GST	\$3.40	\$0.00	(\$3.40)	(100.0%)
Fax (subsequent pages)	Non-Statutory	Per page	GST	\$1.00	\$0.00	(\$1.00)	(100.0%)
Printing	Non-Statutory	Per page	GST	\$0.20	\$0.20	\$0.00	0%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl. (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Other Library Charges							
Literature Festival Workshops	Non-Statutory	Each	GST	\$10.50	\$10.70	\$0.20	2%
Chargeable Programs	Non-Statutory	Each	GST	\$4.20	\$4.30	\$0.10	2%
Library Bags (polyester)	Non-Statutory	Each	GST	\$2.20	\$2.20	\$0.00	0%
Library Bags (cloth)	Non-Statutory	Each	GST	\$0.00	\$5.00	\$5.00	0%
Sale of Redundant Library Books	Non-Statutory	Each	GST	\$0.50	\$0.50	\$0.00	0%
Replacement Membership Card	Non-Statutory	Per card	Non GST	\$0.20	\$0.20	\$0.00	0%
Lost and Damaged Books							
Magazines and Paperbacks	Non-Statutory	Each	Non GST	\$5.00	\$5.00	\$0.00	0%
Books	Non-Statutory	Each	Non GST	\$5.00	\$5.00	\$0.00	0%
Library Meeting Rooms							
Weekdays and Saturdays - Community Rate	Non-Statutory	Per hour	GST	\$28.00	\$30.00	\$2.00	7%
Weekdays and Saturdays - Commercial Rate	Non-Statutory	Per hour	GST	\$40.00	\$50.00	\$10.00	25%
Sunday	Non-Statutory	Per half day	GST	\$370.00	\$385.00	\$15.00	4%
FESTIVAL SITE FEES							
Carols by Candlelight - Commercial Vendor	Non-Statutory	Per Stall	GST	\$440.00	\$456.00	\$16.00	4%
Festival - Oakleigh Commercial vendor site fee	Non-Statutory	Per stall	GST	\$165.00	\$170.00	\$5.00	3%
Festival - Clayton Commercial Vendor site fee	Non-Statutory	Per Stall	GST	\$165.00	\$165.00	\$0.00	0%
Festival vendors power fee	Non-Statutory	Per Stall	GST	\$75.00	\$76.00	\$1.00	1%
Marquee Weight		Per Stall	GST	\$90.00	\$92.00	\$2.00	2%
Events - Commercial Marquee Hire	Non-Statutory	Per Stall	GST	\$185.00	\$188.00	\$3.00	2%
Events - Community Marquee Hire	Non-Statutory	Per stall	GST	\$161.00	\$164.00	\$3.00	2%
Events - Commercial Vendor Site Fee	Non-Statutory	Per Stall	GST	\$83.00	\$85.00	\$2.00	2%
Eaton Mall - Event Permit Fee – Commercial	Non-Statutory	Per event	GST	\$360.00	\$370.00	\$10.00	3%
Eaton Mall - Event Permit Fee – Community	Non-Statutory	Per event	GST	\$105.00	\$107.00	\$2.00	2%
Not for Profit Site Fee	Non-Statutory	Per Stall	GST	\$80.00	\$80.00	\$0.00	0%
Event Permit Fee - Commercial	Non-Statutory	Per event	Non-GST	\$215.00	\$215.00	\$0.00	0%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl. (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
MONASH GALLERY OF ART							
Hire and Rental Charges							
Staff Charge (min 3 hrs)	Non-Statutory	Per Hour	GST	\$65.00	\$65.00	\$0.00	0%
Security Guard	Non-Statutory	Each	GST	\$200.00	\$200.00	\$0.00	0%
Community rate: Gallery hire (after hours min 3 hours plus 1 hour pack up/down)	Non-Statutory	Per Hour	GST	\$235.00	\$235.00	\$0.00	0%
Community rate: Additional services Director and Curator led exhibition tour	Non-Statutory	Per Hour	GST	\$95.00	\$95.00	\$0.00	0%
Community rate: Additional services - Security	Non-Statutory	Per Hour	GST	\$200.00	\$200.00	\$0.00	0%
Community rate: MGA Board room (during business hours)	Non-Statutory	Per Hour	GST	\$65.00	\$65.00	\$0.00	0%
Community rate: MGA Board room (outside of business hours (3 hours min)	Non-Statutory	Per Hour	GST	\$70.00	\$70.00	\$0.00	0%
Community rate: Additional staff required (min 3 hours)	Non-Statutory	Per Hour	GST	\$65.00	\$65.00	\$0.00	0%
Commercial rate: Gallery hire (after hours - min 3 hours)	Non-Statutory	Per Hour	GST	\$350.00	\$350.00	\$0.00	0%
Commercial rate: Additional services Director and Curator led exhibition tour	Non-Statutory	Per Hour	GST	\$120.00	\$120.00	\$0.00	0%
Commercial rate: Additional services - Security (per hour)	Non-Statutory	Per Hour	GST	\$200.00	\$200.00	\$0.00	0%
Commercial rate: MGA Board room (during business hours)	Non-Statutory	Per Hour	GST	\$85.00	\$85.00	\$0.00	0%
Commercial rate: MGA Board room (outside business hours)	Non-Statutory	Per Hour	GST	\$90.00	\$90.00	\$0.00	0%
Commercial rate: Additional staff required (min 3 hours)	Non-Statutory	Per Hour	GST	\$65.00	\$65.00	\$0.00	0%
RECREATION SERVICES							
Waverley Golf Course							
9 Holes Concession	Non-Statutory	Each	GST	\$16.00	\$16.30	\$0.30	2%
9 Holes Concession Packaged (receive 10 rounds)	Non-Statutory	Each	GST	\$144.00	\$147.00	\$3.00	2%
9 Holes Concession Packaged (receive 25 rounds)	Non-Statutory	Each	GST	\$352.00	\$360.00	\$8.00	2%
9 Holes Mid Week	Non-Statutory	Each	GST	\$21.50	\$22.00	\$0.50	2%
9 Holes Mid Week Packaged (receive 10 rounds)	Non-Statutory	Each	GST	\$193.50	\$197.00	\$3.50	2%
9 Holes Mid Week Packaged (receive 25 rounds)	Non-Statutory	Each	GST	\$473.00	\$483.00	\$10.00	2%
9 Holes Weekend	Non-Statutory	Each	GST	\$25.00	\$25.50	\$0.50	2%
9 Holes Weekend Packaged (receive 10 rounds)	Non-Statutory	Each	GST	\$225.00	\$230.00	\$5.00	2%
9 Holes Weekend Packaged (receive 25 rounds)	Non-Statutory	Each	GST	\$550.00	\$561.00	\$11.00	2%
9 Hole Variable Pricing minimum	Non-Statutory	Each	GST	\$16.00	discountined	\$0.00	0%
9 Hole Variable Pricing maximum	Non-Statutory	Each	GST	\$25.00	discountined	\$0.00	0%
18 Holes Concession	Non-Statutory	Each	GST	\$21.50	\$22.00	\$0.50	2%
18 Holes Concession Packaged (receive 10 rounds)	Non-Statutory	Each	GST	\$193.00	\$197.00	\$4.00	2%
18 Holes Concession Packaged (receive 25 rounds)	Non-Statutory	Each	GST	\$472.50	\$482.00	\$9.50	2%
18 Holes Mid Week	Non-Statutory	Each	GST	\$30.00	\$30.60	\$0.60	2%
18 Holes Mid Week Packaged (receive 10 rounds)	Non-Statutory	Each	GST	\$265.00	\$270.00	\$5.00	2%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
18 Holes Mid Week Packaged (receive 25 rounds)	Non-Statutory	Each	GST	\$655.00	\$668.00	\$13.00	2%
18 Holes Weekend	Non-Statutory	Each	GST	\$34.00	\$34.70	\$0.70	2%
18 Holes Weekend Packaged (receive 10 rounds)	Non-Statutory	Each	GST	\$304.00	\$310.00	\$6.00	2%
18 Holes Weekend Packaged (receive 25 rounds)	Non-Statutory	Each	GST	\$748.00	\$748.00	\$0.00	0%
18 Holes Variable Pricing minimum	Non-Statutory	Each	GST	\$21.50	discountined	\$0.00	0%
18 Holes Variable Pricing maximum	Non-Statutory	Each	GST	\$34.00	discountined	\$0.00	0%
Twilight Rate	Non-Statutory	Each	GST	\$27.00	\$27.50	\$0.50	2%
Practice Range - 60 Balls	Non-Statutory	Each	GST	\$12.00	\$12.20	\$0.20	2%
Practice Range - 100 Balls	Non-Statutory	Each	GST	\$16.00	\$16.30	\$0.30	2%
<u>Memberships</u>							
Platinum Adult (7 days Golf Course and Driving Range)	Non-Statutory	Each	GST	\$1,999.00	\$2,039.00	\$40.00	2%
Gold Adult (7 days Golf) 12 Month	Non-Statutory	Each	GST	\$1,399.00	\$1,427.00	\$28.00	2%
Silver Adult 5 Day Membership 12 Months	Non-Statutory	Each	GST	\$1,080.00	\$1,101.00	\$21.00	2%
Bronze - Pensioners / Concession (7 days Golf) 12 Month Memberships - (reciprocal rights to Oakleigh)	Non-Statutory	Each	GST	\$1,175.80	\$1,199.00	\$23.20	2%
Bronze – Pensioner Concession (5 Days) 12 Months	Non-Statutory	Each	GST	\$950.00	\$969.00	\$19.00	2%
Afternoon Twilight Membership	Non-Statutory	Each	GST	\$1,040.00	\$1,060.00	\$20.00	2%
Junior – (7 days Golf) Memberships	Non-Statutory	Each	GST	\$485.00	\$494.00	\$9.00	2%
Driving Range (7 Day Membership) -100 Balls per day	Non-Statutory	Each	GST	\$780.00	\$796.00	\$16.00	2%
Oakleigh Golf Course							
9 Holes Concession	Non-Statutory	Each	GST	\$13.50	\$13.80	\$0.30	2%
9 Holes Concession Packaged (receive 10 rounds)	Non-Statutory	Each	GST	\$121.50	\$124.00	\$2.50	2%
9 Holes Concession Packaged (receive 25 rounds)	Non-Statutory	Each	GST	\$297.00	\$303.00	\$6.00	2%
9 Holes Mid Week	Non-Statutory	Each	GST	\$18.20	\$18.60	\$0.40	2%
9 Holes Mid Week Packaged (receive 10 rounds)	Non-Statutory	Each	GST	\$163.80	\$167.00	\$3.20	2%
9 Holes Mid Week Packaged (receive 25 rounds)	Non-Statutory	Each	GST	\$400.00	\$408.00	\$8.00	2%
9 Holes Weekend	Non-Statutory	Each	GST	\$20.80	\$21.20	\$0.40	2%
9 Holes Weekend Packaged (receive 10 rounds)	Non-Statutory	Each	GST	\$187.20	\$191.00	\$3.80	2%
9 Holes Weekend Packaged (receive 25 rounds)	Non-Statutory	Each	GST	\$458.60	\$468.00	\$9.40	2%
9 Hole Variable Pricing minimum	Non-Statutory	Each	GST	\$13.50	discountined	\$0.00	0%
9 Hole Variable Pricing maximum	Non-Statutory	Each	GST	\$20.80	discountined	\$0.00	0%
18 Holes Concession	Non-Statutory	Each	GST	\$18.00	\$18.40	\$0.40	2%
18 Holes Concession Packaged (receive 10 rounds)	Non-Statutory	Each	GST	\$162.00	\$165.00	\$3.00	2%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl. (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
18 Holes Concession Packaged (receive 25 rounds)	Non-Statutory	Each	GST	\$396.00	\$404.00	\$8.00	2%
18 Holes Mid Week	Non-Statutory	Each	GST	\$24.00	\$24.50	\$0.50	2%
18 Holes Mid Week Packaged (receive 10 rounds)	Non-Statutory	Each	GST	\$216.00	\$220.00	\$4.00	2%
18 Holes Mid Week Packaged (receive 25 rounds)	Non-Statutory	Each	GST	\$528.00	\$539.00	\$11.00	2%
18 Holes Weekend	Non-Statutory	Each	GST	\$27.00	\$27.50	\$0.50	2%
18 Holes Weekend Packaged (receive 10 rounds)	Non-Statutory	Each	GST	\$243.00	\$248.00	\$5.00	2%
18 Holes Weekend Packaged (receive 25 rounds)	Non-Statutory	Each	GST	\$594.00	\$606.00	\$12.00	2%
18 Holes Variable Pricing minimum	Non-Statutory	Each	GST	\$18.00	discountined	\$0.00	0%
18 Holes Variable Pricing maximum	Non-Statutory	Each	GST	\$27.00	discountined	\$0.00	0%
Twilight Rate	Non-Statutory	Each	GST	\$17.70	\$18.00	\$0.30	2%
Memberships							
Gold Adult (7 days Golf) 12 Month Memberships	Non-Statutory	Each	GST	\$830.00	\$847.00	\$17.00	2%
Silver Adult 5 Day Membership 12 Months Memberships	Non-Statutory	Each	GST	\$725.00	\$740.00	\$15.00	2%
Pensioners (7 days Golf) 12 Month Memberships	Non-Statutory	Each	GST	\$645.00	\$658.00	\$13.00	2%
Pensioners Concession (5 Days) 12 Months Membership	Non-Statutory	Each	GST	\$540.00	\$550.00	\$10.00	2%
Junior – (7 days Golf) Memberships	Non-Statutory	Each	GST	\$325.00	\$332.00	\$7.00	2%
ACTIVE RESERVES							
Hire Charges and Rental							
Archery- Freeway Reserve	Non-Statutory	Per year	GST	\$1,600.10	\$1,632.00	\$31.90	2%
Association Fee - Annual Ungraded Pavilions	Non-Statutory	Per year	GST	\$1,140.80	\$1,164.00	\$23.20	2%
Athletics- Central Reserve	Non-Statutory	Per year	GST	\$1,695.90	\$1,730.00	\$34.10	2%
Athletics- Davies Reserve	Non-Statutory	Per year	GST	\$748.70	\$764.00	\$15.30	2%
Baseball- A Grade - Senior	Non-Statutory	Per season	GST	\$336.60	\$343.00	\$6.40	2%
Baseball- A Grade - Junior	Non-Statutory	Per season	GST	\$168.30	\$172.00	\$3.70	2%
Baseball- A Grade - Under 13	Non-Statutory	Per season	GST	\$84.15	\$86.00	\$1.85	2%
Baseball- B Grade - Senior	Non-Statutory	Per season	GST	\$242.75	\$247.00	\$4.25	2%
Baseball- B Grade - Junior	Non-Statutory	Per season	GST	\$125.50	\$128.00	\$2.50	2%
Baseball- B Grade - Under 13	Non-Statutory	Per season	GST	\$60.70	\$62.00	\$1.30	2%
Baseball- C Grade - Senior	Non-Statutory	Per season	GST	\$224.40	\$229.00	\$4.60	2%
Baseball- C Grade - Junior	Non-Statutory	Per season	GST	\$112.20	\$115.00	\$2.80	2%
Baseball- C Grade - Under 13	Non-Statutory	Per season	GST	\$56.10	\$57.00	\$0.90	2%
BMX - Stan Riley Reserve	Non-Statutory	Per year	GST	\$769.60	\$785.00	\$15.40	2%
BMX - Stan Riley Reserve - Casual Hire Rate	Non-Statutory	Per hour	GST	\$50.00	\$50.00	\$0.00	0%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl. (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Club Fee Annual Ungraded Pavilions : Different Use	Non-Statutory	Per year	GST	\$389.05	\$397.00	\$7.95	2%
Cricket - A Turf- Senior	Non-Statutory	Per season	GST	\$7,604.10	\$7,756.00	\$151.90	2%
Cricket - A Turf- Junior	Non-Statutory	Per season	GST	\$3,802.05	\$3,878.00	\$75.95	2%
Cricket - A Turf - Sunday Senior	Non-Statutory	Per season	GST	\$3,802.05	\$3,878.00	\$75.95	2%
Cricket - A Turf - Sunday Junior	Non-Statutory	Per season	GST	\$1,901.05	\$1,939.00	\$37.95	2%
Cricket - B & C Turf - Senior	Non-Statutory	Per season	GST	\$3,001.85	\$3,062.00	\$60.15	2%
Cricket - B & C Turf - Junior	Non-Statutory	Per season	GST	\$1,500.95	\$1,531.00	\$30.05	2%
Cricket - B & C Turf - Sunday Senior	Non-Statutory	Per season	GST	\$1,500.95	\$1,531.00	\$30.05	2%
Cricket - B & C Turf - Sunday Junior	Non-Statutory	Per season	GST	\$750.50	\$765.50	\$15.00	2%
Cricket - Synthetic - Senior	Non-Statutory	Per season	GST	\$540.60	\$552.00	\$11.40	2%
Cricket - Synthetic - Junior	Non-Statutory	Per season	GST	\$270.30	\$276.00	\$5.70	2%
Cricket - Synthetic - Under 13	Non-Statutory	Per season	GST	\$135.15	\$138.00	\$2.85	2%
Cricket - synthetic nets - Monash City Council residents, club or school.	Non-Statutory	Casual hire - per bay per session	GST	\$0.00	\$0.00	\$0.00	0%
Cricket - synthetic nets - Non-Monash City Council residents, club or school.	Non-Statutory	Casual hire - per bay per session	GST	\$0.00	\$20.00	\$20.00	0%
Cricket - synthetic nets - Commercial Use	Non-Statutory	Casual hire - per bay per session	GST	\$0.00	\$30.00	\$30.00	0%
Croquet - Electra Reserve	Non-Statutory	Per year	GST	\$975.50	\$995.00	\$19.50	2%
Dog Clubs - Electra Reserve	Non-Statutory	Per year	GST	\$995.70	\$1,015.00	\$19.30	2%
Football - A Grade Reserve Senior	Non-Statutory	Per season	GST	\$1,346.40	\$1,374.00	\$27.60	2%
Football - A Grade Reserve Junior	Non-Statutory	Per season	GST	\$673.20	\$687.00	\$13.80	2%
Football - A Grade Reserve Under 13	Non-Statutory	Per season	GST	\$336.60	\$343.50	\$6.90	2%
Football - A Grade Reserve Senior - annual fee	Non-Statutory	Per year	GST	\$3,368.00	\$3,435.00	\$67.00	2%
Football - A Grade Reserve Junior - annual fee	Non-Statutory	Per year	GST	\$1,684.00	\$1,717.50	\$33.50	2%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Football - B Grade Reserve Senior	Non-Statutory	Per season	GST	\$830.30	\$847.00	\$16.70	2%
Football - B Grade Reserve Junior	Non-Statutory	Per season	GST	\$415.15	\$423.50	\$8.35	2%
Football - B Grade Reserve Under 13	Non-Statutory	Per season	GST	\$207.05	\$211.75	\$4.70	2%
Football - B Grade Reserve Senior - annual fee	Non-Statutory	Per year	GST	\$1,720.00	\$1,755.00	\$35.00	2%
Football - B Grade Reserve Junior - annual fee	Non-Statutory	Per year	GST	\$860.00	\$877.50	\$17.50	2%
Football - C & D Grade Reserve Senior (up to 49)	Non-Statutory	Per season	GST	\$753.80	\$769.00	\$15.20	2%
Football - C & D Grade Reserve Junior (includes 50+)	Non-Statutory	Per season	GST	\$376.90	\$384.50	\$7.60	2%
Football - C & D Grade Reserve Under 13	Non-Statutory	Per season	GST	\$188.45	\$192.25	\$3.81	2%
Football - C & D Grade Reserve Senior - annual fee	Non-Statutory	Per year	GST	\$1,560.00	\$1,592.00	\$32.00	2%
Football - C & D Grade Reserve Junior - annual fee	Non-Statutory	Per year	GST	\$780.00	\$796.00	\$16.00	2%
Horse Riding - Drummie - Full usage	Non-Statutory	Per year	GST	\$263.00	\$268.00	\$5.00	2%
Leased Properties - Bowls (per court)	Non-Statutory	Each	GST	\$474.50	\$484.00	\$9.50	2%
Leased Properties - Bowls (per pavilion)	Non-Statutory	each	GST	\$377.15	\$385.00	\$7.85	2%
Leased Properties - Chadstone Calisthenics	Non-Statutory	each	GST	\$384.70	\$393.00	\$8.30	2%
Leased Properties - Fencing	Non-Statutory	each	GST	\$359.62	\$367.00	\$7.38	2%
Leased Properties - Tennis (per court)	Non-Statutory	Each	GST	\$127.75	\$130.50	\$2.75	2%
Leased Properties - Tennis (per pavilion)	Non-Statutory	Each	GST	\$377.15	\$385.00	\$7.85	2%
Leased Properties - Waverley Advanced Gymnastics Club	Non-Statutory	Per Year	GST	\$13,206.75	\$15,000.00	\$1,793.25	14%
Leased Properties - Waverley Basketball Association	Non-Statutory	Per Year	GST	\$4.90	\$5.00	\$0.10	2%
Leased Properties - Waverley Hockey Club	Non-Statutory	Per Year	GST	\$1,508.60	\$1,539.00	\$30.40	2%
Leased Properties - Waverley Night Netball Association	Non-Statutory	Per Year	GST	\$4.90	\$5.00	\$0.10	2%
Netball - Ashwood College	Non-Statutory	Per Year	GST	\$1,539.20	\$1,570.00	\$30.80	2%
Off Season Pavilion Fee	Non-Statutory	Each	GST	\$202.50	\$207.00	\$4.50	2%
Pavilions - A Grade Junior	Non-Statutory	Per season	GST	\$268.60	\$274.00	\$5.40	2%
Pavilions - A Grade Senior	Non-Statutory	Per season	GST	\$539.40	\$550.00	\$10.60	2%
Pavilions - B Grade Junior	Non-Statutory	Per season	GST	\$196.85	\$200.00	\$3.15	2%
Pavilions - B Grade Senior	Non-Statutory	Per season	GST	\$387.80	\$396.00	\$8.20	2%
Pavilions - C Grade Junior	Non-Statutory	Per season	GST	\$143.20	\$146.00	\$2.80	2%
Pavilions - C Grade Senior	Non-Statutory	Per season	GST	\$286.40	\$292.00	\$5.60	2%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl. (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Pavilions - D Grade Junior	Non-Statutory	Per season	GST	\$71.60	\$73.00	\$1.40	2%
Pavilions - D Grade Senior	Non-Statutory	Per season	GST	\$139.75	\$142.50	\$2.75	2%
Rental of Reserve Commercial Rental	Non-Statutory	Per half day	GST	\$1,845.30	\$1,882.00	\$36.70	2%
Rental of Reserve Commercial Rental > 3 hours	Non-Statutory	Per day	GST	\$2,780.55	\$2,836.00	\$55.45	2%
Rental of Reserve Cricket final exclusive use - Synthetic (Juniors)	Non-Statutory	Per game	GST	\$131.35	\$134.00	\$2.65	2%
Rental of Reserve Cricket final exclusive use - Synthetic (Seniors)	Non-Statutory	Per game	GST	\$262.55	\$268.00	\$5.45	2%
Rental of Reserve Cricket final exclusive use - Turf (Juniors)	Non-Statutory	Per game	GST	\$256.55	\$262.00	\$5.45	2%
Rental of Reserve Cricket final exclusive use - Turf (Seniors)	Non-Statutory	Per game	GST	\$990.40	\$1,010.00	\$19.60	2%
Rental of Reserve - Central Reserve	Non-Statutory	Per season	GST	\$18,501.40	\$18,872.00	\$370.60	2%
Rental of Reserve Existing pitch use (turf cricket)	Non-Statutory	Per day	GST	\$256.50	\$262.00	\$5.50	2%
Rental of Reserve Existing pitch use with curator (turf cricket)	Non-Statutory	Per day	GST	\$638.40	\$652.00	\$13.60	2%
Rental of Reserve Fitness Group Franchise Rental	Non-Statutory	Per month	GST	\$188.45	\$193.00	\$4.55	2%
Rental of Reserve Football League final (Juniors)	Non-Statutory	Per day	GST	\$232.70	\$238.00	\$5.30	2%
Rental of Reserve Football League final (Seniors)	Non-Statutory	Per day	GST	\$465.40	\$474.00	\$8.60	2%
Rental of Reserve Full day	Non-Statutory	Per day	GST	\$268.45	\$274.00	\$5.55	2%
Rental of Reserve Half day	Non-Statutory	Per half day	GST	\$143.20	\$146.00	\$2.80	2%
Rental of Reserve Full day - Monash Clubs (25%)	Non-Statutory	Per day	GST	\$69.50	\$71.00	\$1.50	2%
Rental of Reserve Half day - Monash Clubs (25%)	Non-Statutory	Per half day	GST	\$35.75	\$36.50	\$0.75	2%
Rental of Reserve New pitch use (junior turf cricket)	Non-Statutory	Per game	GST	\$256.25	\$262.00	\$5.75	2%
Rental of Reserve New pitch use (senior turf cricket)	Non-Statutory	Per game	GST	\$984.40	\$1,004.00	\$19.60	2%
Rental of Reserve Rugby final (Juniors)	Non-Statutory	Per day	GST	\$232.70	\$238.00	\$5.30	2%
Rental of Reserve Rugby final (Seniors)	Non-Statutory	Per day	GST	\$465.40	\$475.00	\$9.60	2%
Rental of Reserve Soccer League final (Juniors)	Non-Statutory	Per day	GST	\$232.70	\$238.00	\$5.30	2%
Rental of Reserve Soccer League final (Seniors)	Non-Statutory	Per day	GST	\$465.40	\$475.00	\$9.60	2%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl. (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Rental of Storage Space - Poseidon Angling Club	Non-Statutory	Per Year	GST	\$202.95	\$207.00	\$4.05	2%
Rental of Open Space area	Non-Statutory	Per hire	GST	\$100.00	\$100.00	\$0.00	0%
Rugby Union & League - A Grade Senior	Non-Statutory	Per season	GST	\$725.20	\$740.00	\$14.80	2%
Rugby Union & League - A Grade Junior	Non-Statutory	Per season	GST	\$362.60	\$370.00	\$7.40	2%
Rugby Union & League - A Grade Under 13	Non-Statutory	Per season	GST	\$181.30	\$185.00	\$3.70	2%
Rugby Union & League - B Grade Senior	Non-Statutory	Per season	GST	\$654.85	\$668.00	\$13.15	2%
Rugby Union & League - B Grade Junior	Non-Statutory	Per season	GST	\$327.40	\$334.00	\$6.60	2%
Rugby Union & League - B Grade Under 13	Non-Statutory	Per season	GST	\$163.70	\$167.00	\$3.30	2%
Soccer - A Grade Senior	Non-Statutory	Per season	GST	\$725.20	\$740.00	\$14.80	2%
Soccer - A Grade Junior	Non-Statutory	Per season	GST	\$362.10	\$370.00	\$7.90	2%
Soccer - A Grade Under 13	Non-Statutory	Per season	GST	\$181.05	\$185.00	\$3.95	2%
Soccer - A Grade Reserve Senior - annual fee	Non-Statutory	Per year	GST	\$1,494.00	\$1,524.00	\$30.00	2%
Soccer - A Grade Reserve Junior - annual fee	Non-Statutory	Per year	GST	\$747.00	\$762.00	\$15.00	2%
Soccer - B Grade Senior	Non-Statutory	Per season	GST	\$654.85	\$668.00	\$13.15	2%
Soccer - B Grade Junior	Non-Statutory	Per season	GST	\$327.60	\$334.00	\$6.40	2%
Soccer - B Grade Under 13	Non-Statutory	Per season	GST	\$163.70	\$167.00	\$3.30	2%
Soccer - B Grade Reserve Senior - annual fee	Non-Statutory	Per year	GST	\$1,350.00	\$1,377.00	\$27.00	2%
Soccer - B Grade Reserve Junior - annual fee	Non-Statutory	Per year	GST	\$675.00	\$688.50	\$13.50	2%
Soccer - C Grade Senior	Non-Statutory	Per season	GST	\$542.65	\$554.00	\$11.35	2%
Soccer - C Grade Junior	Non-Statutory	Per season	GST	\$271.30	\$277.00	\$5.70	2%
Soccer - C Grade Under 13	Non-Statutory	Per season	GST	\$135.65	\$138.50	\$2.85	2%
Soccer - C Grade Reserve Senior - annual fee	Non-Statutory	Per year	GST	\$1,118.00	\$1,140.00	\$22.00	2%
Soccer - C Grade Reserve Junior - annual fee	Non-Statutory	Per year	GST	\$559.00	\$570.00	\$11.00	2%
Softball -Waverley Women's Centre Senior	Non-Statutory	Per season	GST	\$209.10	\$214.00	\$4.90	2%
Softball -Waverley Women's Centre Junior	Non-Statutory	Per season	GST	\$104.55	\$107.00	\$2.45	2%
Softball -Waverley Women's Centre Under 13	Non-Statutory	Per season	GST	\$52.30	\$53.50	\$1.20	2%
Touch Football - Senior Competition	Non-Statutory	Per season	GST	\$915.70	\$934.00	\$18.30	2%
Touch Football - Junior Competition	Non-Statutory	Per season	GST	\$457.80	\$467.00	\$9.20	2%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl. (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Soccer - Synthetic (Monash Tenant clubs 20hr per week)	Non-Statutory	Per hour	GST	\$11.20	\$11.40	\$0.20	2%
Soccer - Synthetic (Monash based clubs)	Non-Statutory	Per hour	GST	\$22.45	\$23.00	\$0.55	2%
Soccer - Synthetic (Monash based schools)	Non-Statutory	Per hour	GST	\$33.70	\$34.00	\$0.30	1%
Soccer - Synthetic (Other users)	Non-Statutory	Per hour	GST	\$44.90	\$46.00	\$1.10	2%
Soccer-Synthetic (Commercial use)	Non-Statutory	Per hour	GST	\$208.00	\$212.00	\$4.00	2%
CLAYTON AQUATIC AND HEALTH CENTRE							
Entrance Fees							
Casual Swim - Adult	Non-Statutory	Each	GST	\$6.70	\$6.90	\$0.20	3%
Casual Swim - Concession (10% discount)	Non-Statutory	Each	GST	\$4.70	\$6.20	\$1.50	32%
Casual Swim - Concession (40% discount)	Non-Statutory	Each	GST	\$4.70	\$4.10	(\$0.60)	(13%)
Family Swim	Non-Statutory	Each	GST	\$19.80	discontinued	\$0.00	0%
Family Swim Discount	Non-Statutory	Each	GST	N/A	N/A	\$0.00	0%
Non Swim Entry	Non-Statutory	Each	GST	\$1.00	\$1.00	\$0.00	0%
10 Visit Swim - Adult	Non-Statutory	Each	GST	N/A	\$62.10	\$0.00	0%
10 Visit Swim - Concession (10% discount)	Non-Statutory	Each	GST	N/A	\$55.80	\$0.00	0%
10 Visit Swim - Concession (40% discount)	Non-Statutory	Each	GST	N/A	\$36.90	\$0.00	0%
Casual Swim/Spa - Adult	Non-Statutory	Each	GST	\$11.30	\$11.50	\$0.20	2%
Casual Swim/Spa - Concession (10% discount)	Non-Statutory	Each	GST	\$7.90	\$10.40	\$2.50	32%
Casual Swim/Spa - Concession (40% discount)	Non-Statutory	Each	GST	N/A	\$6.90	\$0.00	0%
10 Visit Swim/Spa - Adult	Non-Statutory	Each	GST	N/A	\$103.50	\$0.00	0%
10 Visit Swim/Spa - Concession (10% discount)	Non-Statutory	Each	GST	N/A	\$93.60	\$0.00	0%
10 Visit Swim/Spa - Concession (40% discount)	Non-Statutory	Each	GST	N/A	\$62.10	\$0.00	0%
25 Visit Adult Swim	Non-Statutory	Each	GST	\$154.00	discontinued	\$0.00	0%
25 Visit Child Swim	Non-Statutory	Each	GST	\$108.00	discontinued	\$0.00	0%
25 Visit Concession Swim	Non-Statutory	Each	GST	\$108.00	discontinued	\$0.00	0%
50 Visit Adult Swim	Non-Statutory	Each	GST	\$281.00	discontinued	\$0.00	0%
50 Visit Child Swim	Non-Statutory	Each	GST	\$197.00	discontinued	\$0.00	0%
50 Visit Concession Swim	Non-Statutory	Each	GST	\$197.00	discontinued	\$0.00	0%
Adult Swim/Spa	Non-Statutory	Each	GST	\$11.30	discontinued	\$0.00	0%
Concession Swim/Spa	Non-Statutory	Each	GST	\$7.90	discontinued	\$0.00	0%
25 Visit Swim/Spa	Non-Statutory	Each	GST	\$260.00	discontinued	\$0.00	0%
25 Visit concession Swim/Spa	Non-Statutory	Each	GST	\$182.00	discontinued	\$0.00	0%
Facility/Room Hire							
Lane Hire - 25m Pool Hire Casual	Non-Statutory	Per Hour	GST	\$65.80	\$65.80	\$0.00	0%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl. (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Lane Hire - 25m Pool Term Hire	Non-Statutory	Per Hour	GST	\$52.60	\$52.60	\$0.00	0%
Lane Hire - 25m Pool Hire Over 20hrs/week	Non-Statutory	Per Hour	GST	\$49.40	\$49.40	\$0.00	0%
Full Pool Booking - 25m Pool	Non-Statutory	Per Hour	GST	\$375.50	\$375.50	\$0.00	0%
Full Pool Booking - Learn To Swim Pool	Non-Statutory	Per Hour	GST	\$127.40	\$127.40	\$0.00	0%
Room Hire - Group Fitness Studio Casual	Non-Statutory	Per Hour	GST	\$71.00	\$71.00	\$0.00	0%
Room Hire - Group Fitness Studio - Term Hire	Non-Statutory	Per Hour	GST	\$35.40	\$35.40	\$0.00	0%
Room Hire - Group Fitness Studio - Over 20hrs/week	Non-Statutory	Per Hour	GST	\$28.30	\$28.30	\$0.00	0%
Learn To Swim							
Squad Program	Non-Statutory	Each	GST	\$25.30	\$25.30	\$0.00	0%
Concession Squad Program	Non-Statutory	Each	GST	\$22.80	\$15.20	(\$7.60)	(33%)
Term Program	Non-Statutory	Each	Non-GST	\$20.90	\$20.90	\$0.00	0%
Concession Term Program	Non-Statutory	Each	Non-GST	\$18.80	\$12.50	(\$6.30)	(34%)
Privates (Not school)	Non-Statutory	Each	Non-GST	\$64.50	\$64.50	\$0.00	0%
Concession Privates (Not school)	Non-Statutory	Each	Non-GST	\$58.10	\$38.70	(\$19.40)	(33%)
Term Program Administration Fee	Non-Statutory	Each	Non-GST	\$30.00	discontinued	\$0.00	0%
Schools 6-7 Ratio	Non-Statutory	Each	Non-GST	\$10.00	\$10.00	\$0.00	0%
Schools 8-9 Ratio	Non-Statutory	Each	Non-GST	\$9.70	\$9.70	\$0.00	0%
Schools 10+ Ratio	Non-Statutory	Each	Non-GST	\$9.20	\$9.20	\$0.00	0%
Schools Fun Day	Non-Statutory	Each	GST	\$12.30	\$12.30	\$0.00	0%
Buses 1st Bus - No Seat Belt	Non-Statutory	Each	GST	\$323.90	\$323.90	\$0.00	0%
Buses 1st Bus - With Seat Belt	Non-Statutory	Each	GST	\$461.00	\$461.00	\$0.00	0%
Buses Consecutive Bus - No Seat Belt	Non-Statutory	Each	GST	\$83.10	\$83.10	\$0.00	0%
Buses Consecutive Bus - With Seat Belt	Non-Statutory	Each	GST	\$101.20	\$101.20	\$0.00	0%
Birthday Parties	Non-Statutory	Each	GST	\$31.60	\$31.60	\$0.00	0%
Additional Party Leader	Non-Statutory	Each	GST	\$44.70	\$44.70	\$0.00	0%
ASI Program	Non-Statutory	Each	GST	\$33.10	\$33.10	\$0.00	0%
Membership Fees							
Membership Joining & Administration Fees							
Administration Fee	Non-Statutory	Each	GST	\$30.00	discontinued	\$0.00	0%
Joining Fee	Non-Statutory	Each	GST	\$50.00	discontinued	\$0.00	0%
Concession Joining Fee	Non-Statutory	Each	GST	\$19.00	discontinued	\$0.00	0%
Club Memberships - Fortnightly							
Membership - RED CAHC Complete	Non-Statutory	Each	GST	\$37.90	\$38.60	\$0.70	2%
Membership - RED CAHC Complete Concession (10% discount)	Non-Statutory	Each	GST	\$34.10	\$34.70	\$0.60	2%
Membership - RED CAHC Complete Concession (40% discount)	Non-Statutory	Each	GST	N/A	\$23.20	\$0.00	0%
Membership - RED CAHC Corporate Club	Non-Statutory	Each	GST	\$34.10	\$34.70	\$0.60	2%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl. (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Memberships - Single Service (Gym or Aquatics or Group Fitness) - direct debit							
Membership - CAHC Single Service	Non-Statutory	Fortnight	GST	N/A	\$32.80	\$0.00	0%
Membership - CAHC Single Service Concession (10% discount)	Non-Statutory	Fortnight	GST	N/A	\$29.50	\$0.00	0%
Membership - CAHC Single Service Concession (40% discount)	Non-Statutory	Fortnight	GST	N/A	\$19.70	\$0.00	0%
Flexi Membership - Fortnightly							
Membership - Red Flexi	Non-Statutory	Each	GST	\$43.20	discontinued	\$0.00	0%
Membership - Red Concession Flexi	Non-Statutory	Each	GST	\$38.90	discontinued	\$0.00	0%
Membership - Red Corporate Flexi	Non-Statutory	Each	GST	\$38.90	discontinued	\$0.00	0%
Membership - Red Prime of Life	Non-Statutory	Each	GST	\$27.80	\$28.30	\$0.50	2%
Membership - Red Teen Fitness	Non-Statutory	Each	GST	\$27.80	\$28.30	\$0.50	2%
Membership - Results (Incl. Blue access)	Non-Statutory	Each	GST	\$59.90	discontinued	\$0.00	0%
Membership - Results Concession (Incl. Blue access)	Non-Statutory	Each	GST	\$55.40	discontinued	\$0.00	0%
Membership - Results Only	Non-Statutory	Each	GST	\$32.00	discontinued	\$0.00	0%
Membership Fees - 3 months - Upfront							
CAHC Complete	Non-Statutory	Each	GST	\$355.00	\$251.00	(\$104.00)	(29%)
CAHC Complete Concession (10% concession)	Non-Statutory	Each	GST	\$293.00	\$226.00	(\$67.00)	(23%)
CAHC Complete Concession (40% concession)	Non-Statutory	Each	GST	N/A	\$151.00	\$0.00	0%
CAHC Single Service	Non-Statutory	Each	GST	N/A	\$213.00	\$0.00	0%
CAHC Single Service Concession (10% discount)	Non-Statutory	Each	GST	N/A	\$192.00	\$0.00	0%
CAHC Single Service Concession (40% discount)	Non-Statutory	Each	GST	N/A	\$128.00	\$0.00	0%
RED Prime of Life - 3 months upfront	Non-Statutory	Each	GST	\$239.00	discontinued	\$0.00	0%
Funded Membership							
Funded Membership - 3 Months Upfront	Non-Statutory	Each	GST	\$468.00	\$304.00	(\$164.00)	(35%)
Funded Membership - 6 Months Upfront	Non-Statutory	Each	GST	\$851.90	discontinued	\$0.00	0%
Funded Membership - 12 Months Upfront	Non-Statutory	Each	GST	\$1,217.00	\$1,217.00	\$0.00	0%
Membership Fees - 12 months - Upfront							
CAHC Complete	Non-Statutory	Each	GST	\$985.00	\$1,004.00	\$19.00	2%
CAHC Complete Concession (10% discount)	Non-Statutory	Each	GST	\$887.00	\$902.00	\$15.00	2%
CAHC Complete Concession (40% discount)	Non-Statutory	Each	GST	N/A	\$603.00	\$0.00	0%
CAHC Single Service	Non-Statutory	Each	GST	N/A	\$853.00	\$0.00	0%
CAHC Single Service (10% discount)	Non-Statutory	Each	GST	N/A	\$767.00	\$0.00	0%
CAHC Single Service (40% discount)	Non-Statutory	Each	GST	N/A	\$512.00	\$0.00	0%
RED Corporate Club	Non-Statutory	Each	GST	\$887.00	discontinued	\$0.00	0%
RED Prime of Life - 12 months upfront	Non-Statutory	Each	GST	\$723.00	discontinued	\$0.00	0%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl. (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Fitness Programs							
Casual - Group Fitness	Non-Statutory	Per Session	GST	\$19.40	\$19.40	\$0.00	0%
Casual - Group Fitness Concession (10% discount)	Non-Statutory	Per Session	GST	\$11.20	\$17.50	\$6.30	56%
Casual - Group Fitness Concession (40% discount)				N/A	\$10.50	\$0.00	0%
Casual - Older Adult Group Fitness	Non-Statutory	Per Session	GST	\$11.20	discontinued	\$0.00	0%
Casual - Target Population Programs	Non-Statutory	Each	GST	\$6.00	\$7.80	\$1.80	30%
Casual - Active Link	Non-Statutory	Each	GST	\$7.30	\$7.80	\$0.50	7%
10 Visit Group Fitness - Adult	Non-Statutory	Each	GST	\$175.00	\$174.60	(\$0.40)	(0%)
10 Visit Group Fitness - Concession (10% discount)				N/A	\$157.50	\$0.00	0%
10 Visit Group Fitness - Concession (40% discount)	Non-Statutory	Each	GST	\$101.00	\$94.50	(\$6.50)	(6%)
10 Visit Group Exercise Older Adult	Non-Statutory	Each	GST	\$101.00	discontinued	\$0.00	0%
10 Visit Teen Fitness	Non-Statutory	Each	GST	\$54.00	discontinued	\$0.00	0%
10 Visit Target Population Programs	Non-Statutory	Each	GST	\$54.00	\$70.20	\$16.20	30%
10 Visit ActiveLink	Non-Statutory	Each	GST	\$66.00	discontinued	\$0.00	0%
Casual Gym	Non-Statutory	Each	GST	\$19.40	\$19.40	\$0.00	0%
Casual Gym Concession (10% discount)	Non-Statutory	Each	GST	\$17.00	\$17.50	\$0.50	3%
Casual Gym Concession (40% discount)				N/A	\$10.50	\$0.00	0%
Casual Gym Target Population Programs	Non-Statutory	Each	GST	\$11.00	\$7.80	(\$3.20)	(29%)
Personal Training							
Personal Training 1 Visit	Non-Statutory	Each	GST	\$55.00	\$55.00	\$0.00	0%
Personal Training 5 Visits	Non-Statutory	Each	GST	\$248.00	\$248.00	\$0.00	0%
Personal Training 10 Visits	Non-Statutory	Each	GST	\$468.00	\$468.00	\$0.00	0%
Personal Training 20 Visits	Non-Statutory	Each	GST	\$880.00	\$880.00	\$0.00	0%
Personal Training - Intro to PT	Non-Statutory	Per week	GST	\$99.00	\$99.00	\$0.00	0%
Group Personal Training 1 Session	Non-Statutory	Per week	GST	\$92.00	discontinued	\$0.00	0%
Group Personal Training 5 Sessions	Non-Statutory	Per week	GST	\$414.00	discontinued	\$0.00	0%
Special Personal Training Programs 0 PT + Group	Non-Statutory	Per week	GST	\$15.20	discontinued	\$0.00	0%
Special Personal Training Programs 1 PT + Group	Non-Statutory	Per week	GST	\$49.50	discontinued	\$0.00	0%
Special Personal Training Programs 2 PT + Group	Non-Statutory	Per week	GST	\$88.00	discontinued	\$0.00	0%
Personal Training Memberships - Fortnightly							
PT 1	Non-Statutory	Each	GST	\$82.50	\$82.50	\$0.00	0%
PT 2	Non-Statutory	Each	GST	\$165.00	\$165.00	\$0.00	0%
PT 3	Non-Statutory	Each	GST	\$247.50	\$247.50	\$0.00	0%
PT 4	Non-Statutory	Each	GST	\$330.00	\$330.00	\$0.00	0%
PT 5	Non-Statutory	Each	GST	\$412.50	\$412.50	\$0.00	0%
PT 6	Non-Statutory	Each	GST	\$495.00	\$495.00	\$0.00	0%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Personal Tranining Memberships - Fortnightly							
PT Plus 1	Non-Statutory	Each	GST	\$82.50	discontinued	\$0.00	0%
PT Plus 2	Non-Statutory	Each	GST	\$165.00	discontinued	\$0.00	0%
PT Plus 3	Non-Statutory	Each	GST	\$247.50	discontinued	\$0.00	0%
PT Plus 4	Non-Statutory	Each	GST	\$330.00	discontinued	\$0.00	0%
PT Plus 5	Non-Statutory	Each	GST	\$412.50	discontinued	\$0.00	0%
Sub Total							
MONASH AQUATIC AND RECREATION CENTRE							
Entrance Fees							
Casual Swim - Adult	Non-Statutory	Each	GST	\$8.40	\$8.60	\$0.20	2%
Casual Swim - Concession (10% discount)	Non-Statutory	Each	GST	\$6.30	\$7.70	\$1.40	22%
Casual Swim - Concession (40% discount)	Non-Statutory	Each	GST	\$6.30	\$5.20	(\$1.10)	(17%)
Casual - Family Swim	Non-Statutory	Each	GST	\$27.70	discontinued	\$0.00	0%
Casual - Family Swim Discount	Non-Statutory	Each	GST	N/A	N/A	\$0.00	0%
Non Swim Entry	Non-Statutory	Each	GST	\$2.00	\$2.00	\$0.00	0%
10 Visit Swim - Adult	Non-Statutory	Each	GST	N/A	\$77.40	\$0.00	0%
10 Visit Swim - Concession (10% discount)	Non-Statutory	Each	GST	N/A	\$69.30	\$0.00	0%
10 Visit Swim - Concession (40% discount)	Non-Statutory	Each	GST	N/A	\$46.80	\$0.00	0%
Casual Swim/Spa/Sauna/Steam - Adult	Non-Statutory	Each	GST	\$15.80	\$16.00	\$0.20	1%
Casual Swim/Spa/Sauna/Steam - Concession (10% discount)	Non-Statutory	Each	GST	\$12.80	\$14.40	\$1.60	13%
Casual Swim/Spa/Sauna/Steam - Concession (40% discount)	Non-Statutory	Each	GST	N/A	\$9.60	\$0.00	0%
10 Visit Swim/Spa/Sauna/Steam - Adult	Non-Statutory	Each	GST	N/A	\$144.00	\$0.00	0%
10 Visit Swim/Spa/Sauna/Steam - Concession (10% discount)	Non-Statutory	Each	GST	N/A	\$129.60	\$0.00	0%
10 Visit Swim/Spa/Sauna/Steam - Concession (40% discount)	Non-Statutory	Each	GST	N/A	\$86.40	\$0.00	0%
25 Visit Adult Swim	Non-Statutory	Each	GST	\$193.00	discontinued	\$0.00	0%
25 Visit Child Swim	Non-Statutory	Each	GST	\$145.00	discontinued	\$0.00	0%
25 Visit Concession Swim	Non-Statutory	Each	GST	\$145.00	discontinued	\$0.00	0%
50 Visit Adult Swim	Non-Statutory	Each	GST	\$353.00	discontinued	\$0.00	0%
50 Visit Child Swim	Non-Statutory	Each	GST	\$266.00	discontinued	\$0.00	0%
50 Visit Concession Swim	Non-Statutory	Each	GST	\$266.00	discontinued	\$0.00	0%
25 Visit Swim/Spa/Sauna	Non-Statutory	Each	GST	\$363.00	discontinued	\$0.00	0%
25 Visit concession Swim/Spa/Sauna	Non-Statutory	Each	GST	\$294.00	discontinued	\$0.00	0%
Aquatics							
Lane Hires - 50m Pool	Non-Statutory	Each	GST	\$71.00	\$71.00	\$0.00	0%
Lane Hires - 50m Pool - Term Hire	Non-Statutory	Per Hour	GST	\$56.80	\$56.80	\$0.00	0%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl. (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Lane Hires - 50m Pool - Over 10hrs per week	Non-Statutory	Per Hour	GST	\$53.30	\$53.30	\$0.00	0%
Lane Hires - 50m Pool - Over 30hrs per week PEAK	Non-Statutory	Per Hour	GST	\$44.70	\$44.70	\$0.00	0%
Lane Hires - 50m Pool - Over 30hrs per week OFF PEAK	Non-Statutory	Per Hour	GST	\$24.10	\$24.10	\$0.00	0%
Full Pool Booking - 50m pool	Non-Statutory	Per Hour	GST	\$380.10	\$380.10	\$0.00	0%
50m Pool Carnival - Setup/Equipment Hire	Non-Statutory	Each	GST	\$215.50	\$215.50	\$0.00	0%
Lane Hires - 25m Pool Hire Casual	Non-Statutory	Per Hour	GST	\$65.80	\$65.80	\$0.00	0%
Lane Hires - 25m Pool - Term Hire	Non-Statutory	Per Hour	GST	\$52.60	\$52.60	\$0.00	0%
Lane Hires - 25m Pool - Over 20hrs per week	Non-Statutory	Per Hour	GST	\$49.40	\$49.40	\$0.00	0%
Lane Hires - 25m Pool - Over 30hrs per week PEAK	Non-Statutory	Per Hour	GST	\$36.80	\$36.80	\$0.00	0%
Lane Hires - 25m Pool - Over 30hrs per week OFF PEAK	Non-Statutory	Per Hour	GST	\$19.70	\$19.70	\$0.00	0%
Lane Hires - 25m Pool - Full Pool Booking	Non-Statutory	Per Hour	GST	\$413.90	\$413.90	\$0.00	0%
Learn To Swim Pool Lane Hire - Casual	Non-Statutory	Per Hour	GST	\$35.40	\$35.40	\$0.00	0%
Learn To Swim Pool Lane Hire - Term Hire	Non-Statutory	Per Hour	GST	\$28.30	\$28.30	\$0.00	0%
Learn To Swim Pool Lane Hire - Over 20 hrs per week	Non-Statutory	Per Hour	GST	\$26.60	\$26.60	\$0.00	0%
Learn To Swim Pool - Full Pool Booking	Non-Statutory	Per Hour	GST	\$127.40	\$127.40	\$0.00	0%
Warm Water Exercise Half Pool Hire - Casual	Non-Statutory	Per Hour	GST	\$99.90	\$99.90	\$0.00	0%
Warm Water Exercise Half Pool Hire - Term Hire	Non-Statutory	Per Hour	GST	\$79.90	\$79.90	\$0.00	0%
Warm Water Exercise Half Pool Hire - Over 20 hrs per week	Non-Statutory	Per Hour	GST	\$74.90	\$74.90	\$0.00	0%
Warm Water Exercise Full Pool Hire	Non-Statutory	Per Hour	GST	\$199.60	\$199.60	\$0.00	0%
Wave Pool Hire - Casual	Non-Statutory	Per Hour	GST	\$186.50	\$186.50	\$0.00	0%
Wave Pool Hire - Term Hire	Non-Statutory	Per Hour	GST	\$149.20	\$149.20	\$0.00	0%
Facility/Room Hire							
Health & Fitness							
Facility Hire - Casual Group booking (per person)	Non-Statutory	Per Hour	GST	\$3.80	\$3.80	\$0.00	0%
Room Hire - Aerobic Studio - Casual	Non-Statutory	Each	GST	\$116.90	\$116.90	\$0.00	0%
Room Hire - Aerobic Studio - Term Hire	Non-Statutory	Each	GST	\$93.50	\$93.50	\$0.00	0%
Room Hire - Aerobic Studio - Over 20hrs per week	Non-Statutory	Each	GST	\$87.70	\$87.70	\$0.00	0%
Room Hire - Exercise Studio - Casual	Non-Statutory	Each	GST	\$116.90	\$116.90	\$0.00	0%
Room Hire - Exercise Studio - Term Hire	Non-Statutory	Each	GST	\$93.50	\$93.50	\$0.00	0%
Room Hire - Exercise Studio - Over 20hrs per week	Non-Statutory	Each	GST	\$87.70	\$87.70	\$0.00	0%
Room Hire - Meeting Room - Casual	Non-Statutory	Each	GST	\$69.60	\$69.60	\$0.00	0%
Room Hire - Meeting Room - Term Hire	Non-Statutory	Each	GST	\$55.70	\$55.70	\$0.00	0%
Room Hire - Meeting Room - Over 20hrs per week	Non-Statutory	Each	GST	\$52.20	\$52.20	\$0.00	0%
Room Hire - Crèche - Casual	Non-Statutory	Each	GST	\$85.40	discontinued	\$0.00	0%
Room Hire - Crèche - Term Hire	Non-Statutory	Each	GST	\$68.30	discontinued	\$0.00	0%
Room Hire - Crèche - Over 20hrs per week	Non-Statutory	Each	GST	\$64.10	discontinued	\$0.00	0%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl. (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Learn to Swim							
Squad Program	Non-Statutory	Each	GST	\$25.30	\$25.30	\$0.00	0%
Concession Squad Program	Non-Statutory	Each	GST	\$22.80	\$15.20	(\$7.60)	(33%)
Term Program	Non-Statutory	Each	Non-GST	\$20.90	\$20.90	\$0.00	0%
Concession Term Program	Non-Statutory	Each	Non-GST	\$18.80	\$12.50	(\$6.30)	(34%)
Privates (Not School)	Non-Statutory	Each	Non-GST	\$64.50	\$64.50	\$0.00	0%
Concession Privates (Not school)	Non-Statutory	Each	Non-GST	\$58.10	\$38.70	(\$19.40)	(33%)
Term Program Administration Fee	Non-Statutory	Each	Non-GST	\$30.00	discontinued	\$0.00	0%
Schools 6-7 Ratio	Non-Statutory	Each	Non-GST	\$10.00	\$10.00	\$0.00	0%
Schools 8-9 Ratio	Non-Statutory	Each	Non-GST	\$9.70	\$9.70	\$0.00	0%
Schools 10+ Ratio	Non-Statutory	Each	Non-GST	\$9.20	\$9.20	\$0.00	0%
Schools Fun Day	Non-Statutory	Each	GST	\$12.30	\$12.30	\$0.00	0%
Surf Safety student	Non-Statutory	Each	Non-GST	\$13.26	\$12.00	(\$1.26)	(10%)
Buses 1st Bus - No Seat Belt	Non-Statutory	Each	GST	\$323.90	\$323.90	\$0.00	0%
Buses 1st Bus - With Seat Belt	Non-Statutory	Each	GST	\$461.00	\$461.00	\$0.00	0%
Buses Consecutive Bus - No Seat Belt	Non-Statutory	Each	GST	\$83.10	\$83.10	\$0.00	0%
Buses Consecutive Bus - With Seat Belt	Non-Statutory	Each	GST	\$101.20	\$101.20	\$0.00	0%
Birthday Parties	Non-Statutory	Each	GST	\$31.60	\$31.60	\$0.00	0%
Additional Party Leader	Non-Statutory	Each	GST	\$44.70	\$44.70	\$0.00	0%
ASI Program	Non-Statutory	Each	Non-GST	\$33.10	\$33.10	\$0.00	0%
Membership Fees							
Membership Joining & Administration Fees							
Administration Fee	Non-Statutory	Each	GST	\$ 30.00	discontinued	\$0.00	0%
Joining Fee	Non-Statutory	Each	GST	\$ 50.00	discontinued	\$0.00	0%
Concession Joining Fee	Non-Statutory	Each	GST	\$ 19.00	discontinued	\$0.00	0%
Memberships - Full Centre - direct debit							
BLUE MARC Complete	Non-Statutory	Each	GST	\$46.80	\$47.60	\$0.80	2%
BLUE MARC Complete Concession (10% discount)	Non-Statutory	Each	GST	\$42.10	\$42.80	\$0.70	2%
BLUE MARC Complete Concession (40% discount)	Non-Statutory	Fortnight	GST	N/A	\$28.60	\$0.00	0%
BLUE MARC Corporate Club	Non-Statutory	Each	GST	\$41.80	\$42.80	\$1.00	2%
Memberships - Single Service (Gym or Aquatics or Group Fitness) - direct debit							
MARC Single Service	Non-Statutory	Fortnight	GST	N/A	\$40.50	\$0.00	0%
MARC Single Service - Concession (10% discount)	Non-Statutory	Fortnight	GST	N/A	\$36.50	\$0.00	0%
MARC Single Service - Concession (40% discount)	Non-Statutory	Fortnight	GST	N/A	\$24.30	\$0.00	0%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl. (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Flexi Memberships - Fortnightly							
Blue Flexi	Non-Statutory	Each	GST	\$51.90	discontinued	\$0.00	0%
Blue Concession Flexi	Non-Statutory	Each	GST	\$46.70	discontinued	\$0.00	0%
Blue Corporate Flexi	Non-Statutory	Each	GST	\$46.70	discontinued	\$0.00	0%
Blue Prime of Life	Non-Statutory	Each	GST	\$35.20	\$35.80	\$0.60	2%
Blue Teen Fitness	Non-Statutory	Each	GST	\$35.20	\$35.80	\$0.60	2%
Results (Incl. Blue access)	Non-Statutory	Each	GST	\$59.90	discontinued	\$0.00	0%
Results Concession (Incl. Blue access)	Non-Statutory	Each	GST	\$55.40	discontinued	\$0.00	0%
Results Only	Non-Statutory	Each	GST	\$32.00	discontinued	\$0.00	0%
Membership Fees - 3 months - Upfront							
BLUE MARC Complete	Non-Statutory	Each	GST	\$468.00	\$309.00	(\$159.00)	(34%)
BLUE MARC Complete Concession (10% discount)	Non-Statutory	Each	GST	\$391.00	\$278.00	(\$113.00)	(29%)
BLUE MARC Complete Concession (40% discount)	Non-Statutory	3 months	GST	N/A	\$186.00	\$0.00	0%
MARC Single Service	Non-Statutory	3 months	GST	N/A	\$263.00	\$0.00	0%
MARC Single Service Concession (10% discount)	Non-Statutory	3 months	GST	N/A	\$237.00	\$0.00	0%
MARC Single Service Concession (40% discount)	Non-Statutory	3 months	GST	N/A	\$158.00	\$0.00	0%
BLUE Prime of Life 3 Months Upfront	Non-Statutory	Each	GST	\$302.00	discontinued	\$0.00	0%
Funded Memberships							
Blue - Funded Membership - 3 Months Upfront	Non-Statutory	Each	GST	\$468.00	\$309.00	(\$159.00)	(34%)
Blue - Funded Membership - 6 Months Upfront	Non-Statutory	Each	GST	\$851.90	discontinued	\$0.00	0%
Blue - Funded Membership - 12 Months Upfront	Non-Statutory	Each	GST	\$1,217.00	\$1,238.00	\$21.00	2%
Membership Fees - 12 months - Upfront							
BLUE MARC Complete	Non-Statutory	Each	GST	\$1,217.00	\$1,238.00	\$21.00	2%
BLUE MARC Complete Concession (10% Discount)	Non-Statutory	Each	GST	\$1,095.00	\$1,113.00	\$18.00	2%
BLUE MARC Complete Concession (40% Discount)	Non-Statutory	12 months	GST	N/A	\$744.00	\$0.00	0%
MARC Single Service	Non-Statutory	12 months	GST	N/A	\$1,053.00	\$0.00	0%
MARC Single Service (10% Discount)	Non-Statutory	12 months	GST	N/A	\$949.00	\$0.00	0%
MARC Single Service (40% Discount)	Non-Statutory	12 months	GST	N/A	\$632.00	\$0.00	0%
Blue Corporate Club	Non-Statutory	Each	GST	\$1,095.00	discontinued	\$0.00	0%
Blue Prime of Life	Non-Statutory	Each	GST	\$915.20	discontinued	\$0.00	0%
Fitness Programs							
Casual - Group Fitness	Non-Statutory	Per Session	GST	\$19.40	\$19.40	\$0.00	0%
Casual - Group Fitness Concession (10% discount)	Non-Statutory	Per Session	GST	\$11.20	\$17.50	\$6.30	56%
Casual - Group Fitness Concession (40% discount)	Non-Statutory	Per Session	GST	N/A	\$10.50	\$0.00	0%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Casual - Older Adult Group Fitness	Non-Statutory	Per Session	GST	\$11.20	discontinued	\$0.00	0%
Casual - Target Population Programs	Non-Statutory	Each	GST	\$6.00	\$7.80	\$1.80	30%
Casual - Active Link	Non-Statutory	Each	GST	\$7.30	\$7.80	\$0.50	7%
10 Visit Group Fitness - Adult	Non-Statutory	Each	GST	\$175.00	\$174.60	(\$0.40)	(0%)
10 Visit Group Fitness - Concession (10% discount)	Non-Statutory	Each	GST	N/A	\$157.50	\$0.00	0%
10 Visit Group Fitness - Concession (40% discount)	Non-Statutory	Per Session	GST	\$101.00	\$94.50	(\$6.50)	(6%)
10 Visit Teen Fitness	Non-Statutory	Each	GST	\$101.00	discontinued	\$0.00	0%
10 Visit Target Population Programs	Non-Statutory	Each	GST	\$54.00	discontinued	\$0.00	0%
10 Visit ActiveLink	Non-Statutory	Per Session	GST	\$54.00	\$70.20	\$16.20	30%
Casual Gym	Non-Statutory	Each	GST	\$66.00	discontinued	\$0.00	0%
Casual Gym Concession (10% discount)	Non-Statutory	Each	GST	\$19.40	\$19.40	\$0.00	0%
Casual Gym Concession (40% discount)	Non-Statutory	Each	GST	\$17.00	\$17.50	\$0.50	3%
Casual Gym Target Population Programs	Non-Statutory	Per Session	GST	N/A	\$10.50	\$0.00	0%
Teen Fitness Gym	Non-Statutory	Per Session	GST	\$11.00	\$7.80	(\$3.20)	(29%)
Personal Training Fees							
Personal Training 1 Visit	Non-Statutory	Each	GST	\$55.00	\$55.00	\$0.00	0%
Personal Training 5 Visits	Non-Statutory	Each	GST	\$248.00	\$248.00	\$0.00	0%
Personal Training 10 Visits	Non-Statutory	Each	GST	\$468.00	\$468.00	\$0.00	0%
Personal Training 20 Visits	Non-Statutory	Each	GST	\$880.00	\$880.00	\$0.00	0%
Personal Training Group - Intro into PT	Non-Statutory	Each	GST	\$99.00	\$99.00	\$0.00	0%
Group Personal Training 1 Session	Non-Statutory	Each	GST	\$92.00	discontinued	\$0.00	0%
Group Personal Training 5 Sessions	Non-Statutory	Each	GST	\$414.00	discontinued	\$0.00	0%
Special Personal Training Programs 0 PT + Group	Non-Statutory	Per week	GST	\$15.20	discontinued	\$0.00	0%
Special Personal Training Programs 1 PT + Group	Non-Statutory	Per week	GST	\$49.50	discontinued	\$0.00	0%
Special Personal Training Programs 2 PT + Group	Non-Statutory	Per week	GST	\$88.00	discontinued	\$0.00	0%
Personal Training Memberships - Fortnightly							
PT 1	Non-Statutory	Each	GST	\$82.50	\$82.50	\$0.00	0%
PT 2	Non-Statutory	Each	GST	\$165.00	\$165.00	\$0.00	0%
PT 3	Non-Statutory	Each	GST	\$247.50	\$247.50	\$0.00	0%
PT 4	Non-Statutory	Each	GST	\$330.00	\$330.00	\$0.00	0%
PT 5	Non-Statutory	Each	GST	\$412.50	\$412.50	\$0.00	0%
PT 6	Non-Statutory	Each	GST	\$495.00	\$495.00	\$0.00	0%
Personal Training Memberships - Fortnightly							
PT Plus 1	Non-Statutory	Each	GST	\$82.50	discontinued	\$0.00	0%
PT Plus 2	Non-Statutory	Each	GST	\$165.00	discontinued	\$0.00	0%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
PT Plus 3	Non-Statutory	Each	GST	\$247.50	discontinued	\$0.00	0%
PT Plus 4	Non-Statutory	Each	GST	\$330.00	discontinued	\$0.00	0%
PT Plus 5	Non-Statutory	Each	GST	\$412.50	discontinued	\$0.00	0%
OAKLEIGH RECREATION CENTRE							
Membership Fees							
Membership Joining & Administration Fees							
Administration Fee	Non-Statutory	Each	GST	\$30.00	discontinued	\$0.00	0%
Joining Fee	Non-Statutory	Each	GST	\$50.00	discontinued	\$0.00	0%
Concession Joining Fee	Non-Statutory	Each	GST	\$19.00	discontinued	\$0.00	0%
Memberships - Full Centre - direct debit							
ORANGE ORC Complete	Non-Statutory	Each	GST	\$39.10	\$39.10	\$0.00	0%
ORANGE ORC Complete Concession (10% discount)	Non-Statutory	Each	GST	\$35.20	\$35.20	\$0.00	0%
ORANGE ORC Complete Concession (40% discount)	Non-Statutory	Fortnight	GST	N/A	\$23.50	\$0.00	0%
Orange Corporate Club	Non-Statutory	Each	GST	\$35.20	\$35.20	\$0.00	0%
Flexi Memberships - Fortnightly							
Orange Flexi	Non-Statutory	Each	GST	\$44.20	discontinued	\$0.00	0%
Orange Concession Flexi	Non-Statutory	Each	GST	\$39.80	discontinued	\$0.00	0%
Orange Corporate Flexi	Non-Statutory	Each	GST	\$39.80	discontinued	\$0.00	0%
Orange Prime of Life	Non-Statutory	Each	GST	\$28.60	\$28.60	\$0.00	0%
Orange Teen Fitness	Non-Statutory	Each	GST	\$28.60	\$28.60	\$0.00	0%
Results (Incl. Blue access)	Non-Statutory	Each	GST	\$59.90	discontinued	\$0.00	0%
Results Concession (Incl. Blue access)	Non-Statutory	Each	GST	\$55.40	discontinued	\$0.00	0%
Results Only	Non-Statutory	Each	GST	\$32.00	discontinued	\$0.00	0%
Membership Fees - 3 months - upfront							
ORANGE ORC Complete	Non-Statutory	Each	GST	\$402.00	\$254.00	(\$148.00)	(37%)
ORANGE ORC Complete Concession (10% discount)	Non-Statutory	Each	GST	\$341.00	\$229.00	(\$112.00)	(33%)
ORANGE ORC Complete Concession (40% discount)	Non-Statutory	3 months	GST	N/A	\$153.00	\$0.00	0%
ORC Single Service	Non-Statutory	3 months	GST	N/A	\$216.00	\$0.00	0%
ORC Single Service Concession (10% discount)	Non-Statutory	3 months	GST	N/A	\$194.00	\$0.00	0%
ORC Single Service Concession (40% discount)	Non-Statutory	3 months	GST	N/A	\$129.00	\$0.00	0%
Orange Prime of Life 3 Months Upfront	Non-Statutory	Each	GST	\$245.20	discontinued	\$0.00	0%
Funded Membership							
Funded Membership - 3 Months Upfront	Non-Statutory	Each	GST	\$468.00	\$0.00	(\$468.00)	(100%)
Funded Membership - 6 Months Upfront	Non-Statutory	Each	GST	\$851.90	\$0.00	(\$851.90)	(100%)
Funded Membership - 12 Months Upfront	Non-Statutory	Each	GST	\$1,217.00	\$0.00	(\$1,217.00)	(100%)

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl. (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Membership Fees - 12 months - Upfront							
ORANGE ORC Complete	Non-Statutory	Each	GST	\$1,016.00	\$1,017.00	\$1.00	0%
ORANGE ORC Complete Concession (10% discount)	Non-Statutory	Each	GST	\$914.00	\$915.00	\$1.00	0%
ORANGE ORC Complete Concession (40% discount)	Non-Statutory	12 months	GST	N/A	\$611.00	\$0.00	0%
ORC Single Service	Non-Statutory	12 months	GST	N/A	\$863.00	\$0.00	0%
ORC Single Service Concession (10% discount)	Non-Statutory	12 months	GST	N/A	\$777.00	\$0.00	0%
ORC Single Service Concession (40% discount)	Non-Statutory	12 months	GST	N/A	\$517.00	\$0.00	0%
ORANGE Corporate Club	Non-Statutory	Each	GST	\$914.00	discontinued	\$0.00	0%
ORANGE Prime of Life	Non-Statutory	Each	GST	\$743.00	discontinued	\$0.00	0%
Fitness Programs							
Casual - Group Fitness	Non-Statutory	Per Session	GST	\$19.40	\$19.40	\$0.00	0%
Casual - Group Fitness Concession (10% discount)	Non-Statutory	Per Session	GST	\$11.20	\$17.50	\$6.30	56%
Casual - Group Fitness Concession (40% discount)	Non-Statutory	Per Session	GST	N/A	\$10.50	\$0.00	0%
Casual - Older Adult Group Fitness	Non-Statutory	Per Session	GST	\$11.20	discontinued	\$0.00	0%
Casual - Target Population Programs	Non-Statutory	Per Session	GST	\$6.00	\$7.80	\$1.80	30%
Casual - Active Link	Non-Statutory	Per Session	GST	\$7.30	discontinued	\$0.00	0%
10 Visit Group Fitness - Adult	Non-Statutory	Each	GST	\$175.00	\$174.60	(\$0.40)	(0%)
10 Visit Group Fitness - Concession (10% discount)	Non-Statutory	Each	GST	N/A	\$157.50	\$0.00	0%
10 Visit Group Fitness - Concession (40% discount)	Non-Statutory	Each	GST	\$101.00	\$94.50	(\$6.50)	(6%)
	Non-Statutory	Each	GST	\$101.00	discontinued	\$0.00	0%
10 Visit Teen Fitness	Non-Statutory	Each	GST	\$54.00	discontinued	\$0.00	0%
10 Visit Target Population Programs	Non-Statutory	Each	GST	\$54.00	\$70.20	\$16.20	30%
10 Visit ActiveLink	Non-Statutory	Each	GST	\$66.00	discontinued	\$0.00	0%
Casual Gym	Non-Statutory	Per Session	GST	\$19.40	\$19.40	\$0.00	0%
Casual Gym Concession (10% discount)	Non-Statutory	Per Session	GST	\$17.00	\$17.50	\$0.50	3%
Casual Gym Concession (40% discount)	Non-Statutory	Per Session	GST	N/A	\$10.50	\$0.00	0%
Casual Gym Target Population Programs	Non-Statutory	Per Session	GST	\$11.00	\$7.80	(\$3.20)	(29%)
Casual Reformer - Adult	Non-Statutory	Per Session	GST	N/A	\$25.00	\$0.00	0%
Casual Reformer - Concession (10% discount)	Non-Statutory	Per Session	GST	N/A	\$22.50	\$0.00	0%
Casual Reformer - Concession (40% discount)	Non-Statutory	Per Session	GST	N/A	\$13.50	\$0.00	0%
10 Visit Reformer - Adult	Non-Statutory	Each	GST	N/A	\$225.00	\$0.00	0%
10 Visit Reformer - Concession (10% discount)	Non-Statutory	Each	GST	N/A	\$202.50	\$0.00	0%
10 Visit Reformer - Concession (10% discount)	Non-Statutory	Each	GST	N/A	\$121.50	\$0.00	0%
Personal Training							
Personal Training 1 Visit	Non-Statutory	Each	GST	\$55.00	\$55.00	\$0.00	0%
Personal Training 5 Visits	Non-Statutory	Each	GST	\$248.00	\$248.00	\$0.00	0%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Personal Training 10 Visits	Non-Statutory	Each	GST	\$468.00	\$468.00	\$0.00	0%
Personal Training 20 Visits	Non-Statutory	Each	GST	\$880.00	\$880.00	\$0.00	0%
Personal Training - Intro to PT	Non-Statutory	Each	GST	\$99.00	\$99.00	\$0.00	0%
Group Personal Training 1 Session	Non-Statutory	Each	GST	\$92.00	discontinued	\$0.00	0%
Group Personal Training 5 Sessions	Non-Statutory	Each	GST	\$414.00	discontinued	\$0.00	0%
Special Personal Training Programs 0 PT + Group	Non-Statutory	Per week	GST	\$15.20	discontinued	\$0.00	0%
Special Personal Training Programs 1 PT + Group	Non-Statutory	Per week	GST	\$49.50	discontinued	\$0.00	0%
Special Personal Training Programs 2 PT + Group	Non-Statutory	Per week	GST	\$88.00	discontinued	\$0.00	0%
Personal Training Memberships - Fortnightly							
PT 1	Non-Statutory	Each	GST	\$82.50	\$82.50	\$0.00	0%
PT 2	Non-Statutory	Each	GST	\$165.00	\$165.00	\$0.00	0%
PT 3	Non-Statutory	Each	GST	\$247.50	\$247.50	\$0.00	0%
PT 4	Non-Statutory	Each	GST	\$330.00	\$330.00	\$0.00	0%
PT 5	Non-Statutory	Each	GST	\$412.50	\$412.50	\$0.00	0%
PT 6	Non-Statutory	Each	GST	\$495.00	\$495.00	\$0.00	0%
Personal Training Memberships - Fortnightly							
PT Plus 1	Non-Statutory	Each	GST	\$82.50	discontinued	\$0.00	0%
PT Plus 2	Non-Statutory	Each	GST	\$165.00	discontinued	\$0.00	0%
PT Plus 3	Non-Statutory	Each	GST	\$247.50	discontinued	\$0.00	0%
PT Plus 4	Non-Statutory	Each	GST	\$330.00	discontinued	\$0.00	0%
PT Plus 5	Non-Statutory	Each	GST	\$412.50	discontinued	\$0.00	0%
PT Plus 6	Non-Statutory	Each	GST	\$495.00	discontinued	\$0.00	0%
OAKLEIGH STADIUM							
Entrance Fees							
Casual Court User Fee Adult	Non-Statutory	Each	GST	\$7.20	\$5.00	(\$2.20)	(31%)
Casual Court User Fee Concession (10% discount)	Non-Statutory	Each	GST	\$5.40	\$4.50	(\$0.90)	(17%)
Casual Court User Fee Concession (40% discount)	Non-Statutory	Each	GST	N/A	\$2.70	\$0.00	0%
Spectator Fee	Non-Statutory	Each	GST	\$2.00	\$2.00	\$0.00	0%
Casual - Monash Dribblers	Non-Statutory	Each	GST	\$4.70	\$4.70	\$0.00	0%
Table Tennis Hire	Non-Statutory	Each	GST	\$17.20	discontinued	\$0.00	0%
Facility/Room Hire							
Hire - Studio 1	Non-Statutory	Per hour	GST	N/A	\$120.00	\$0.00	0%
Hire - Studio 2/3	Non-Statutory	Per hour	GST	N/A	\$120.00	\$0.00	0%
Hire - Studio 4	Non-Statutory	Per hour	GST	N/A	\$60.00	\$0.00	0%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Hire - Cycle Studio	Non-Statutory	Per hour	GST	N/A	\$120.00	\$0.00	0%
Hire - Results HQ	Non-Statutory	Per hour	GST	N/A	\$120.00	\$0.00	0%
Hire - Meeting Room	Non-Statutory	Per hour	GST	N/A	\$60.00	\$0.00	0%
Hire - Casual Stadium Court (Peak after 4pm & Weekends)	Non-Statutory	Per hour	GST	N/A	\$55.20	\$0.00	0%
Hire - Casual Stadium Court (Off peak)	Non-Statutory	Per hour	GST	N/A	\$49.70	\$0.00	0%
Casual hire Table Tennis room	Non-Statutory	Per hour	GST	\$53.20	discontinued	\$0.00	0%
Casual Group Exercise Room	Non-Statutory	Per hour	GST	\$66.90	\$66.90	\$0.00	0%
Casual cycle room / crossfit box	Non-Statutory	Per hour	GST	\$69.60	\$69.60	\$0.00	0%
Hire - Casual Stadium Court	Non-Statutory	Per hour	GST	\$53.20	\$53.20	\$0.00	0%
OAKLEIGH AQUATIC CENTRE							
Entrance Fees							
Casual Swim - Adult	Non-Statutory	Each	GST	\$7.50	\$7.60	\$0.10	1%
Casual Swim - Concession (10% discount)	Non-Statutory	Each	GST	\$5.80	\$6.84	\$1.04	18%
Casual Swim - Concession (40% discount)	Non-Statutory	Each	GST	\$5.80	\$4.56	(\$1.24)	(21%)
Family Swim	Non-Statutory	Each	GST	\$22.00	discontinued	\$0.00	0%
Family Swim discount	Non-Statutory	Each	GST	N/A	N/A	\$0.00	0%
Non Swim Entry	Non-Statutory	Each	GST	\$2.00	\$2.00	\$0.00	0%
10 Visit Swim - Adult	Non-Statutory	Each	GST	N/A	\$68.40	\$0.00	0%
10 Visit Swim - Concession (10% discount)	Non-Statutory	Each	GST	N/A	\$61.60	\$0.00	0%
10 Visit Swim - Concession (40% discount)	Non-Statutory	Each	GST	N/A	\$41.00	\$0.00	0%
Learn to Swim Term Program	Non-Statutory	Each	Non-GST	\$20.90	\$20.90	\$0.00	0%
Concession Learn to Swim Term Program	Non-Statutory	Each	Non-GST	\$18.80	\$12.50	(\$6.30)	(34%)
Birthday Parties	Non-Statutory	Each	GST	\$31.60	\$31.60	\$0.00	0%
25 Visit Adult Swim	Non-Statutory	Each	GST	\$172.50	discontinued	\$0.00	0%
25 Visit Child Swim	Non-Statutory	Each	GST	\$133.00	discontinued	\$0.00	0%
25 Visit Concession Swim	Non-Statutory	Each	GST	\$133.40	discontinued	\$0.00	0%
50 Visit Adult Swim	Non-Statutory	Each	GST	\$315.00	discontinued	\$0.00	0%
50 Visit Child Swim	Non-Statutory	Each	GST	\$244.00	discontinued	\$0.00	0%
50 Visit Concession Swim	Non-Statutory	Each	GST	\$243.60	discontinued	\$0.00	0%
Adult Season Pass	Non-Statutory	Each	GST	\$320.30	discontinued	\$0.00	0%
Child/Concession Season Pass	Non-Statutory	Each	GST	\$247.90	discontinued	\$0.00	0%
Family Season pass	Non-Statutory	Each	GST	\$495.70	\$516.00	\$20.30	4%
Pool Hire							
50m Pool Lane Hire Casual	Non-Statutory	Each	GST	\$71.00	\$71.00	\$0.00	0%
50m Pool Lane Hire Term Hire	Non-Statutory	Each	GST	\$56.80	\$56.80	\$0.00	0%
Pool Booking Multi Purpose Pool (hourly fee)	Non-Statutory	Per Hour	GST	\$71.00	\$71.00	\$0.00	0%
Pool Booking Dive Pool (hourly fee)	Non-Statutory	Per Hour	GST	\$232.70	\$232.70	\$0.00	0%
Pool Booking Dive Pool (term fee)	Non-Statutory	Per Hour	GST	\$186.20	\$186.20	\$0.00	0%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl. (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Full Pool Booking 50m Pool (hourly fee)	Non-Statutory	Per Hour	GST	\$380.10	\$380.10	\$0.00	0%
Lane Hires - 50m Pool - Over 10hrs per week	Non-Statutory	Per Hour	GST	\$53.30	\$53.30	\$0.00	0%
COMMUNITY AMENITY							
PUBLIC HEALTH							
Food Premises							
New Premises Approval Fee	Statutory	Each	Non GST	\$208.00	\$287.00	\$79.00	38%
New Premises Approval Fee - Class 3 or existing home kitchen	Statutory	Each	Non GST	\$208.00	\$216.00	\$8.00	4%
Inspection Report on Transfer - Food Premises (within 10 working days)	Statutory	Each	Non GST	\$224.64	\$233.60	\$8.96	4%
Inspection Report on Transfer - Food Premises (within 5 working days)	Statutory	Each	Non GST	\$312.00	\$324.50	\$12.50	4%
Registration Temporary Premises	Statutory	Each	Non GST	\$126.88	\$132.00	\$5.12	4%
Transfer of Registration - Food Premises	Statutory	Each	Non GST	\$200.20	\$208.20	\$8.00	4%
Food Premises Reinspection Fee	Statutory	Each	Non GST	\$140.40	\$146.00	\$5.60	4%
Class 1 Food Premises	Statutory	Each	Non GST	\$625.04	\$650.00	\$24.96	4%
Class 2 Food Premises							
1- 10 employees	Statutory	Each	Non GST	\$663.52	\$690.00	\$26.48	4%
11-20 employees	Statutory	Each	Non GST	\$781.04	\$781.04	\$0.00	0%
20+ employees	Statutory	Each	Non GST	\$1,248.00	\$1,298.00	\$50.00	4%
Class 3 Food Premises	Statutory	Each	Non GST	\$331.76	\$345.00	\$13.24	4%
Higher risk off site activities	Statutory	Each	Non GST	\$462.80	\$481.50	\$18.70	4%
Not for profit food businesses/community groups	Statutory	Each	Non GST	50% of full fee		\$0.00	0%
Overdue Renewal of registration fee - Food & Health Premise	Statutory	Each	Non GST	\$113.00	\$117.50	\$4.50	4%
Health Premises							
Hairdressers & Make-Up Premises (once only registration)	Statutory	Each	Non GST	\$252.72	\$264.00	\$11.28	4%
Beauty Therapy Premises	Statutory	Each	Non GST	\$189.28	\$197.00	\$7.72	4%
Skin Penetration Premises	Statutory	Each	Non GST	\$273.52	\$284.50	\$10.98	4%
Prescribed Accommodation base fee - Rooming houses etc.	Statutory	Each	Non GST	\$244.40	\$254.00	\$9.60	4%
Prescribed Accommodation - Per additional room	Statutory	Each	Non GST	\$21.84	\$22.70	\$0.86	4%
Prescribed Accommodation - Maximum	Statutory	Each	Non GST	\$886.08	\$921.50	\$35.42	4%
Inspection Report on Transfer - Health Premises (10 working days)	Statutory	Each	Non GST	\$224.64	\$224.64	\$0.00	0%
Inspection Report on Transfer - Health Premises (5 working days)	Statutory	Each	Non GST	\$312.00	\$324.50	\$12.50	4%
Transfer of Registration - Health Premises	Statutory	Each	Non GST	\$157.04	\$163.00	\$5.96	4%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl. (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
New Premise Approval Fee - Health Premises	Statutory	Each	Non GST	\$166.40	\$173.00	\$6.60	4%
Aquatic Facilities - base fee	Statutory	Each	Non GST	\$250.00	\$260.00	\$10.00	4%
Aquatic facilities - per additional system	Statutory	Each	Non GST	\$30.00	\$30.00	\$0.00	0%
Other Fees							
Grey Water Permit Fee	Statutory	Each	GST	\$359.84	\$374.00	\$14.16	4%
Health Fines							
The value of a penalty unit for a financial year is fixed by the Treasurer under section 6 of the Monetary Units Act 2004.							
COMMUNITY LAWS							
Animal Registration Fees							
Dogs full fee	Statutory	Each	Non GST	\$147.00	\$150.00	\$3.00	2%
Cats full fee	Statutory	Each	Non GST	\$125.00	\$127.50	\$2.50	2%
Dogs full fee Concession (pension)	Statutory	Each	Non GST	\$60.00	\$61.00	\$1.00	2%
Cats full fee Concession (pension)	Statutory	Each	Non GST	\$51.00	\$52.00	\$1.00	2%
Dogs reduced fee (sterilised micro chipped or over 10 yrs old etc)	Statutory	Each	Non GST	\$49.00	\$50.00	\$1.00	2%
Cats reduced fee (sterilised micro chipped or over 10 yrs old etc)	Statutory	Each	Non GST	\$41.50	\$42.50	\$1.00	2%
Dogs reduced fee (sterilised micro chipped or over 10 yrs old etc) Concession (pension)	Statutory	Each	Non GST	\$20.00	\$20.40	\$0.40	2%
Cats reduced fee (sterilised micro chipped or over 10 yrs old etc) Concession (pension)	Statutory	Each	Non GST	\$17.00	\$17.30	\$0.30	2%
Dangerous Dogs/Restricted/Menacing/Guard	Statutory	Each	Non GST	\$270.00	\$275.50	\$5.50	2%
Dogs kept in foster care by a foster carer registered with Council (eligible for one period of registration only)	Statutory	Each	Non GST	\$7.00	\$8.20	\$1.20	17%
Cats kept in foster care by a foster carer registered with Council (eligible for one period of registration only)	Statutory	Each	Non GST	\$4.00	\$8.20	\$4.20	105%
Registraion as a foster carer	Statutory	Each	Non GST	\$60.00	\$60.00	\$0.00	0%
Pro rata registration fee will be applicable from 10 October 2021 to 9 April 2022. The fee will be 50% of the annual fee stated above.							
Note: Animal registration fees are non refundable.							
Pound Release Fee							
Animal Pound Release Fee (not inclusive of incidental costs charged by the pound contractor to the animal owner)	Statutory	Each	Non-GST	\$202.50	\$230.00	\$27.50	14%
Sustenance fee per day (in circumstances an animal is held for longer than 8 days)	Statutory	Per day	Non-GST	\$32.65	\$33.30	\$0.65	2%
Other Fees							
Release of impounded items	Statutory	Each	Non GST	\$89.95	\$91.70	\$1.75	2%
Shopping trolley release fee	Statutory	Each	Non GST	\$99.00	\$103.00	\$4.00	4%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl. (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Other Fees & Charges							
Fire Hazard Removal or Land Clearance	Non Statutory	Each	Non GST	Cost Recovery +\$162.38	Cost Recovery +\$165.50	\$0.00	0%
Other Permit Fees							
Estate Agents A board signs	Non Statutory	Each	Non GST	\$356.72	\$371.00	\$14.28	4%
Keeping excess no. of animals re clause 129 of Local Law No 3 - Community Amenity	Non Statutory	Each	Non GST	\$89.96	\$93.50	\$3.54	4%
Other Animals re clause 130 of Local Law No 3 - Community Amenity	Non Statutory	Each	Non GST	\$89.96	\$93.50	\$3.54	4%
Permit to Film (for commercial purposes)	Non Statutory	Each	Non GST	\$327.60	\$340.70	\$13.10	4%
Registration of Animal Business	Statutory	Each	Non GST	\$276.64	\$287.70	\$11.06	4%
Other Permit Fees							
Community Law General Permit	Statutory	Each	Non GST	\$89.96	\$93.50	\$3.54	4%
Car Parking Agreements	Statutory	Each	Non GST	\$1,822.08	\$1,895.00	\$72.92	4%
Residential Parking Permit - additional permit special event permit	Non Statutory	Each	Non GST	\$50.00	\$50.00	\$0.00	0%
Residential Parking Permit - additional permits	Non Statutory	Each	Non GST	\$150.00	\$150.00	\$0.00	0%
Residential Parking Permit - Booklet of 10 Daily Permits	Non Statutory	Each	Non GST	\$50.00	\$50.00	\$0.00	0%
Residential Parking Permit - Booklet of 10 Daily Permits - Concession	Non Statutory	Each	Non GST	\$25.00	\$25.00	\$0.00	0%
Residential Parking Permit - Replacement Permit	Non Statutory	Each	Non GST	\$25.00	\$25.00	\$0.00	0%
Trader Parking Permit - additional permit	Non Statutory	Each	Non GST	\$250.00	\$250.00	\$0.00	0%
Trader Parking Permit - customer permit	Non Statutory	Each	Non GST	\$2.50	\$2.50	\$0.00	0%
Parking Bays-Builders Exemptions	Statutory	Per week	Non GST	\$62.71	\$65.20	\$2.49	4%
Signs - A Frame	Statutory	Each	Non GST	\$100.30	\$104.30	\$4.00	4%
Goods	Statutory	Each	Non GST	\$163.90	\$170.50	\$6.60	4%
Additional signs and goods	Statutory	Each	Non GST	\$227.76	\$236.90	\$9.14	4%
Street Seating	Statutory	Each	Non GST	\$242.00	\$242.00	\$0.00	0%
Street Seating- additional seats over 10	Statutory	Each	Non GST	\$418.60	\$418.60	\$0.00	0%
Derelict Vehicles							
Impounded Vehicle Release Fee	Non Statutory	Each	Non GST	\$343.20	\$350.00	\$6.80	2%
Impounded vehicle storage fee	Non Statutory	Per day	Non GST	\$33.30	\$33.30	\$0.00	0%
Fines & Infringements							
Local Law Infringement per penalty unit as set by relevant Statutes							

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl. (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Parking							
The value of a penalty unit for a financial year is fixed by the Treasurer under section 6 of the Monetary Units Act 2004. The Monash fee will be set to 0.5 Penalty Units for offences as per Council Resolution. The dollar value of all other Parking Infringements has been indexed by the State Government and is subject to annual review.							
Other Infringements							
The value of a penalty unit for a financial year is fixed by the Treasurer under section 6 of the Monetary Units Act 2004.							
BUILDING CONTROL							
Please note Building Control fees are subject to market forces and may be changed during the year at the discretion of the Chief Executive Officer.							
Building Permit Fees							
Class 1a and 10							
All Demolitions	Statutory	Each	GST	\$1,070.00	\$1,110.00	\$40.00	4%
Minor Works - Brick garages retaining walls pools	Statutory	Each	GST	\$1,081.00	\$1,120.00	\$39.00	4%
Minor Works - Carports, brick fences, reclads signs sheds etc.	Statutory	Each	GST	\$900.00	\$935.00	\$35.00	4%
Timber Fences	Statutory	Each	GST	\$585.00	\$610.00	\$25.00	4%
Class 1b, 2-9 Internal							
\$0 - \$60,000	Statutory	Each	GST	\$1,500.00	\$1,560.00	\$60.00	4%
\$60,001 - \$99,999	Statutory	Each	GST	\$1,635.00	\$1,700.00	\$65.00	4%
\$100,000 - \$499,999	Statutory	Each	GST	\$2,075.00	\$2,160.00	\$85.00	4%
\$500,000 - \$999,999	Statutory	Each	GST	\$3,730.00	\$3,880.00	\$150.00	4%
\$1,000,000 + subject to complexity	Statutory	Each	GST	\$4,155.00	\$4,320.00	\$165.00	4%
Alterations/Additions							
Registered Builder							
\$0 - \$30,000	Statutory	Each	GST	\$1,315.00	\$1,370.00	\$55.00	4%
\$30,000 - \$60,000	Statutory	Each	GST	\$1,530.00	\$1,590.00	\$60.00	4%
\$60,001 - \$100,000	Statutory	Each	GST	\$1,750.00	\$1,820.00	\$70.00	4%
\$100,001 - \$150,000	Statutory	Each	GST	\$1,985.00	\$2,060.00	\$75.00	4%
\$150,001 - \$180,000	Statutory	Each	GST	\$2,185.00	\$2,270.00	\$85.00	4%
\$180,001 - \$220,000	Statutory	Each	GST	\$2,525.00	\$2,620.00	\$95.00	4%
\$220,000 +	Statutory	Each	GST	Cost divided by 80			

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
<i>Owner Builder</i>							
\$0 - \$30,000	Statutory	Each	GST	\$1,520.00	\$1,580.00	\$60.00	4%
\$30,000 - \$60,000	Statutory	Each	GST	\$1,805.00	\$1,880.00	\$75.00	4%
\$60,001 - \$100,000	Statutory	Each	GST	\$2,000.00	\$2,080.00	\$80.00	4%
\$100,001 - \$150,000	Statutory	Each	GST	\$2,270.00	\$2,360.00	\$90.00	4%
\$150,001 - \$180,000	Statutory	Each	GST	\$2,550.00	\$2,650.00	\$100.00	4%
\$180,001 - \$220,000	Statutory	Each	GST	\$2,740.00	\$2,850.00	\$110.00	4%
\$220,001 +	Statutory	Each	GST	Cost divided by 75			
Dwellings							
Up to \$150,000	Statutory	Each	GST	\$2,075.00	\$2,160.00	\$85.00	4%
\$150,001 - \$200,000	Statutory	Each	GST	\$2,325.00	\$2,420.00	\$95.00	4%
\$200,001 - \$250,000	Statutory	Each	GST	\$2,525.00	\$2,620.00	\$95.00	4%
\$250,001 - \$300,000	Statutory	Each	GST	\$2,850.00	\$2,960.00	\$110.00	4%
\$300,001 +		Each		Cost divided by 100			
Owner Builders							
Up to \$150,000	Statutory	Each	GST	\$2,525.00	\$2,620.00	\$95.00	4%
\$150,001 - \$200,000	Statutory	Each	GST	\$2,760.00	\$2,870.00	\$110.00	4%
\$200,001 - \$250,000	Statutory	Each	GST	\$2,960.00	\$3,080.00	\$120.00	4%
\$250,001 - \$300,000	Statutory	Each	GST	\$3,170.00	\$3,290.00	\$120.00	4%
\$300,001+	Statutory	Each	GST	Cost divided by 90			
Dual Occupancy							
Internal							
1 Additional Unit	Statutory	Each	GST	\$2,350.00	\$2,440.00	\$90.00	4%
2 New Units to \$350,000	Statutory	Each	GST	\$3,220.00	\$3,350.00	\$130.00	4%
\$350,001 + (Negotiated)	Statutory	Each	GST	Cost divided by 100			
<i>Owner Builder</i>							
1 Additional Unit	Statutory	Each	GST	\$2,860.00	\$2,970.00	\$110.00	4%
2 New Units to \$350,000	Statutory	Each	GST	\$3,730.00	\$3,880.00	\$150.00	4%
\$350,001 + (Negotiated)	Statutory	Each		Cost divided by 90			
Multi Units/Houses							
<i>Internal</i>							
3 - 5 Units	Statutory	Each	GST	\$1,630.00	\$1,690.00	\$60.00	4%
6 or more Units	Statutory	Each	GST	\$1,520.00	\$1,580.00	\$60.00	4%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl. (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
<i>Owner Builder</i>							
3 - 5 Units	Statutory	Each	GST	\$2,040.00	\$2,120.00	\$80.00	4%
6 or more Units	Statutory	Each	GST	\$1,890.00	\$1,960.00	\$70.00	4%
Shopfronts - Internal	Statutory	Each	GST	\$1,495.00	\$1,550.00	\$55.00	4%
Shop Fitouts - Internal							
Small Projects	Statutory	Each	GST	\$1,505.00	\$1,560.00	\$55.00	4%
Medium Projects	Statutory	Each	GST	\$1,750.00	\$1,820.00	\$70.00	4%
Major Projects > \$150,000	Statutory	Each	GST	Cost divided by 80			
Lodgement fee	Statutory	Each	Non GST	\$121.90	\$121.90	\$0.00	0%
Removal of Hose Reels	Statutory	Minimum for up to 6 locations plus \$30	GST	\$1,250.00	\$1,300.00	\$50.00	4%
Temporary Structures	Statutory	Each	Non-GST	\$550.00	\$570.00	\$20.00	4%
Temporary Structures - urgent (< 5 days)	Statutory	Each	Non-GST	\$1,070.00	\$1,110.00	\$40.00	4%
Building Applications or Building Amendments							
Class 1 and 10 (with Form 13) MINOR	Statutory	Each	GST	\$300.00	\$312.00	\$12.00	4%
Class 1 and 10 (with Form 13) MAJOR	Statutory	Each	GST	\$560.00	\$580.00	\$20.00	4%
Class 2- 9 MINOR	Statutory	Each	GST	\$560.00	\$580.00	\$20.00	4%
Class 2-9 MAJOR	Statutory	Each	GST	\$780.00	\$810.00	\$30.00	4%
Lodgement fee (if over \$5,000)	Statutory	Each	Non GST	\$121.80	\$121.90	\$0.10	0%
Lapsed Permit Renewal							
Class 1 or 10	Statutory	Each	GST	\$965.00	\$1,000.00	\$35.00	4%
Class 2 to 9	Statutory	Each	GST	\$1,185.00	\$1,230.00	\$45.00	4%
Community Groups							
When Building on Council property normal permit fees will be payable.							
Permits for Essential Services							
Charges same as other permit and application fees shown above.							

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl. (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Lodgement Fees	Statutory	Each	Non GST	\$121.80	\$121.90	\$0.10	0%
Dispensations (Report and Consent)							
Class 1 & 10 (flood & sitting etc)	Statutory	Each	Non GST	\$290.40	\$290.40	\$0.00	0%
Class 10 (fences)	Statutory	Each	Non GST	\$290.40	\$290.40	\$0.00	0%
Class 2 to 9	Statutory	Each	Non GST	\$290.40	\$290.40	\$0.00	0%
Modification Application	Statutory	Each	GST	\$166.00	\$172.00	\$6.00	4%
Regulation 502 or 503 Statement	Statutory	Each	Non GST	\$315.00	\$327.00	\$12.00	4%
Extension of Time for Building Permits							
Class 1 or 10	Statutory	Each	GST	\$495.00	\$515.00	\$20.00	4%
Class 2 to 9	Statutory	Each	GST	\$695.00	\$725.00	\$30.00	4%
Swimming pools and Spas							
Application for registration	Statutory	Each	Non GST	\$31.80	\$31.80	\$0.00	0%
Construction date search fee	Statutory	Each	Non GST	\$47.20	\$47.20	\$0.00	0%
Swimming pools and Spas							
Lodgement of Certificate of Compliance	Statutory	Each	Non GST	\$20.80	\$20.80	\$0.00	0%
Swimming pools and Spas							
Lodgement of Certificate of Non-Compliance	Statutory	Each	Non GST	\$385.10	\$385.10	\$0.00	0%
Swimming pools and Spas							
Certificate of Compliance Service	Statutory	Each	GST	\$390.00	\$405.00	\$15.00	4%
Inspection Fees							
Contract or Finalisation of Lapsed Building Permit	Statutory	Each	GST	\$300.00	\$312.00	\$12.00	4%
Out of Hours Building	Statutory	Per hour	GST	\$170.00	\$176.00	\$6.00	4%
Removal of Buildings	Statutory	Each	GST	\$615.00	\$640.00	\$25.00	4%
Retention of Buildings	Statutory	Each	GST	\$815.00	\$850.00	\$35.00	4%
Other Services							
Place of Public Entertainment (POPE)	Statutory	Each	NON GST	\$1,030.00	\$1,070.00	\$40.00	4%
Class 1 - 10	Statutory	Per Hour	NON GST	\$163.00	\$170.00	\$7.00	4%
Class 2 - 9	Statutory	Per hour	NON GST	\$192.00	\$200.00	\$8.00	4%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Part 12 Inspection of Essential Safety Measures	Statutory	Each	GST	\$850.00	\$885.00	\$35.00	4%
Illegally Erected or Altered Buildings for Retention	155% of scheduled permit fee for class of building						
Request for Information							
Request for Information	Statutory	Each	Non GST	\$47.25	\$47.25	\$0.00	0%
Copy of occupancy permit or certificate of final inspection	Statutory	Each	Non GST	\$47.25	\$47.25	\$0.00	0%
Details of permits issued in preceding 10 years and information on flooding/termites.	Statutory	Each	Non GST	\$47.25	\$47.25	\$0.00	0%
Copies of Documents							
Copy of Plans - Class 1 or 10 - minor - small office shop (A0-A2)	Statutory	Per sheet	NON GST	\$30.00	\$31.50	\$1.50	5%
Copy of Plans - Class 1 or 10 - minor - small office shop (A3-A4)	Statutory	Per sheet	NON GST	\$1.85	\$1.90	\$0.05	3%
Copy of Plans - Class 2 - 9 - minor - small office shop - retrieval	Statutory	Each	NON GST	\$240.00	\$250.00	\$10.00	4%
Copy of Plans - Class 1 or 10 dwelling shed garage etc (Each additional building permit)	Statutory	Each	NON GST	\$44.00	\$45.70	\$1.70	4%
Copy of Plans - Class 1 or 10 dwelling shed garage etc	Statutory	Each	NON GST	\$170.00	\$176.00	\$6.00	4%
Copy of Plans - Class 2 to 9 - major - supermarket, factory, s/centr, hotel - retrieval	Statutory	Each	NON GST	\$455.00	\$475.00	\$20.00	4%
Copy of Plans - Class 2 to 9 - major - supermarket, factory, s/centr, hotel	Statutory	Per sheet	NON GST	\$30.00	\$31.50	\$1.50	5%
Copy of Plans - Class 2 to 9 - major - supermarket, factory, s/centre, hotel (A4)	Statutory	Per sheet	NON GST	\$1.85	\$1.90	\$0.05	3%
To View Plans - Class 2 - 9 Commercial/Industrial	Statutory	Each	NON GST	\$240.00	\$250.00	\$10.00	4%
STATUTORY PLANNING							
TOWN PLANNING APPLICATION FEES (STATUTORY)							
Service Charges							
Property Enquiries	Statutory	Per plan	Non GST	\$150.00	\$155.00	\$5.00	3%
S.173 Agreements							
Subdivision approvals (preparation & administration)	Statutory	Each	GST	\$935.00	\$970.00	\$35.00	4%
Other Specific Requirements				As required			
Extension of Time - Planning Permit							
Change of use/use permits	Statutory	Each	Non GST	\$1,286.10	\$1,286.10	\$0.00	0%
VicSmart/Single dwelling fee	Statutory	Each	Non GST	\$195.10	\$195.10	\$0.00	0%
\$0 - \$100,000	Statutory	Each	Non GST	\$1,119.90	\$1,119.90	\$0.00	0%
\$100,001 - \$1,000,000	Statutory	Each	Non GST	\$1,510.00	\$1,510.00	\$0.00	0%
\$1,000,000 +	Statutory	Each	Non GST	\$3,330.70	\$3,330.70	\$0.00	0%
Subdivision	Statutory	Each	Non GST	\$1,286.10	\$1,286.10	\$0.00	0%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl. (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
TOWN PLANNING APPLICATION FEE							
Application for Permit							
Application for Permit - Class 1	Statutory	Each	Non GST	\$1,286.10	\$1,286.10	\$0.00	0%
Application for Permit - Class 2	Statutory	Each	Non GST	\$195.10	\$195.10	\$0.00	0%
Application for Permit - Class 3	Statutory	Each	Non GST	\$614.10	\$614.10	\$0.00	0%
Application for Permit - Class 4	Statutory	Each	Non GST	\$1,257.20	\$1,257.20	\$0.00	0%
Application for Permit - Class 5	Statutory	Each	Non GST	\$1,358.30	\$1,358.30	\$0.00	0%
Application for Permit - Class 6	Statutory	Each	Non GST	\$1,459.50	\$1,459.50	\$0.00	0%
Class 7 - new - VicSmart	Statutory	Each	Non GST	\$195.10	\$195.10	\$0.00	0%
Class 8 - new - VicSmart	Statutory	Each	Non GST	\$419.10	\$419.10	\$0.00	0%
Class 9 - new - VicSmart	Statutory	Each	Non GST	\$195.10	\$195.10	\$0.00	0%
Class 10 - new - VicSmart	Statutory	Each	Non GST	\$195.10	\$195.10	\$0.00	0%
Application for Permit - Class 11	Statutory	Each	Non GST	\$1,119.90	\$1,119.90	\$0.00	0%
Application for Permit - Class 12	Statutory	Each	Non GST	\$1,510.00	\$1,510.00	\$0.00	0%
Application for Permit - Class 13	Statutory	Each	Non GST	\$3,330.70	\$3,330.70	\$0.00	0%
Application for Permit - Class 14	Statutory	Each	Non GST	\$8,489.40	\$8,489.40	\$0.00	0%
Application for Permit - Class 15	Statutory	Each	Non GST	\$25,034.60	\$25,034.60	\$0.00	0%
Application for Permit - Class 16	Statutory	Each	Non GST	\$56,268.30	\$56,268.30	\$0.00	0%
Application for Permit - Class 17	Statutory	Each	Non GST	\$1,286.10	\$1,286.10	\$0.00	0%
Application for Permit - Class 18	Statutory	Each	Non GST	\$1,286.10	\$1,286.10	\$0.00	0%
Application for Permit - Class 19	Statutory	Each	Non GST	\$1,286.10	\$1,286.10	\$0.00	0%
Application for Permit - Class 20	Statutory	Each	Non GST	\$1,286.10	\$1,286.10	\$0.00	0%
Application for Permit - Class 21	Statutory	Each	Non GST	\$1,286.10	\$1,286.10	\$0.00	0%
Application for Permit - Class 22	Statutory	Each	Non GST	\$1,286.10	\$1,286.10	\$0.00	0%
Sect. 72 Amendment to Permit							
Sect. 72 Amendment to Permit - Class 1	Statutory	Each	Non GST	\$1,286.10	\$1,286.10	\$0.00	0%
Sect. 72 Amendment to Permit - Class 2	Statutory	Each	Non GST	\$1,286.10	\$1,286.10	\$0.00	0%
Sect. 72 Amendment to Permit - Class 3	Statutory	Each	Non GST	\$195.10	\$195.10	\$0.00	0%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl. (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Sect. 72 Amendment to Permit - Class 4	Statutory	Each	Non GST	\$614.10	\$614.10	\$0.00	0%
Sect. 72 Amendment to Permit - Class 5	Statutory	Each	Non GST	\$1,257.20	\$1,257.20	\$0.00	0%
Sect. 72 Amendment to Permit - Class 6	Statutory	Each	Non GST	\$1,358.30	\$1,358.30	\$0.00	0%
Sect. 72 Amendment to Permit - Class 7	Statutory	Each	Non GST	\$195.10	\$195.10	\$0.00	0%
Sect. 72 Amendment to Permit - Class 8	Statutory	Each	Non GST	\$419.10	\$419.10	\$0.00	0%
Sect. 72 Amendment to Permit - Class 9	Statutory	Each	Non GST	\$195.10	\$195.10	\$0.00	0%
Sect. 72 Amendment to Permit - Class 10	Statutory	Each	Non GST	\$1,119.90	\$1,119.90	\$0.00	0%
Sect. 72 Amendment to Permit - Class 11	Statutory	Each	Non GST	\$1,510.00	\$1,510.00	\$0.00	0%
Sect. 72 Amendment to Permit - Class 12	Statutory	Each	Non GST	\$3,330.70	\$3,330.70	\$0.00	0%
Sect. 72 Amendment to Permit - Class 13 - 18	Statutory	Each	Non GST	\$3,213.00	\$3,213.00	\$0.00	0%
Sect. 72 Amendment to Permit - Class 14 - 19	Statutory	Each	Non GST	\$1,286.10	\$1,286.10	\$0.00	0%
Other Town Planning Fees							
Satisfaction of Responsible Authority fee	Statutory	Each	Non GST	\$320.00	\$334.00	\$14.00	4%
Sect.57A Amendment to Permit Application	Statutory	Each	Non GST	40% of original application fee	40% of original application fee	\$0.00	0%
To amend or end a S173 Agreement	Statutory	Each	Non GST	\$643.00	\$643.00	\$0.00	0%
Statutory Fees							
Planning Certificates of Compliance	Statutory	Each	Non GST	\$317.90	\$317.90	\$0.00	0%
Certify a Plan of Subdivision	Statutory	Per plan + lot fee	Non GST	\$170.50	\$170.50	\$0.00	0%
Any other application for certification under Subdivision Act	Statutory	Each	Non GST	\$137.30	\$137.30	\$0.00	0%
Other Statutory Fees							
Sect. 29A Demolition Requests	Statutory	Each	Non GST	\$83.10	\$83.10	\$0.00	0%
Public Notification							
Residential	Statutory	Per property	Non GST	\$180.00	\$188.00	\$8.00	4%
Commercial <\$1M	Statutory	Per property	Non GST	\$360.00	\$375.00	\$15.00	4%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Commercial >\$1M	Statutory	Per property	Non GST	\$650.00	\$675.00	\$25.00	4%
Notification >15 Properties	Statutory	Per property	Non GST	\$7.50	\$7.80	\$0.30	4%
Notification >100 Properties	Statutory	Per property	Non GST	\$15.00	\$15.50	\$0.50	3%
Additional Sign - Standard A2	Statutory	Per property	Non GST	\$75.00	\$78.00	\$3.00	4%
Larger Sign - A0	Statutory	Per property	Non GST	\$145.00	\$150.00	\$5.00	3%
Larger Sign - A1	Statutory	Per property	Non GST	\$100.00	\$104.00	\$4.00	4%
Photocopies/Sale of Publications							
<i>Permit Enquiries</i>							
Copies of Permits - hardcopy	Statutory	Each	Non GST	\$220.00	\$225.00	\$5.00	2%
Copies of Permits - electronic	Statutory	Each	Non GST	\$150.00	\$155.00	\$5.00	3%
General Photocopies	Statutory	Plus Per Page	GST	\$1.85	\$1.90	\$0.05	3%
Plan Printing	Statutory	Per plan	Non GST	\$30.00	\$31.50	\$1.50	5%
Heritage Study	Statutory	Per plan	Non GST	\$35.00	\$36.00	\$1.00	3%
Character Study	Statutory	Per plan	Non GST	\$70.00	\$72.00	\$2.00	3%
STRATEGIC PLANNING							
PLANNING SCHEME AMENDMENT							
Other Service Charges							
Adoption of Amendment Pursuant to Sec.29	Statutory	Each	Non GST	\$462.20	\$462.20	\$0.00	0%
Consider Request to Amend Planning Scheme	Statutory	Each	Non GST	\$2,929.30	\$2,929.30	\$0.00	0%
Consider Submission to Amendment	Statutory	Each	Non GST	\$14,518.60	\$14,518.60	\$0.00	0%
ENGINEERING							
Service Charges							
Vehicle Crossing Permit - Road Speed <=50km/h and < 8.5 square metres of work area - (Application and Permit Fee including 2 on site inspections)	Statutory	Security Bond plus fee	Non GST	\$250.00	\$260.00	\$10.00	4%
Vehicle Crossing Permit - Road Speed <=50km/h and > 8.5 square metres of work area - (Application and Permit Fee including 2 on site inspections)	Statutory	Security Bond plus fee	Non GST	\$450.00	\$460.00	\$10.00	2%
Vehicle Crossing Permit - Road Speed >50km/h and < 8.5 square metres of work area - (Application and Permit Fee including 2 on site inspections)	Statutory	Security Bond plus fee	Non GST	\$350.00	\$360.00	\$10.00	3%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Vehicle Crossing Permit - Road Speed >50km/h and >8.5 square metres of work area - (Application and Permit Fee including 2 on site inspections)	Statutory	Security Bond plus fee	Non GST	\$750.00	\$760.00	\$10.00	1%
Vehicle Crossing Permit (Additional Inspections)	Non-Statutory	Fee	Non GST	\$125.00	\$130.00	\$5.00	4%
Road Opening (Service Supply Tapping) Permit (includes application fee, permit fee and 2 inspections)	Statutory	Security Bond plus fee	Non GST	\$250.00	\$260.00	\$10.00	4%
Road Opening (Service Supply Tapping) Permit (Additional Inspection Fee)	Statutory	Security Bond plus fee	Non GST	\$125.00	\$130.00	\$5.00	4%
Nature Strip Planting Permit Fee	Statutory	Fee	Non GST	\$0.00	\$110.00	\$110.00	0%
Access through Reserves Permit (Minor Building Works as defined in Local Law No 3)	Non-Statutory	Security Bond plus fee	Non GST	\$155.00	\$161.20	\$6.20	4%
Access through Reserves Permit (Major Building Works as defined in Local Law No 3)	Non-Statutory	Security Bond plus fee	Non GST	\$500.00	\$520.00	\$20.00	4%
Gate Access into Council Reserve Permit (As defined in Local Law No 3)	Non-Statutory	Security Bond plus fee	Non GST	\$200.00	\$200.00	\$0.00	0%
Occupy Part of Roadway Fee - (Fee for both Long-Term and Short-Term Occupation)	Statutory	Security Bond plus fee	Non GST	\$142.00	\$260.00	\$118.00	83%
Occupy Part of Roadway - Land Leasing Charge (\$10/square metre/month)	Non-Statutory	per square metre per month	Non GST	\$10.00	\$10.40	\$0.40	4%
Occupy Part of Roadway - Gantry Land Leasing Charge (\$1.5/square metre/month)	Non-Statutory	per square metre per month	Non GST	\$1.50	\$1.60	\$0.10	7%
Skip Bins							
Skip Bin Fees - Local roads - 1 week max.	Non-Statutory	Charge	Non GST	\$95.00	\$98.80	\$3.80	4%
Skip Bin Fees - Activity/Shopping Centres - 2 hours max.	Non-Statutory	Charge	Non GST	\$100.00	\$104.00	\$4.00	4%
Building Permit Fees							
Builders Infringement	Statutory	Each	Non GST	\$200.00	\$200.00	\$0.00	0%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl. (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Asset Protection Permit + security bond (Veranda, Pergola, Decking greater than \$30,000 in value)	Statutory	Each	Non GST	\$170.00	\$177.00	\$7.00	4%
Asset Protection Permit + security bond (Carport, Above Ground Swimming Pool, Restumping, reblocking and underpinning, Internal House Renovation, Independent Unit)	Statutory	Each	Non GST	\$170.00	\$177.00	\$7.00	4%
Asset Protection Permit + security bond (In-Ground Swimming Pool, Landscaping, Garage)	Statutory	Each	Non GST	\$225.00	\$235.00	\$10.00	4%
Asset Protection Permit + security bond (Demolition)	Statutory	Each	Non GST	\$340.00	\$355.00	\$15.00	4%
Asset Protection Permit + security bond (House Additions, Factory/Warehouse/Office Fitouts)	Statutory	Each	Non GST	\$510.00	\$530.00	\$20.00	4%
Asset Protection Permit + security bond (Single Dwelling Construction only)	Statutory	Each	Non GST	\$510.00	\$530.00	\$20.00	4%
Asset Protection Permit + security bond (Single Dwelling Construction including Demolition)	Statutory	Each	Non GST	\$850.00	\$885.00	\$35.00	4%
Asset Protection Permit + security bond (Dual Occupancy Construction Only)	Statutory	Each	Non GST	\$680.00	\$710.00	\$30.00	4%
Asset Protection Permit + security bond (Dual Occupancy Construction including Demolition)	Statutory	Each	Non GST	\$1,020.00	\$1,065.00	\$45.00	4%
Asset Protection Permit + security bond (Multi-Storey Development >2 but <5 Storeys - including double storey sites with underground car parking - Construction only)	Statutory	Each	Non GST	\$1,910.00	\$1,995.00	\$85.00	4%
Asset Protection Permit + security bond (Multi-Storey Development >2 but <5 Storeys - including double storey sites with underground car parking - Construction including demolition)	Statutory	Each	Non GST	\$2,250.00	\$2,350.00	\$100.00	4%
Asset Protection Permit + security bond (Multi-Storey Development >5 Storeys - Construction only).	Statutory	Each	Non GST	\$3,025.00	\$3,155.00	\$130.00	4%
Asset Protection Permit + security bond (Multi-Storey Development >5 Storeys - Construction including demolition).	Statutory	Each	Non GST	\$3,365.00	\$3,510.00	\$145.00	4%
Asset Protection Permit + security bond (Major Development - e.g. shopping centre, factory, warehouse development, hotels, hospitals and age care buildings)	Non-Statutory	Each	Non GST	\$7,500.00	\$7,800.00	\$300.00	4%
Permit Renewal	Non-Statutory	Each	Non GST	\$150.00	\$150.00	\$0.00	0%
Development Engineering Fees							
Stormwater Connection Permit (Kerb and Channel Connection without Detention System) - Connection Fee & Inspection Fee	Statutory	Security Bond plus fee	Non GST	\$206.00	\$214.25	\$8.25	4%
Stormwater Connection Permit (Council Barrel Drain, Council Pit Connection or Kerb and Channel with Detention System) - Allows for Pre & Final Inspection	Statutory	Security Bond plus fee	Non GST	\$268.00	\$278.70	\$10.70	4%
Stormwater Connection Additional Inspection Fee	Statutory	Fee	Non GST	\$125.00	\$130.00	\$5.00	4%
Stormwater Connection Inspection Written Report	Statutory	Fee	Non GST	\$30.00	\$31.20	\$1.20	4%
Legal Point of Discharge	Statutory	Each	Non GST	\$152.65	\$152.65	\$0.00	0%
Building Over Easement - Minor	Non-Statutory	From	Non GST	\$141.65	\$147.30	\$5.65	4%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl. (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Building Over Easement - Major	Non-Statutory	From	Non GST	\$613.30	\$637.80	\$24.50	4%
Drainage Plan Initial Assessment and Approval. (Includes initial assessment of plans and approval/ also one amendment to submitted plan for reassessment and approval after initial comments)	Non-Statutory	Fee	Non GST	\$400.00	\$416.00	\$16.00	4%
Drainage Plan Amendment Charge (for any additional checks of plans over and above those included in the Drainage Plan Initial Assessment and Approval Charge)	Non-Statutory	Fee	Non GST	\$150.00	\$156.00	\$6.00	4%
Drainage Plan Assessment Charge for Additional Amendments to Approved Plans)	Non-Statutory	Fee	Non GST	\$150.00	\$156.00	\$6.00	4%
Civil Construction Plan Approval Fee (Allows for 2 revisions - any further amendments will attract an additional fee)	Non-Statutory	Fee	Non GST	\$960.00	\$998.40	\$38.40	4%
Civil Construction Plan Amendment to Approved Plans Fee (for additional amendments to Approved Plans)	Non-Statutory	Fee	Non GST	\$300.00	\$312.00	\$12.00	4%
Transport Engineering Fees							
Preparation of Work Zone Signs Plan (Inclusive of site visit to assess existing conditions)	Non- Statutory	Each	Non GST	\$200.00	\$208.00	\$8.00	4%
Fabrication, installation and reinstatement of Work Zone Signs (minum 2 signs required) - 12m in length	Non- Statutory	Each	Non GST	\$450.00	\$468.00	\$18.00	4%
3 Month Blocks - For Occupying Work Zone Length	Non- Statutory	Each	Non GST	\$300.00	\$312.00	\$12.00	4%
6 Month Blocks - For Occupying Work Zone Length	Non- Statutory	Each	Non GST	\$600.00	\$624.00	\$24.00	4%
9 Month Blocks - For Occupying Work Zone Length	Non- Statutory	Each	Non GST	\$900.00	\$936.00	\$36.00	4%
Additional Months after 9 Months - For Occupying Work Zone Length	Non- Statutory	Each	Non GST	\$150.00	\$156.00	\$6.00	4%
Construction Management Plan Checking Fee	Non-Statutory	Fee	GST	\$400.00	\$416.00	\$16.00	4%
Design Team Fees							
Service Authority Letters - Assessment & Approval (within the Nature Strip)	Non- Statutory	Each	Non GST	\$80.00	\$83.20	\$3.20	4%
Service Authority Letters - Assessment & Approval (within the Footpath & Pavers)	Non- Statutory	Each	Non GST	\$320.00	\$332.80	\$12.80	4%
WASTE MANAGEMENT							
Commercial Waste Bin (240L)	Statutory	Per additional bin lift	Non GST	\$265.80	\$276.40	\$10.60	4%
Residential Waste Bin Upgrade	Statutory	120L to 240L per year	Non GST	\$219.70	\$228.50	\$8.80	4%
Residential Additional Waste bin (240L)	Statutory	240L per year	Non GST	\$439.40	\$457.00	\$17.60	4%
Additional Recycling bin (240L)	Statutory	120L or 240L per year	Non GST	\$219.70	\$148.20	(\$71.50)	(33%)
Additional Organics bin (240L)	Statutory	120L or 240L per year	Non GST	\$219.70	\$148.20	(\$71.50)	(33%)

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl. (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Hard Rubbish							
Hard Rubbish - at call collection	Non-Statutory	Per call	GST	\$149.00	\$173.00	\$24.00	16%
Hard Rubbish - at call collection concession	Non-Statutory	Per call	GST	\$128.00	\$149.00	\$21.00	16%
WASTE TRANSFER STATION							
Tipping Fees							
Commercial Soil m3 (for loads >1.0m3)	Non-Statutory	Each	GST	\$345.00	\$375.00	\$30.00	9%
Gas Bottles (up to 9kg)	Non-Statutory	Each	GST	\$17.50	\$20.00	\$2.50	14%
Residential Soil up to and per ½ m3	Non-Statutory	Each	GST	\$127.50	\$155.00	\$27.50	22%
Concession-General Waste up to and per ½ m3	Non-Statutory	Each	GST	\$62.50	\$75.00	\$12.50	20%
Concession-Green Waste up to and per ½ m3	Non-Statutory	Each	GST	\$27.50	\$32.50	\$5.00	18%
Concrete/Bricks up to and per 1/2 m3	Non-Statutory	Each	GST	\$40.00	\$60.00	\$20.00	50%
Single Item	Non-Statutory	Each	GST	\$7.00	\$8.00	\$1.00	14%
Tipping Fees							
General Waste up to and per ½ m3	Non-Statutory	Each	GST	\$70.00	\$85.00	\$15.00	21%
Green Waste up to and per ½ m3	Non-Statutory	Each	GST	\$32.50	\$37.50	\$5.00	15%
Mixed General / Green Waste up to and per 1/2m3	Non-Statutory	Each	GST	\$75.00	\$92.50	\$17.50	23%
Oil - over 30 Litres (charge to per 5 litre container)	Non-Statutory	Per Litre	GST	\$2.50	\$3.00	\$0.50	20%
Mattress and/or Base	Non-Statutory	Each	GST	\$31.00	\$33.00	\$2.00	6%
Fridges/Air Conditioners	Non-Statutory	Each	GST	\$25.00	\$27.50	\$2.50	10%
Fridges/Air Conditioners (large)	Non-Statutory	Each	GST	\$60.00	\$65.00	\$5.00	8%
Polystyrene handling fee per 1/2m3 (for loads >1/2m3)	Non-Statutory	Each	GST	\$6.00	\$7.00	\$1.00	17%
Polystyrene commercial handling fee per 1/2m3 (for loads >1/2m3)	Non-Statutory	Each	GST	\$26.00	\$28.00	\$2.00	8%
Car Boot-General Waste	Non-Statutory	Per Boot	GST	\$34.00	\$40.00	\$6.00	18%
Car Boot-Green Waste	Non-Statutory	Per Boot	GST	\$20.00	\$22.00	\$2.00	10%
E-Waste							
Solar Panel (Glass must be intact)	Non-Statutory	Each	GST	\$0.00	\$25.00	\$25.00	0%
Small item (eg. toaster)	Non-Statutory	Each	GST	\$0.00	\$2.00	\$2.00	0%
Medium item (eg. vacuum cleaner)	Non-Statutory	Each	GST	\$0.00	\$4.00	\$4.00	0%
Large item (eg. children's ride-on toy car)	Non-Statutory	Each	GST	\$0.00	\$6.00	\$6.00	0%
Tyres							
Car with Rims	Non-Statutory	Each	GST	\$13.00	\$14.00	\$1.00	8%
Car without Rims	Non-Statutory	Each	GST	\$8.50	\$9.00	\$0.50	6%
Heavy Truck with Rims	Non-Statutory	Each	GST	\$49.00	\$51.00	\$2.00	4%
Heavy Truck without Rims	Non-Statutory	Each	GST	\$28.50	\$30.00	\$1.50	5%

Draft 2021/22 Fees & Charges Schedule	Statutory/ Non-Statutory	Unit Type	GST	2020/21 Unit Fee GST incl. (where applicable)	2021/22 Unit Fee GST incl (where applicable)	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Light truck/4WD with Rims	Non-Statutory	Each	GST	\$20.00	\$21.00	\$1.00	5%
Light truck/4WD without Rims	Non-Statutory	Each	GST	\$12.50	\$13.00	\$0.50	4%
Motorcycle without rim	Non-Statutory	Each	GST	\$4.00	\$4.20	\$0.20	5%
Motorcycle with rim	Non-Statutory	Each	GST	\$12.00	\$12.50	\$0.50	4%
Solid (up to 60cm)	Non-Statutory	Each	GST	\$55.00	discontinued	\$0.00	0%
Solid Large (>1.90m)	Non-Statutory	Each	GST	\$500.00	discontinued	\$0.00	0%
Solid Large (0.60 to 1.50 m)	Non-Statutory	Each	GST	\$100.00	discontinued	\$0.00	0%
Solid Large (1.50 to 1.90 m)	Non-Statutory	Each	GST	\$300.00	discontinued	\$0.00	0%
<i>Note: Fee fluctuations at the Waste Transfer Station are in anticipation of State Government imposed Environmental Protection Levy.</i>							